

# **EXHIBIT B**

1  
2 UNITED STATES DISTRICT COURT  
3 SOUTHERN DISTRICT OF NEW YORK

4 -----x  
5 MITCHELL H. KOSSOFF,

6 Plaintiff/Counterclaim Defendant,

7 -against-

8 RICKEY S. FELBERBAUM AND FLORIDA FORECLOSURE  
9 ATTORNEYS, PLLC,

10 Defendant/Counterclaim Plaintiff.

11 Index No. 14 Civ. 114 (RWS)  
12 -----x

13  
14 805 Third Avenue

New York, New York

June 28, 2016

15 10:05 a.m.

16  
17 DEPOSITION of RONALD QUINTERO, taken  
18 pursuant to Notice, held at the offices of  
19 Eiseman Levine Lehrhaupt & Kakoyiannis, PC,  
20 taken by Fran Insley, a Notary Public of the  
21 States of New York and New Jersey.  
22  
23  
24  
25

<p>Page 2</p> <p>1 2 A P P E A R A N C E S: 3 ESSNER &amp; KOBIN, LLP 4 Attorneys for Plaintiff 5 50 Broadway 6 New York, New York 10004 7 BY: HOWARD ESSNER, ESQ. 8 Phone: (212) 750-4949 9 Fax: (212) 324-9292 10 hessner@esskolaw.com 11 12 EISEMAN LEVINE LEHRHAUPT &amp; 13 KAKOYIANNIS, PC 14 Attorneys for Defendant 15 805 Third Avenue 16 New York, New York 10022 17 BY: ERIC ASCHKENASY, ESQ. 18 Phone: (212) 752-1000 19 Fax: (212) 355-4608 20 easchkenasy@eismanlevine.com 21 22 ALSO PRESENT: 23 CHRISTOPHER DYLEWSKI, ESQ., Counsel for 24 Kossoff, PLLC 25 oOo</p>	<p>Page 4</p> <p>1 2 RONALD QUINTERO, 3 having been first duly sworn before the 4 Notary Public, was examined and testified 5 as follows: 6 EXAMINATION BY 7 MR. ASCHKENASY: 8 Q. Good morning, Mr. Quintero. 9 A. Good morning. 10 Q. My name is Eric Aschkenasy, and I'll 11 be taking your deposition today. Can you 12 please state your full name for the record? 13 A. Ronald Gary Quintero. 14 Q. Thank you. As I'm sure you know, in 15 this deposition I will be asking you questions, 16 and my questions and your answers will be 17 recorded by the court reporter, and because of 18 that we both need to speak clearly. We can't 19 interrupt each other. I will do my best to let 20 you finish your responses before I ask my next 21 question, and I would ask that you do the same 22 and let me finish my question before giving 23 your responses. Make sense? 24 A. Very good. 25 Q. Now, there may come a time where I</p>
<p>Page 3</p> <p>1 2 ----- I N D E X ----- 3 WITNESS EXAMINATION BY PAGE 4 RONALD QUINTERO MR. ASCHKENASY 4 5 6 ----- E X H I B I T S ----- 7 QUINTERO DESCRIPTION PAGE 8 EXHIBIT 1 Copy of Mr. Quintero's 6 9 expert report 10 EXHIBIT 2 Engagement agreement dated 10 11 July 7, 2015 12 EXHIBIT 3 HearUSA bankruptcy court 79 13 filing documents 14 EXHIBIT 4 Multi-page document, including 165 15 affidavit of Bernard W. Costich 16 EXHIBIT 5 Kossoff Exhibit 12 176 17 EXHIBIT 6 Mr. Kossoff's time records 182 18 EXHIBIT 7 E-mail from Carol Kojnacki to 218 19 Mitch Kossoff dated August 14, 20 2015 21 (Exhibits produced) 22 oOo 23 24 25</p>	<p>Page 5</p> <p>1 Quintero 2 ask a question that I don't formulate or state 3 very well or for some other reason you may not 4 understand the question. If that is the case, 5 I would ask you not to answer the question, 6 just tell me you don't understand my question, 7 and I'll try to rephrase it in a better and 8 more cogent manner, okay? 9 A. All right. 10 Q. If you do answer my question I'm 11 going to presume that is a question you 12 understood, okay? 13 A. Very good. 14 Q. As Mr. Essner mentioned, before we 15 begin, if at any point you need a break for any 16 reason, just tell me, we will finish. If we 17 are in the middle of a question, you'll give 18 your answer, and then obviously we can take a 19 break and you can go to the bathroom or 20 whatever needs to be done. Okay? 21 A. Yes. 22 Q. Sometimes it might happen that I 23 will ask you a question and you answered as 24 completely as you can at the time, and then you 25 may recollect something a few minutes later, or</p>

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<p style="text-align: right;">Page 6</p> <p>1 Quintero</p> <p>2 a couple of hours later, that would help more</p> <p>3 fully answer the question: so if that happens,</p> <p>4 just let me know, we will stop whatever we are</p> <p>5 doing, you'll be able to finish your answer to</p> <p>6 the earlier question and then we can go on.</p> <p>7 okay?</p> <p>8 A. All right.</p> <p>9 Q. Sometimes you may think that in the</p> <p>10 course of answering your question you may think</p> <p>11 of a document that might be helpful in helping</p> <p>12 you answer your question, and if that's the</p> <p>13 case, again let me know, perhaps we will have</p> <p>14 the document here and we can show the document,</p> <p>15 if you think that will help.</p> <p>16 A. Okay.</p> <p>17 Q. Speaking of documents, the court</p> <p>18 reporter has marked what we have marked for</p> <p>19 identification purposes as Quintero Deposition</p> <p>20 Exhibit I, which I will pass over to you.</p> <p>21 (Whereupon Quintero Exhibit I was</p> <p>22 marked for identification.)</p> <p>23 Q. And ask you take a look at that.</p> <p>24 And I would give Mr. Essner a copy but it seems</p> <p>25 he's come prepared and has his own already.</p>	<p style="text-align: right;">Page 8</p> <p>1 Quintero</p> <p>2 report; is that correct?</p> <p>3 A. I did not.</p> <p>4 Q. How many hours did you spend</p> <p>5 preparing the report?</p> <p>6 A. I would estimate in the vicinity of</p> <p>7 30 hours.</p> <p>8 Q. That includes the research that went</p> <p>9 into the report, reviewing whatever documents</p> <p>10 you did that you reviewed prior to issuing your</p> <p>11 report, and drafting the report as well?</p> <p>12 A. Yes, sir, everything.</p> <p>13 Q. Other than the 30 hours that went</p> <p>14 into this report, or the approximately 30 hours</p> <p>15 that went into this report, how much other time</p> <p>16 have you spent on this matter?</p> <p>17 A. A little bit more than one hour.</p> <p>18 Q. When was that?</p> <p>19 A. I believe it was Friday.</p> <p>20 Q. What was that in respect to?</p> <p>21 A. Just to meet briefly with Mr. Essner</p> <p>22 and Mr. Dylewski to talk about my report and</p> <p>23 the upcoming deposition.</p> <p>24 Q. That was an in-person meeting?</p> <p>25 A. Yes, sir.</p>
<p style="text-align: right;">Page 7</p> <p>1 Quintero</p> <p>2 MR. ASCHKENASY: So I take it you</p> <p>3 don't need another copy?</p> <p>4 MR. ESSNER: I'm okay. Thank you</p> <p>5 very much.</p> <p>6 Q. Have you had a chance to look at the</p> <p>7 document?</p> <p>8 A. Yes. This is a copy of my report.</p> <p>9 Q. Who drafted the report?</p> <p>10 A. I did.</p> <p>11 Q. Did anyone else help in the drafting</p> <p>12 of the report?</p> <p>13 A. No.</p> <p>14 Q. Do you see on the bottom page it</p> <p>15 says "Chartered Capital Advisors, Inc." Is</p> <p>16 that a company your affiliated with?</p> <p>17 A. It's a company that I own.</p> <p>18 Q. Hundred percent own?</p> <p>19 A. Yes.</p> <p>20 Q. Does it have any other employees?</p> <p>21 A. Everybody else is an independent</p> <p>22 contractor.</p> <p>23 Q. As you testified a minute ago, you</p> <p>24 didn't use anyone, no other independent</p> <p>25 contractors in the context of preparing this</p>	<p style="text-align: right;">Page 9</p> <p>1 Quintero</p> <p>2 Q. What did you guys discuss at that</p> <p>3 meeting?</p> <p>4 MR. ESSNER: Just note my objection.</p> <p>5 You can answer.</p> <p>6 A. Just talked briefly about my report</p> <p>7 and my approaches.</p> <p>8 Q. Do you recall anything in specific</p> <p>9 that you discussed at that meeting?</p> <p>10 A. I went through the principal</p> <p>11 valuation schedules and explained how they were</p> <p>12 put together and their significance and</p> <p>13 methodology.</p> <p>14 Q. Do you recall any specific comments</p> <p>15 Mr. Essner made at that meeting?</p> <p>16 MR. ESSNER: Objection.</p> <p>17 A. What he did was just ask me</p> <p>18 questions.</p> <p>19 Q. Do you recall any of those</p> <p>20 questions?</p> <p>21 A. To -- roughly to explain the</p> <p>22 principal schedules.</p> <p>23 Q. Anything else that you recall from</p> <p>24 that meeting with Mr. Essner and Mr. Dylewski?</p> <p>25 A. Nothing significant.</p>

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<p style="text-align: right;">Page 10</p> <p>1 Quintero</p> <p>2 Q. Anything insignificant that you</p> <p>3 recall?</p> <p>4 A. No, sir.</p> <p>5 MR. ESSNER: I'm sorry. We're</p> <p>6 referring to -- you just referred to</p> <p>7 Mr. Dylewski?</p> <p>8 MR. ASCHKENASY: I'm sorry.</p> <p>9 Dylewski. I'm sorry. I apologize if I</p> <p>10 said the wrong name.</p> <p>11 Let's mark another exhibit.</p> <p>12 (Whereupon Quintero Exhibit 2 was</p> <p>13 marked for identification.)</p> <p>14 Q. Mr. Quintero, the court reporter</p> <p>15 just handed you what has been marked for</p> <p>16 identification purposes as Quintero Deposition</p> <p>17 Exhibit 2.</p> <p>18 MR. ASCHKENASY: I have also passed</p> <p>19 a copy to Mr. Essner.</p> <p>20 Q. Have you seen this copy before?</p> <p>21 A. Yes, sir, I believe so.</p> <p>22 Q. When have you seen it before?</p> <p>23 A. At the time that it was sent to me</p> <p>24 which was -- it's dated July 7, 2015.</p> <p>25 Q. What is this?</p>	<p style="text-align: right;">Page 12</p> <p>1 Quintero</p> <p>2 Q. Okay, fair enough. Do you know who</p> <p>3 drafted this, what has been marked as</p> <p>4 Exhibit 2?</p> <p>5 A. No, sir, I do not.</p> <p>6 Q. Did you participate in the drafting</p> <p>7 of this at all?</p> <p>8 A. Not at all.</p> <p>9 Q. Do you see the chart in the middle</p> <p>10 of the page? It's kind of like -- it says,</p> <p>11 "Service, Rate, Type and Note"?</p> <p>12 A. Yes, sir, on Exhibit 2.</p> <p>13 Q. Exactly, yes. Do you see that?</p> <p>14 A. Yes, sir.</p> <p>15 Q. Now, does that reflect the hourly</p> <p>16 rate that TASA is charging Mr. Kossoff for your</p> <p>17 services in connection with this matter?</p> <p>18 A. Yes, sir.</p> <p>19 Q. Do you see on the most-left column</p> <p>20 where it says "Standard." What does that mean?</p> <p>21 A. Standard hourly rate.</p> <p>22 Q. So that is -- and then "Court," what</p> <p>23 does "Court" mean below it?</p> <p>24 A. The rate being charged for appearing</p> <p>25 in court.</p>
<p style="text-align: right;">Page 11</p> <p>1 Quintero</p> <p>2 A. This is a notification from TASA,</p> <p>3 the service that referred Mr. Kossoff and</p> <p>4 Mr. Essner to me as a potential expert witness</p> <p>5 notifying me that -- of this matter and that I</p> <p>6 would be contacted potentially as a potential</p> <p>7 expert.</p> <p>8 Q. Is this the engagement agreement for</p> <p>9 your retention in this matter?</p> <p>10 A. The engagement agreement would have</p> <p>11 been between TASA and either Mr. Essner or</p> <p>12 Mr. Kossoff. I have not seen that document.</p> <p>13 Q. You have not seen that document?</p> <p>14 A. No.</p> <p>15 Q. Do you know if such document exists?</p> <p>16 A. I have not seen it and so I don't</p> <p>17 have affirmative knowledge about it.</p> <p>18 Q. Even though you may not have seen</p> <p>19 something, you may know something exists. Like</p> <p>20 you didn't see the sunrise this morning but you</p> <p>21 know it happened, so do you have any knowledge</p> <p>22 of an engagement agreement that exists between</p> <p>23 Mr. TASA and Mr. Kossoff?</p> <p>24 A. I believe that one exists but I</p> <p>25 don't have any personal knowledge of it.</p>	<p style="text-align: right;">Page 13</p> <p>1 Quintero</p> <p>2 Q. And "Deposition"?</p> <p>3 A. The rate being charged for appearing</p> <p>4 in deposition.</p> <p>5 Q. And the rate for each of those is</p> <p>6 \$615?</p> <p>7 A. Yes.</p> <p>8 Q. Is it fair to say for each hour you</p> <p>9 worked you're supposed to get compensated at</p> <p>10 \$615 an hour?</p> <p>11 A. TASA is. I'm compensated from that</p> <p>12 amount.</p> <p>13 Q. Are these the typical rates that</p> <p>14 TASA charges all your clients for services when</p> <p>15 you perform as an expert retained through TASA?</p> <p>16 A. Yes, sir, as of this date.</p> <p>17 Q. Have your rates changed since that</p> <p>18 date?</p> <p>19 A. They have.</p> <p>20 Q. What are your current rates?</p> <p>21 A. My current hourly rate is \$510 an</p> <p>22 hour and then TASA marks that up. However, for</p> <p>23 purposes of this engagement and other</p> <p>24 engagements it's my practice that whatever my</p> <p>25 rate was at the time that I started the</p>

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<p style="text-align: right;">Page 14</p> <p>1                   Quintero</p> <p>2 project, even if the project extends over</p> <p>3 several years, I will honor that initial rate.</p> <p>4     Q. It sounds very fair. You had</p> <p>5 mentioned it is 510 now and TASA marks that.</p> <p>6 When it was 615 being billed to the client, do</p> <p>7 you know what you were getting compensated at,</p> <p>8 what rate?</p> <p>9     A. \$495 per hour.</p> <p>10    Q. In July 2015 that was the typical</p> <p>11 rate you charged all your clients are?</p> <p>12    A. Yes, sir.</p> <p>13    Q. The 495 and 615, respectively?</p> <p>14    A. I charge 495, and if I was billing</p> <p>15 through TASA, TASA would charge \$615 per hour.</p> <p>16    Q. How much have you been paid to date</p> <p>17 with respect to this engagement?</p> <p>18    A. Everything except for the last hour</p> <p>19 that I incurred on Friday.</p> <p>20    Q. What is everything?</p> <p>21    A. All the work that culminated in</p> <p>22 preparing this report.</p> <p>23    Q. Do you have a dollar figure that you</p> <p>24 can tell me how much you've been paid?</p> <p>25    A. My belief is that I billed in the</p>	<p style="text-align: right;">Page 16</p> <p>1                   Quintero</p> <p>2     A. Initially met him after I received</p> <p>3 this letter, and then I met him a second time</p> <p>4 after I was retained through TASA to elicit</p> <p>5 some information from him.</p> <p>6     Q. So both of those meetings would be</p> <p>7 after July 7, 2015; is that accurate?</p> <p>8     A. Yes, sir.</p> <p>9     Q. Prior to July 7, 2015 had you ever</p> <p>10 met Mr. Kossoff?</p> <p>11    A. No.</p> <p>12    Q. Did you ever speak to Mr. Kossoff</p> <p>13 prior to July 2015?</p> <p>14    A. No, sir.</p> <p>15    Q. Have you ever heard of Mr. Kossoff</p> <p>16 prior to July 2015?</p> <p>17    A. I had not.</p> <p>18    Q. So it's not like you guys are</p> <p>19 friends, college buddies, anything like that?</p> <p>20    A. No, sir.</p> <p>21    Q. How about Mr. Essner? When was the</p> <p>22 first time you were introduced to Mr. Essner?</p> <p>23    A. The second time that I met</p> <p>24 Mr. Kossoff.</p> <p>25    Q. I'll just ask the same. Prior to</p>
<p style="text-align: right;">Page 15</p> <p>1                   Quintero</p> <p>2 vicinity of 14 to \$15,000, and that TASA marked</p> <p>3 that up so that number would be 18,000 or so.</p> <p>4 But I could be off a little bit, but it's in</p> <p>5 that neighborhood.</p> <p>6     Q. So approximately \$18,000 is your</p> <p>7 understanding of what TASA has billed Mr.</p> <p>8 Kossoff to date?</p> <p>9     A. I would say to Kossoff, essentially</p> <p>10 a wider range, in the vicinity of 18 to 20,000.</p> <p>11    Q. I'm not trying to pin you to a</p> <p>12 specific number, I just want to have a ballpark</p> <p>13 figure.</p> <p>14    A. Yes.</p> <p>15    Q. Do you know if Mr. Kossoff has paid</p> <p>16 TASA the 18 to 20,000 that he has been billed</p> <p>17 to date?</p> <p>18    A. He has.</p> <p>19    Q. So we have just been talking about</p> <p>20 Mr. Kossoff, so obviously you're familiar with</p> <p>21 an individual named Mitchell Kossoff; is that</p> <p>22 correct?</p> <p>23    A. Yes, sir.</p> <p>24    Q. When were you first introduced to</p> <p>25 Mr. Kossoff?</p>	<p style="text-align: right;">Page 17</p> <p>1                   Quintero</p> <p>2 July 2015 you never met Mr. Essner?</p> <p>3     A. No, sir.</p> <p>4     Q. Never served as an expert for</p> <p>5 Mr. Essner in another matter?</p> <p>6     A. No.</p> <p>7     Q. Mr. Kossoff owns a law firm. Are</p> <p>8 you familiar with that?</p> <p>9     A. Yes, sir.</p> <p>10    Q. Have you ever served as an expert</p> <p>11 for the law firm Kossoff, PLLC, I believe, or</p> <p>12 any firm that Mr. Kossoff has or is affiliated</p> <p>13 with?</p> <p>14    A. I have not.</p> <p>15    Q. Do you know any of the other</p> <p>16 attorneys in Kossoff, PLLC?</p> <p>17    A. Mr. Dylewski.</p> <p>18    Q. How do you know Mr. Dylewski?</p> <p>19    A. Because I met him when I met</p> <p>20 Mr. Kossoff.</p> <p>21    Q. And prior to July 2015 you had never</p> <p>22 had an opportunity to meet or speak with</p> <p>23 Mr. Dylewski; is that correct?</p> <p>24    A. I had not.</p> <p>25    Q. Do you know how Mr. Kossoff came to</p>

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<p style="text-align: right;">Page 18</p> <p>1                   Quintero</p> <p>2 choose you as his expert for this case?</p> <p>3     A.   He interviewed me. I don't know if</p> <p>4 he interviewed other experts as well, but it</p> <p>5 was a result of both his receiving information</p> <p>6 with respect to my background and the</p> <p>7 interview.</p> <p>8     Q.   I know we discussed that you</p> <p>9 don't -- you hadn't known Mr. Essner,</p> <p>10 Mr. Dylewski or Mr. Kossoff prior to July 2015.</p> <p>11 Since July 2015, do you have any relationships</p> <p>12 with any of those three gentlemen outside of</p> <p>13 your role as an expert in this case?</p> <p>14     A.   None.</p> <p>15     Q.   Obviously you're not related to any</p> <p>16 of them, right?</p> <p>17     A.   No, sir.</p> <p>18     Q.   So your relationship is</p> <p>19 exclusively -- your relationship with the three</p> <p>20 gentlemen we just listed is exclusively limited</p> <p>21 to your role as an expert in this case?</p> <p>22     A.   That is correct.</p> <p>23     Q.   I believe you previously mentioned</p> <p>24 that you had two meetings with Mr. Kossoff in</p> <p>25 that person; is that correct?</p>	<p style="text-align: right;">Page 20</p> <p>1                   Quintero</p> <p>2     Q.   That's in Manhasset?</p> <p>3     A.   Yes, sir.</p> <p>4     Q.   Who else if anyone was there?</p> <p>5     A.   Just -- well, from my firm just me</p> <p>6 and Mr. Kossoff. I believe Mr. Dylewski may</p> <p>7 have been there. I don't recall at this point.</p> <p>8     Q.   Anyone else?</p> <p>9     A.   No, sir.</p> <p>10    Q.   If you recall, what was discussed at</p> <p>11 that mid-July 2015 meeting?</p> <p>12    A.   I was -- having received this letter</p> <p>13 I happen to be in the vicinity of Mr. Kossoff's</p> <p>14 office for another matter, and so I called him</p> <p>15 up to introduce myself to him, and it was</p> <p>16 principally an introductory meeting for me to</p> <p>17 talk about my background, and to the extent</p> <p>18 that he said anything about his case, it was a</p> <p>19 very minimal amount. I would say it was</p> <p>20 probably no more than a 15 to 30-minute</p> <p>21 meeting.</p> <p>22    Q.   Do you recall what if anything he</p> <p>23 did say about the case even if it was minimal?</p> <p>24    A.   It would have been probably the</p> <p>25 absolute 15 second headline as to what the case</p>
<p style="text-align: right;">Page 19</p> <p>1                   Quintero</p> <p>2     A.   Yes, sir.</p> <p>3     Q.   Any others or it's just those two?</p> <p>4     A.   Just those two.</p> <p>5     Q.   And again I don't need a specific</p> <p>6 date, but generally speaking, when were those</p> <p>7 two meetings?</p> <p>8     A.   The initial meeting was within a</p> <p>9 week or two of this letter having been issued,</p> <p>10 and then the meeting in which I elicited</p> <p>11 information was, to the best of my</p> <p>12 recollection, sometime during the month of</p> <p>13 August.</p> <p>14     Q.   So just for ease of reference, I'll</p> <p>15 call those two meetings, the first one I'll</p> <p>16 refer to as the mid-July 2015 meeting and the</p> <p>17 second one the August 2015 meeting; does that</p> <p>18 make sense?</p> <p>19     A.   Yes, sir. It's possible it was</p> <p>20 September, but it was in that ballpark.</p> <p>21     Q.   I don't think it has any impact if</p> <p>22 it's August or September, so sometime in that</p> <p>23 time frame. So in the mid-July 2015 meeting,</p> <p>24 where did that take place?</p> <p>25     A.   In Mr. Kossoff's office.</p>	<p style="text-align: right;">Page 21</p> <p>1                   Quintero</p> <p>2 was about.</p> <p>3     Q.   So you don't recall anything with</p> <p>4 specifics?</p> <p>5     A.   No, sir. The principal purpose of</p> <p>6 the meeting was for him to understand my</p> <p>7 background and how I can potentially be helpful</p> <p>8 to him.</p> <p>9     Q.   Understood. At that mid-July</p> <p>10 meeting, did you show him any documents like</p> <p>11 pitch material, things like that?</p> <p>12     A.   I think the only thing that he had,</p> <p>13 and I didn't give it to him, but TASA would</p> <p>14 have furnished my CV, the same one that is</p> <p>15 contained as an exhibit to my report.</p> <p>16     Q.   Other than that no documents were</p> <p>17 exchanged between the two of you?</p> <p>18     A.   No, sir.</p> <p>19     Q.   And he didn't show you any documents</p> <p>20 related to the case or anything like that?</p> <p>21     A.   No.</p> <p>22     Q.   Now, let's move to the August</p> <p>23 meeting or the September meeting in the late</p> <p>24 summer 2015. Who was at that meeting?</p> <p>25     A.   Mr. Kossoff, Mr. Essner and</p>

6 (Pages 18 - 21)



<p style="text-align: right;">Page 22</p> <p>1                   Quintero</p> <p>2 Mr. Dylewski.</p> <p>3 Q. Anyone else?</p> <p>4 A. Me.</p> <p>5 Q. Anyone else?</p> <p>6 A. No, sir.</p> <p>7 Q. Where did that meeting take place?</p> <p>8 A. At Mr. Kossoff's office.</p> <p>9 Q. Approximately how long did that</p> <p>10 meeting last for?</p> <p>11 A. I would estimate an hour or so.</p> <p>12 Q. Do you recall what was discussed at</p> <p>13 that meeting?</p> <p>14 MR. ESSNER: Just note my objection.</p> <p>15 And you know, Eric, I think we are</p> <p>16 bordering on some privileged material</p> <p>17 inasmuch as both myself and Mr. Dylewski</p> <p>18 were present for the meeting. I'm going</p> <p>19 to give you some latitude as to general,</p> <p>20 but I think, you know, when it comes to</p> <p>21 certain conversations which discuss</p> <p>22 litigation strategy and other matters as</p> <p>23 we proceed, I think that is absolutely</p> <p>24 privileged.</p> <p>25 MR. ASCHKENASY: And you are taking</p>	<p style="text-align: right;">Page 24</p> <p>1                   Quintero</p> <p>2 guess we can cross that bridge if we need</p> <p>3 to when we come to it.</p> <p>4 MR. ESSNER: Fair enough.</p> <p>5 Q. With respect to this August 2015</p> <p>6 meeting, if you can tell me what was discussed</p> <p>7 during this meeting?</p> <p>8 A. The purpose of the meeting was for</p> <p>9 me to be able to obtain documentation and</p> <p>10 information that would be needed for purposes</p> <p>11 of my expert report, and so my recollection is</p> <p>12 that Mr. Dylewski had the information and he</p> <p>13 showed me what they had, and I told him the</p> <p>14 documents that I wanted copies of. And also at</p> <p>15 that meeting Mr. Kossoff gave me background</p> <p>16 with respect to the case and his involvement</p> <p>17 with respect to Florida foreclosure.</p> <p>18 Q. Do you recall what Mr. Kossoff said;</p> <p>19 more than just giving you the background, do</p> <p>20 you recall specifically what he told you?</p> <p>21 A. It would be largely the information</p> <p>22 that I summarized in the background portion of</p> <p>23 my report.</p> <p>24 Q. Do you recall anything else besides</p> <p>25 what you summarized in the background</p>
<p style="text-align: right;">Page 23</p> <p>1                   Quintero</p> <p>2 that position even though Mr. Quintero is</p> <p>3 a testifying expert in this case?</p> <p>4 MR. ESSNER: Yes. Like I said, I'm</p> <p>5 willing to give you some latitude here. I</p> <p>6 will reserve my objections question to</p> <p>7 question. I'm not looking to hamstring</p> <p>8 you in any way. I just want to go on the</p> <p>9 record as saying to the extent that you do</p> <p>10 in my opinion enter or -- and your</p> <p>11 question attempts to explore what I</p> <p>12 believe to be privileged material, I will</p> <p>13 object and we can address it accordingly.</p> <p>14 MR. ASCHKENASY: I guess we can</p> <p>15 address at the time. The two things I</p> <p>16 would note is obviously Mr. Quintero is</p> <p>17 not represented by you. You represent the</p> <p>18 plaintiff in this matter.</p> <p>19 MR. ESSNER: That is correct.</p> <p>20 MR. ASCHKENASY: To the extent there</p> <p>21 comes a time where you would give</p> <p>22 Mr. Quintero an instruction not to answer,</p> <p>23 he will obviously have to decide, as a</p> <p>24 testifying expert pursuant to the federal</p> <p>25 rules, what he would like to do. But I</p>	<p style="text-align: right;">Page 25</p> <p>1                   Quintero</p> <p>2 information section of your report?</p> <p>3 A. I recall his telling me about the</p> <p>4 personal background between he and</p> <p>5 Mr. Felberbaum.</p> <p>6 Q. What did he tell about that?</p> <p>7 THE WITNESS: There is no problem</p> <p>8 with my --?</p> <p>9 MR. ESSNER: No.</p> <p>10 A. He indicated, as I recall, that was</p> <p>11 Mr. Felberbaum's sponsor in Alcoholics</p> <p>12 Anonymous and that they had a relationship that</p> <p>13 dated back 20 years.</p> <p>14 Q. Do you recall anything else he said?</p> <p>15 A. Just his personal feeling of</p> <p>16 betrayal through this -- about this whole</p> <p>17 matter.</p> <p>18 Q. Do you recall specifically what he</p> <p>19 said about that personal feeling of betrayal?</p> <p>20 A. That he had an agreement that he</p> <p>21 regarded to be an agreement between two close</p> <p>22 friends that was consistently regarded to be</p> <p>23 the agreement that was going to be honored and</p> <p>24 that he was personally very hurt as a result of</p> <p>25 what wound up happening and not happening.</p>

7 (Pages 22 - 25)



<p style="text-align: right;">Page 26</p> <p>1                   Quintero</p> <p>2     Q. Do you recall anything else that was</p> <p>3 discussed at the meeting?</p> <p>4     A. It would have been primarily my</p> <p>5 getting the information that I needed to do my</p> <p>6 report.</p> <p>7     Q. But again, besides the information</p> <p>8 you have needed for your report, for example,</p> <p>9 now you just told me about Mr. Kossoff's</p> <p>10 personal feelings, which did not appear in the</p> <p>11 report, correct?</p> <p>12    A. Correct.</p> <p>13    Q. Is there anything else along those</p> <p>14 lines or other lines that you recall being</p> <p>15 discussed at this August or September 2015</p> <p>16 meeting with Mr. Kossoff, Mr. Essner and</p> <p>17 Mr. Dylewski?</p> <p>18    A. Nothing that I can recall that</p> <p>19 wasn't summarized in my report.</p> <p>20    Q. Do you recall any of the details</p> <p>21 that may not have made it into the summary of</p> <p>22 your report?</p> <p>23    A. No, sir.</p> <p>24    Q. Did you take notes of your meeting?</p> <p>25    A. No, sir.</p>	<p style="text-align: right;">Page 28</p> <p>1                   Quintero</p> <p>2 analysis.</p> <p>3     Q. Do you recall what those documents</p> <p>4 were that you may have seen?</p> <p>5     A. Not at this point, no, sir.</p> <p>6     Q. They showed you all the documents</p> <p>7 listed on Exhibit 1 at that mid-August meeting?</p> <p>8     A. The ones that are listed as</p> <p>9 non-public documents and litigation documents.</p> <p>10    Q. What about the ones listed under</p> <p>11 public information?</p> <p>12    A. That was information that I obtained</p> <p>13 in connection with my research.</p> <p>14    Q. That would be research independent</p> <p>15 of your meetings with Mr. Kossoff, Mr. Essner</p> <p>16 and Mr. Dylewski?</p> <p>17    A. Yes, sir.</p> <p>18    Q. And I take it based on your earlier</p> <p>19 testimony, that no one else associated with you</p> <p>20 or Chartered Capital Advisors or really anyone</p> <p>21 else met with Mr. Essner, Mr. Dylewski or</p> <p>22 Mr. Kossoff in connection with this matter; is</p> <p>23 that correct?</p> <p>24    A. Not in terms of the work that I did.</p> <p>25    Q. So you're not relying on something</p>
<p style="text-align: right;">Page 27</p> <p>1                   Quintero</p> <p>2     Q. Do you know if anyone at the meeting</p> <p>3 took any notes?</p> <p>4     A. I don't believe anybody did.</p> <p>5     Q. Did you show Mr. Kossoff any</p> <p>6 documents at this meeting?</p> <p>7     A. No, sir.</p> <p>8     Q. How about Mr. Essner or</p> <p>9 Mr. Dylewski; did you show them any documents?</p> <p>10    A. No, sir.</p> <p>11    Q. Did any of Mr. Essner, Mr. Dylewski</p> <p>12 or Mr. Kossoff show you any documents at this</p> <p>13 meeting?</p> <p>14    A. The documents that I was drawing</p> <p>15 upon to be able to prepare my report.</p> <p>16    Q. And what documents are those?</p> <p>17    A. Those would have been the documents</p> <p>18 that are summarized in Exhibit 1 of my report</p> <p>19 where I listed the source of information.</p> <p>20    Q. Did they show you any other</p> <p>21 documents that did not appear -- that do not</p> <p>22 appear on Exhibit 1?</p> <p>23    A. There may have been other documents</p> <p>24 that I saw but that I didn't regard to be</p> <p>25 useful for my purposes of preparing my</p>	<p style="text-align: right;">Page 29</p> <p>1                   Quintero</p> <p>2 that anyone else would have told you about</p> <p>3 this; is that correct?</p> <p>4     A. That's correct.</p> <p>5     Q. Did you have any telephone</p> <p>6 conversations with Mr. Kossoff about this</p> <p>7 matter?</p> <p>8     A. I did both with respect to</p> <p>9 Mr. Kossoff and Mr. Dylewski.</p> <p>10    Q. Do you recall when those</p> <p>11 conversations would be?</p> <p>12    A. They would have been largely in that</p> <p>13 period of August through the release of my</p> <p>14 report, which was dated October 2015.</p> <p>15    Q. Now, if there were a lot, I don't</p> <p>16 need a specific number again. I am looking for</p> <p>17 just an approximation. Do you recall</p> <p>18 approximately how many conversations you had</p> <p>19 with either Mr. Kossoff, Mr. Dylewski or</p> <p>20 Mr. Essner in the time period of August through</p> <p>21 October 2015?</p> <p>22    A. In the vicinity of five or so.</p> <p>23    Q. And those were all -- let's break it</p> <p>24 down. If it's that few maybe we can actually</p> <p>25 figure out more specifically then.</p>

8 (Pages 26 - 29)

<p style="text-align: right;">Page 30</p> <p>1                   Quintero</p> <p>2           Was Mr. Kossoff on all five of those</p> <p>3 calls?</p> <p>4     A.   No, sir.</p> <p>5     Q.   Or approximately all five of those</p> <p>6 calls.</p> <p>7           How many calls was Mr. Kossoff on?</p> <p>8     A.   I would estimate that he was on</p> <p>9 perhaps a half of them.</p> <p>10    Q.   Two or three approximately, fair?</p> <p>11    A.   Three or so, that is correct.</p> <p>12    Q.   Were those calls just with you and</p> <p>13 Mr. Kossoff?</p> <p>14    A.   There may have been one where</p> <p>15 Mr. Essner and/or Mr. Dylewski was involved.</p> <p>16 The purpose of the calls was for me to be able</p> <p>17 to obtain information.</p> <p>18    Q.   So other than the two meetings we've</p> <p>19 discussed and the approximately five calls,</p> <p>20 have you ever spoken to Mr. Kossoff in any</p> <p>21 other time?</p> <p>22    A.   I may have spoken with Mr. Kossoff</p> <p>23 and/or Mr. Dylewski since October largely in</p> <p>24 connection with the scheduling of this matter.</p> <p>25    Q.   Other than scheduling, was there any</p>	<p style="text-align: right;">Page 32</p> <p>1                   Quintero</p> <p>2     Q.   Even generally, do you recall what</p> <p>3 he said?</p> <p>4     A.   Generally he was showing me what he</p> <p>5 had, here's this document.</p> <p>6     Q.   Was it anything more substantive</p> <p>7 than here's this tax return, here's this P&amp;L</p> <p>8 statement; anything more substantive than that?</p> <p>9     A.   Not that I can recall.</p> <p>10    Q.   Do you recall generally anything</p> <p>11 Mr. Essner said at the meeting?</p> <p>12    A.   Nothing specifically at this point,</p> <p>13 no, sir.</p> <p>14    Q.   Even though you can't recall</p> <p>15 anything specific, can you recall in a more</p> <p>16 general manner what Mr. Essner said at the</p> <p>17 meeting?</p> <p>18    A.   I think I asked him whether this was</p> <p>19 going to be a bench trial or a jury trial and</p> <p>20 what venue. He told me it was going to be in</p> <p>21 federal court. And I was asking him about</p> <p>22 scheduling. Those are the things that I recall</p> <p>23 that would come specifically from Mr. Essner.</p> <p>24    Q.   Do you recall Mr. Essner saying</p> <p>25 anything else at any of these meetings, or I</p>
<p style="text-align: right;">Page 31</p> <p>1                   Quintero</p> <p>2 substance discussed on those calls?</p> <p>3     A.   None.</p> <p>4     Q.   Going back to the mid-August or the</p> <p>5 August/September meeting, that second meeting</p> <p>6 that you discussed, we talked about what you</p> <p>7 recall Mr. Kossoff having said. Do you recall</p> <p>8 anything Mr. Essner said at that meeting?</p> <p>9     A.   No, sir.</p> <p>10    Q.   How about Mr. Dylewski; do you</p> <p>11 recall anything that he said at that meeting?</p> <p>12    A.   He was largely the keeper of the</p> <p>13 archive, so he was showing to me what he had.</p> <p>14    Q.   Do you recall anything he said in</p> <p>15 connection with his role as keeper of the</p> <p>16 archives?</p> <p>17    A.   He was showing to me documents that</p> <p>18 he had.</p> <p>19    Q.   Was he talking about those documents</p> <p>20 as he was showing them to you?</p> <p>21    A.   No, he was just showing me what they</p> <p>22 were.</p> <p>23    Q.   Do you recall anything Mr. Dylewski</p> <p>24 said at the meeting?</p> <p>25    A.   Nothing specific.</p>	<p style="text-align: right;">Page 33</p> <p>1                   Quintero</p> <p>2 guess at the August/September meeting?</p> <p>3     A.   Nothing that I can recall at this</p> <p>4 point.</p> <p>5     Q.   So now going back to the approximate</p> <p>6 five calls you testified about during the</p> <p>7 August to October 2015 time period. Do you</p> <p>8 recall anything Mr. Kossoff said during these</p> <p>9 calls, any of them?</p> <p>10    A.   It would have been information that</p> <p>11 was largely summarized in the background</p> <p>12 portion of my report.</p> <p>13    Q.   Can you recall anything that was not</p> <p>14 summarized in the background information</p> <p>15 section of your report that Mr. Kossoff said</p> <p>16 during these calls?</p> <p>17    A.   Nothing other than what I previously</p> <p>18 testified in terms of the personal nature of</p> <p>19 the relationship between he and Mr. Felberbaum.</p> <p>20    Q.   So you repeated what he said in the</p> <p>21 August or September meeting?</p> <p>22    A.   He didn't repeat that subsequently.</p> <p>23 So in terms of the telephone conversations, I</p> <p>24 don't recall him having brought it up again.</p> <p>25 He may have but I just don't recall it.</p>

9 (Pages 30 - 33)

Page 34

1                   Quintero

2     Q.   Now, I know you testified

3 Mr. Dylewski was on some of these calls,

4 correct?

5     A.   Yes.

6     Q.   Was Mr. Essner on any of these

7 calls?

8     A.   I believe he might have been on one

9 or two of them.

10    Q.   Do you recall anything Mr. Dylewski

11 said during any of these calls?

12    A.   No, sir. It would have been -- the

13 principal purpose of these calls would have

14 been to obtain additional information or to

15 find out whether information existed.

16    Q.   So you don't recall anything

17 Mr. Dylewski would have said during those

18 calls?

19    A.   Not at this point.

20    Q.   How about Mr. Essner; do you recall

21 anything he said during any of those calls?

22    A.   No, sir.

23    Q.   So other than the two meetings we

24 talked about, the one in July 2015 and the

25 other one in August/September 2015, and other

Page 35

1                   Quintero

2 than the five or so phone calls from August

3 through October 2015, and other than the more

4 recent calls which discussed exclusively the

5 process of scheduling, have you ever -- have

6 there been any other times when you have spoken

7 to Mr. Kossoff?

8     A.   Not other than scheduling.

9 Incidentally, to clarify one other thing. In

10 that August to October time period I also would

11 have spoken with them in order to get their

12 consent for me to sign off on the report so it

13 can be released in final form.

14    Q.   Do you recall any conversations

15 about that?

16    A.   No, sir.

17    Q.   Was there any discussion about the

18 content of the report during those

19 conversations?

20    A.   I believe I might have described the

21 analyses, but other than that I don't recall

22 anything.

23    Q.   Do they have any input into the

24 report in terms of the numbers you were

25 plugging in or using?

Page 36

1                   Quintero

2     A.   None.

3     Q.   Did you ever show Mr. Kossoff a

4 draft version of this report?

5     A.   Yes, sir. That would have been what

6 I would have shown them in order to get their

7 consent for them to sign off on it.

8     Q.   Do you recall if Mr. Kossoff had any

9 comments to your draft version?

10    A.   I don't recall anything at this

11 point.

12    Q.   Do you know if we've been provided

13 with a draft version of the report that you

14 sent to Mr. Kossoff?

15    A.   I do not know.

16    Q.   Did Mr. Essner have any comments on

17 the draft version of the report that you sent

18 to Mr. Kossoff?

19    A.   Not that I can recall at this point.

20    Q.   How about Mr. Dylewski; did he have

21 any comments on the draft version of the report

22 your sent?

23    A.   Not that I can recall at this point.

24    Q.   How many different draft versions

25 were there?

Page 37

1                   Quintero

2     A.   I believe I only showed them one

3 draft.

4     Q.   Do you recall when that was shown to

5 them?

6     A.   It would have been within a few days

7 of it being released in final form.

8     Q.   So sometime probably in

9 October 2015?

10    A.   Yes, sir.

11    Q.   Am I understanding you correctly

12 that the draft report and the final report are

13 identical?

14    A.   My belief is that the only

15 adjustments would have been editorial changes

16 that I made, typographical errors being

17 corrected, so things along those lines.

18    Q.   What do you mean by editorial

19 adjustments?

20    A.   Sometimes when I read what I've

21 written I either find that there are

22 typographical errors or that some things could

23 be said more clearly, and so there were no

24 conceptual changes but, as I say, editorial

25 revisions that I made would have been the

10 (Pages 34 - 37)

<p style="text-align: right;">Page 38</p> <p>1                   Quintero</p> <p>2 differences.</p> <p>3     Q.   Were any of those editorial</p> <p>4 revisions provided by either Mr. Kossoff,</p> <p>5 Mr. Dylewski or Mr. Essner?</p> <p>6     A.   Not that I can recall at this point.</p> <p>7     Q.   How did you provide the draft report</p> <p>8 to Mr. Essner?</p> <p>9     A.   Electronically.</p> <p>10    Q.   And how about -- was it sent in one</p> <p>11 e-mail to Mr. Essner, Mr. Dylewski and</p> <p>12 Mr. Kossoff?</p> <p>13    A.   At this point I don't recall.</p> <p>14    Q.   But you would have sent it</p> <p>15 electronically to Mr. Kossoff either in the</p> <p>16 same e-mail or in a separate e-mail?</p> <p>17    A.   Or I may have sent it to Mr. Essner.</p> <p>18 I don't recall at this point.</p> <p>19    Q.   Do you ever exchange other e-mails</p> <p>20 or written correspondence with Mr. Kossoff?</p> <p>21    A.   I believe I did. I think more of it</p> <p>22 was probably with Mr. Dylewski 'cause the</p> <p>23 e-mails would have been largely for purposes of</p> <p>24 my obtaining information and also confirming</p> <p>25 scheduling.</p>	<p style="text-align: right;">Page 40</p> <p>1                   Quintero</p> <p>2 recollection.</p> <p>3     Q.   For example, we have never been</p> <p>4 provided with an e-mail where you sent a draft</p> <p>5 report to Mr. Essner, Mr. Dylewski or</p> <p>6 Mr. Kossoff, but it's your testimony here today</p> <p>7 that such an e-mail would exist, correct?</p> <p>8     A.   Yes, sir, I believe so.</p> <p>9     MR. ASCHKENASY: Howard, as you</p> <p>10 know, our requests called for all</p> <p>11 communications between Mr. Quintero and</p> <p>12 Mr. Kossoff and his representatives, so I</p> <p>13 would call for the production of all of</p> <p>14 those communications immediately.</p> <p>15 Obviously, they should have been done by</p> <p>16 December 31st pursuant to court order. I</p> <p>17 would also call for the production of any</p> <p>18 draft reports which Mr. Quintero provided</p> <p>19 to you folks because unless you can</p> <p>20 correct me otherwise, I don't believe any</p> <p>21 draft has ever been provided to us.</p> <p>22     MR. ESSNER: Let me say this,</p> <p>23 counsel. To the extent there has been an</p> <p>24 exchange of documents, I believe we have</p> <p>25 made a good faith effort to be in full</p>
<p style="text-align: right;">Page 39</p> <p>1                   Quintero</p> <p>2     Q.   Do you have a sense of approximately</p> <p>3 how many e-mails you exchanged with either</p> <p>4 Mr. Essner, Mr. Kossoff and Mr. Dylewski? All</p> <p>5 in, how many e-mails do you think we are</p> <p>6 talking about here?</p> <p>7     A.   If I were to guess, it's probably</p> <p>8 less than ten.</p> <p>9     Q.   Now, we have been provided with</p> <p>10 copies of three e-mails. Do you have an</p> <p>11 understanding of why we were only provided with</p> <p>12 three e-mails between you and Mr. Kossoff and</p> <p>13 Mr. Essner and Mr. Dylewski?</p> <p>14     MR. ESSNER: Note my objection. You</p> <p>15 can answer.</p> <p>16     A.   No, sir.</p> <p>17     Q.   Does that sound right, that there</p> <p>18 may have only been three e-mails?</p> <p>19     A.   E-mails from me to one or all of</p> <p>20 them or vice versa?</p> <p>21     Q.   Both, actually.</p> <p>22     A.   My belief is that with the</p> <p>23 documentation that I obtained, that it was</p> <p>24 obtained electronically, so it may have been</p> <p>25 more than three but I don't have a specific</p>	<p style="text-align: right;">Page 41</p> <p>1                   Quintero</p> <p>2 compliance. To the extent that for some</p> <p>3 reason such as inadvertence or the</p> <p>4 nonexistence of a document, we are not in</p> <p>5 full compliance, or there was a document</p> <p>6 which was not provided, we will make best</p> <p>7 efforts to provide it ASAP, or advise you</p> <p>8 accordingly that the document does not</p> <p>9 exist.</p> <p>10    MR. ASCHKENASY: I appreciate that.</p> <p>11 And, obviously, we will have to reserve</p> <p>12 our rights in case we need to bring back</p> <p>13 Mr. Quintero to discuss any of those</p> <p>14 documents that have yet to be produced.</p> <p>15    MR. ESSNER: Certainly.</p> <p>16     Q.   Have you ever met with Mr. Essner on</p> <p>17 this case other than the meeting in mid-August?</p> <p>18     A.   As I just testified, last Friday I</p> <p>19 met with him.</p> <p>20    MR. ESSNER: By counsel, it was</p> <p>21 Thursday.</p> <p>22     A.   Oh, Thursday.</p> <p>23     Q.   Fair enough.</p> <p>24     A.   Thursday or Friday.</p> <p>25    MR. ESSNER: It's all the same at</p>

11 (Pages 38 - 41)

<p style="text-align: right;">Page 42</p> <p>1                   Quintero</p> <p>2     this point.</p> <p>3     Q. I know we briefly touched on that</p> <p>4 meeting earlier, but if you can recall any</p> <p>5 other details that you spoke to Mr. Essner</p> <p>6 about during your meeting of this past</p> <p>7 Thursday?</p> <p>8     A. Nothing that occurs to me at the</p> <p>9 moment.</p> <p>10    Q. And other than the five or six</p> <p>11 telephone conversations we have been talking</p> <p>12 about from September, October period, have you</p> <p>13 had any other conversations with Mr. Essner</p> <p>14 over the phone?</p> <p>15    A. No, sir, other than, as I say, and</p> <p>16 these may have been electronic communications,</p> <p>17 but just scheduling would have been the nature</p> <p>18 of the discussion or e-mails. But I think</p> <p>19 those had been largely with Mr. Dylewski.</p> <p>20    Q. So is it fair to say, just to wrap</p> <p>21 this area up, that since October 2015 you have</p> <p>22 not had any substantive conversations about the</p> <p>23 subject matter of your report with any of</p> <p>24 Mr. Essner, Mr. Dylewski or Mr. Kossoff?</p> <p>25    A. Yes, sir, that is correct.</p>	<p style="text-align: right;">Page 44</p> <p>1                   Quintero</p> <p>2 answer or next to last answer you had</p> <p>3 referenced the unjust enrichment. Do you have</p> <p>4 an understanding of whether there has been a</p> <p>5 finding that Mr. Kossoff has adequate -- strike</p> <p>6 that.</p> <p>7           Do you have an understanding of</p> <p>8 whether the court has found that Mr. Felberbaum</p> <p>9 or FFA, which is a reference to Florida</p> <p>10 Foreclosure Associates -- Attorneys, rather --</p> <p>11 do you have an understanding that there has</p> <p>12 been a finding that they were unjustly enriched</p> <p>13 in this matter?</p> <p>14    A. I understand that is a basis for a</p> <p>15 claim that the court is prepared to hear. I</p> <p>16 don't know all the details in terms of whether</p> <p>17 or not the judge is affirmatively determined</p> <p>18 there is unjust enrichment. But my role is not</p> <p>19 to make such determination but rather just to</p> <p>20 quantify the unjust enrichment if the judge</p> <p>21 either has or does so find that Mr. Felberbaum</p> <p>22 and/or FFA have been unjustly enriched as a</p> <p>23 consequence of the services rendered by</p> <p>24 Mr. Kossoff.</p> <p>25    Q. Fair enough. If can I ask you to</p>
<p style="text-align: right;">Page 43</p> <p>1                   Quintero</p> <p>2     Q. And you wouldn't have had any</p> <p>3 substantive conversations with them prior to</p> <p>4 July 2015; is that correct?</p> <p>5     A. That is correct.</p> <p>6           MR. ESSNER: When you say</p> <p>7 substantive conversations, you are</p> <p>8 referring to other than during the</p> <p>9 preparation session of last Thursday?</p> <p>10          MR. ASCHKENASY: Correct, which</p> <p>11 Mr. Quintero hasn't recalled anything</p> <p>12 specific from.</p> <p>13          MR. ESSNER: Correct.</p> <p>14    Q. What do you understand your role to</p> <p>15 be in this case?</p> <p>16    A. To quantify the damages sustained by</p> <p>17 Mr. Kossoff as a result of the unjust</p> <p>18 enrichment of Mr. Felberbaum associated with</p> <p>19 Mr. Kossoff's service on behalf of</p> <p>20 Mr. Felberbaum and Florida foreclosures.</p> <p>21    Q. Anything else?</p> <p>22    A. No, sir. At least that's generally</p> <p>23 is the way I would characterize the focus of my</p> <p>24 activities as documented in my expert report.</p> <p>25    Q. Now, you actually in your last</p>	<p style="text-align: right;">Page 45</p> <p>1                   Quintero</p> <p>2 flip to page 2 of your report, which again is</p> <p>3 Quintero Exhibit 1. Do you see the last</p> <p>4 sentence of page 2 of the report, where it</p> <p>5 says, "Our analysis of unjust enrichment is</p> <p>6 based on the assumptions, and subject to the</p> <p>7 limiting conditions, described herein." I read</p> <p>8 that correctly, right?</p> <p>9     A. Yes, sir.</p> <p>10    Q. What assumptions did you base your</p> <p>11 report on? What assumptions are you referring</p> <p>12 to in that sentence?</p> <p>13    A. It would have been everything that</p> <p>14 is written in my report, and then with respect</p> <p>15 to the quantification of unjust enrichment, it</p> <p>16 would have been the assumptions that are</p> <p>17 contained in the applicable exhibits.</p> <p>18    Q. Now, I saw at the end of your</p> <p>19 report, I believe there was -- I guess it's on</p> <p>20 page 21 and 22 of the report, where you have a</p> <p>21 Statement of Contingent and Limiting</p> <p>22 Conditions. Do you see that?</p> <p>23    A. Yes, sir.</p> <p>24    Q. So I understand those are the</p> <p>25 limiting conditions. Is there anywhere in your</p>

12 (Pages 42 - 45)



<p style="text-align: right;">Page 46</p> <p>1                   Quintero</p> <p>2 report where you identify what assumptions you</p> <p>3 are based on, kind of in a list form like this?</p> <p>4     A.   Well, with respect to assumptions</p> <p>5 pertaining to the quantification of unjust</p> <p>6 enrichment, that would be in each of the</p> <p>7 valuation analyses and the footnotes pertaining</p> <p>8 to those valuation analyses.</p> <p>9     Q.   If and any of those assumptions are</p> <p>10 incorrect that would obviously impact the</p> <p>11 conclusions reached in your report, correct?</p> <p>12     A.   It may.</p> <p>13     Q.   Obviously, your report is only as</p> <p>14 good as the assumptions it relies upon; is that</p> <p>15 fair, or any expert's report for that matter?</p> <p>16     A.   Well, certainly the assumptions will</p> <p>17 have an impact on the conclusions drawn from</p> <p>18 the report. Some more so than others.</p> <p>19     Q.   What did you do to ensure that</p> <p>20 assumptions you based your report on were</p> <p>21 correct?</p> <p>22     A.   Well, it would depend upon the</p> <p>23 assumption. I would be happy to go through any</p> <p>24 assumptions and tell you what I did in order to</p> <p>25 be able to develop the assumption.</p>	<p style="text-align: right;">Page 48</p> <p>1                   Quintero</p> <p>2 bullets which discuss or which state, "We were</p> <p>3 denied electronic copies of financial</p> <p>4 information that was created," and it</p> <p>5 continues, and then the second bullet, "We were</p> <p>6 denied information that would have been helpful</p> <p>7 for analyzing FFA and its financial</p> <p>8 information," and then that bullet continues as</p> <p>9 well. Do you see those two?</p> <p>10     A.   Yes, sir.</p> <p>11     Q.   Are you aware of any finding by the</p> <p>12 court that defendants withheld certain</p> <p>13 documents from plaintiff?</p> <p>14     A.   I'm not familiar with the findings</p> <p>15 of the report.</p> <p>16     Q.   I'm sorry. I said are you aware of</p> <p>17 any findings by the court that the defendants</p> <p>18 withheld certain documents from plaintiff?</p> <p>19     A.   As I previously testified, I'm not</p> <p>20 aware of the findings of the report with</p> <p>21 respect to that issue.</p> <p>22     Q.   So the first two bullet points on</p> <p>23 page 5, that is just something that Mr. Kossoff</p> <p>24 told you?</p> <p>25     A.   Well, specifically, I had asked for</p>
<p style="text-align: right;">Page 47</p> <p>1                   Quintero</p> <p>2     Q.   Fair enough. And we will certainly</p> <p>3 go into it in a little more specifics in a</p> <p>4 little bit. But, for example, who did you</p> <p>5 speak to to get the background of the case and</p> <p>6 the facts of the case?</p> <p>7     A.   As I previously testified, it would</p> <p>8 have been Messrs. Kossoff, and largely him as</p> <p>9 well as Messrs. Essner and Dylewski.</p> <p>10     Q.   Other than Mr. Kossoff and his</p> <p>11 counsel, did you have any other sources for the</p> <p>12 factual background relating to your report?</p> <p>13     A.   It would have been the documents</p> <p>14 that I relied upon listed in Exhibit 1.</p> <p>15     Q.   Other than your conversations with</p> <p>16 Mr. Kossoff as counsel and the documents you</p> <p>17 relied upon in Exhibit 1, did you have any</p> <p>18 other sources of information for this report?</p> <p>19     A.   My experience from 41 years of</p> <p>20 professional practice.</p> <p>21     Q.   Anything else?</p> <p>22     A.   Nothing else immediately occurs to</p> <p>23 me.</p> <p>24     Q.   If I can ask you to flip to page 5</p> <p>25 of the report, and specifically the top two</p>	<p style="text-align: right;">Page 49</p> <p>1                   Quintero</p> <p>2 this information in electronic format, and I</p> <p>3 believe Mr. Essner sought to obtain it, and he</p> <p>4 was unable to obtain it.</p> <p>5     Q.   Do you know if the defendants in</p> <p>6 this action produced all the documents that the</p> <p>7 court required them to produce?</p> <p>8     A.   I have no personal knowledge of</p> <p>9 that.</p> <p>10     Q.   So you don't know one way or the</p> <p>11 other?</p> <p>12     A.   That is correct.</p> <p>13     Q.   Do you see footnote 10 on page 10 of</p> <p>14 your report?</p> <p>15     A.   Yes, sir.</p> <p>16     Q.   That footnote applies to the section</p> <p>17 of your report that bears the heading</p> <p>18 Plaintiff's Involvement in FFA?</p> <p>19     A.   Yes, sir.</p> <p>20     Q.   And that footnote says that this</p> <p>21 section contains information based on what was</p> <p>22 said in the verified complaint in this action</p> <p>23 as well as your conversations with Mr. Kossoff;</p> <p>24 is that correct?</p> <p>25     A.   Yes, sir.</p>

13 (Pages 46 - 49)



<p style="text-align: right;">Page 50</p> <p>1                   Quintero</p> <p>2    Q.   Are there any other sources of</p> <p>3 information for this portion of the report?</p> <p>4    A.   No, sir, not that I can recall.</p> <p>5    Q.   So the accuracy of this portion of</p> <p>6 the report then hinges entirely on the accuracy</p> <p>7 of the information contained in the complaint</p> <p>8 and what Mr. Kossoff told you in the</p> <p>9 conversations referenced in footnote 10,</p> <p>10 correct?</p> <p>11   A.   As best I can recall at this point.</p> <p>12   Q.   That that is correct?</p> <p>13   A.   As I say, as best as I can recall at</p> <p>14 this point.</p> <p>15   Q.   So as best as you can recall at this</p> <p>16 point then, the accuracy of this portion of the</p> <p>17 report hinges entirely on the accuracy of the</p> <p>18 information contained in the complaint and what</p> <p>19 Mr. Kossoff told you in the conversations</p> <p>20 referenced in footnote 10?</p> <p>21   A.   Well, as I previously testify, as</p> <p>22 best I can recall, it's possible that I had</p> <p>23 other sources of information, but I don't</p> <p>24 recall any other sources and I didn't reference</p> <p>25 any other sources in my report.</p>	<p style="text-align: right;">Page 52</p> <p>1                   Quintero</p> <p>2 little bit later, you included in exhibit with</p> <p>3 an explanation with how you came up with the</p> <p>4 hourly rate you used. I don't think we need to</p> <p>5 turn to it now. I think it's Exhibit 27. But</p> <p>6 do you recall that generally?</p> <p>7    A.   Yes, sir.</p> <p>8    Q.   So I don't see a similar explanation</p> <p>9 for why you used 22 percent as the figure you</p> <p>10 used for the income or distribution approaches</p> <p>11 which you included in your report?</p> <p>12       MR. ESSNER: You're talking about</p> <p>13 the separate valuations other than</p> <p>14 Lodestar?</p> <p>15       MR. ASCHKENASY: Right. So we have</p> <p>16 the Lodestar valuation, but before the</p> <p>17 report discusses the Lodestar valuation --</p> <p>18 and I can lay a foundation a little bit</p> <p>19 better.</p> <p>20       MR. ESSNER: Okay.</p> <p>21    Q.   Before your report discusses the</p> <p>22 Lodestar valuation, your report also uses an</p> <p>23 income approach and a distribution approach to</p> <p>24 value the unjust -- the alleged unjust</p> <p>25 enrichment; is that correct, Mr. Quintero?</p>
<p style="text-align: right;">Page 51</p> <p>1                   Quintero</p> <p>2    Q.   So sitting here today, it's the</p> <p>3 complaint and what Mr. Kossoff told you in</p> <p>4 those conversations referenced in footnote 10?</p> <p>5    A.   As best as I can recall.</p> <p>6    Q.   Is there anything that can jar your</p> <p>7 recollection to recall anything else; can you</p> <p>8 think of anything?</p> <p>9       MR. ESSNER: Let me object. Are</p> <p>10 there some documents you would like to</p> <p>11 show him to refresh your recollection or</p> <p>12 are you just asking an open question?</p> <p>13       MR. ASCHKENASY: I'm asking an open</p> <p>14 question. I don't have any specific</p> <p>15 document. It makes perfect sense that if</p> <p>16 this is it, that's it. I just want to</p> <p>17 confirm that we are not missing anything.</p> <p>18    A.   Not that I can recall at this point.</p> <p>19    Q.   So then, for example, you have no</p> <p>20 independent knowledge of any agreement between</p> <p>21 Mr. Kossoff and either FFA or Mr. Felberbaum,</p> <p>22 correct?</p> <p>23    A.   I do not.</p> <p>24    Q.   Now, in your report, when you use</p> <p>25 the Lodestar method, which we will discuss a</p>	<p style="text-align: right;">Page 53</p> <p>1                   Quintero</p> <p>2    A.   Yes.</p> <p>3    Q.   Do you have something similar -- and</p> <p>4 when you did the Lodestar method, you supported</p> <p>5 what you did in Exhibit 27; is that correct?</p> <p>6    A.   Yes, sir.</p> <p>7    Q.   I don't recall seeing in your report</p> <p>8 anything similar to Exhibit 27 with respect to</p> <p>9 the income or distribution approaches. Did I</p> <p>10 miss it or is it not there?</p> <p>11    A.   The income and distribution</p> <p>12 approaches are documented in Exhibits 25 and</p> <p>13 26.</p> <p>14    Q.   Right. But as opposed to Exhibit 27</p> <p>15 which explains how you came up with the numbers</p> <p>16 you came up with, I don't believe Exhibits 25</p> <p>17 or 26 explain how you came up with 22 percent</p> <p>18 for the income approach or the distribution</p> <p>19 approach. Am I correct with that?</p> <p>20    A.   Well, on Exhibit 25, for example,</p> <p>21 the column B in terms of the references at the</p> <p>22 top of that schedule that has the 22 percent</p> <p>23 figure references in footnote 7 that this is</p> <p>24 the percent of FFA equity that the plaintiff</p> <p>25 had agreed to accept as consideration.</p>

14 (Pages 50 - 53)

Page 54

1 Quintero

2 Q. And the reason you're using that

3 22 percent number is because that is what

4 Mr. Kossoff told you his agreement was with

5 FFA?

6 A. Yes, sir, and I don't recall where

7 else that may have been documented. But yes,

8 sir, that is the reason for the 22 percent.

9 Q. And that's also why the 22 percent

10 figure appears on pages 13 and 14 of your

11 report, if you look there?

12 A. Yes, sir.

13 MR. ESSNER: Let's go off the record

14 one second if we may.

15 MR. ASCHKENASY: Sure.

16 (Off the record. Time noted:

17 10:53 a.m. to 10:54 a.m.)

18 MR. ASCHKENASY: Let's just let the

19 record reflect that Mr. Essner and

20 Mr. Quintero had an off-the-record

21 conversation.

22 Q. Mr. Quintero, are supplementing your

23 prior answer?

24 A. No, sir.

25 Q. So there is no pending question

Page 55

1 Quintero

2 right now?

3 A. That is correct.

4 Q. Staying on page 13, or if we need to

5 flip to page 13. In the first bullet under the

6 heading "CCA Assignment," the end of that

7 bullet reads, "It became clear that Mr. Kossoff

8 could not hold the equity interest." And

9 obviously, feel free to read the whole bullet

10 for context, if you need to, but that's the

11 portion I will be focusing on once you had a

12 chance to acclimate yourself on the document.

13 So just let me know when you are ready.

14 A. (Witness reviewing document). All

15 right.

16 Q. When did it become clear that

17 Mr. Kossoff could not hold an equity interest

18 in FFA?

19 A. I don't know what that date was.

20 Q. How do you know it became clear that

21 Mr. Kossoff could not hold the equity interest?

22 A. Mr. Kossoff and/or Mr. Essner told

23 me there was a certain point where the

24 agreement between Mr. Kossoff and

25 Mr. Felberbaum had to be adjusted because of

Page 56

1 Quintero

2 apparently a belief that Mr. Kossoff as a

3 non-admitted Florida attorney could not

4 directly own a 22 percent stake. And again,

5 this is my understanding.

6 Q. And this is your understanding based

7 on a conversation with Mr. Kossoff?

8 A. Mr. Kossoff and/or Mr. Essner.

9 Q. Do you recall when that conversation

10 you had with Mr. Kossoff and/or Mr. Essner

11 occurred?

12 A. I believe it would have been in that

13 August meeting.

14 Q. Do you recall anything more

15 specifically that either Mr. Kossoff or

16 Mr. Essner said about it becoming clear that

17 Mr. Kossoff could not hold an equity interest

18 in FFA?

19 A. Not at this point.

20 Q. You said you didn't take any notes

21 at this August meeting; is that correct?

22 A. Yes, sir.

23 Q. So when you were preparing and

24 drafting the background for this report, you

25 did this all from memory, based off of your

Page 57

1 Quintero

2 memory of the August 2015 meeting?

3 A. I believe it would have been memory

4 and/or documents.

5 Q. Do you recall specifically what

6 documents?

7 A. Documents that are referenced in

8 Exhibit 1.

9 Q. Do you recall anything more that

10 Mr. Kossoff told you about the agreement that

11 is referenced where it says FFA did not issue

12 Mr. Kossoff the 22 percent equity stake in FFA

13 that he had agreed to accept? Do you recall

14 anything more that Mr. Kossoff told you about

15 that agreement?

16 A. Not at this point, no, sir.

17 Q. On page 14 do you see the bullet

18 point which says, "FFA enjoys recurring

19 business from large, creditworthy financial

20 institutions," and then the bullet points that

21 follow after that? Actually, I meant 15. Did

22 I say 14? I apologize. Hold on. I apologize.

23 MR. ESSNER: Do you withdraw the

24 question?

25 MR. ASCHKENASY: I withdraw the

15 (Pages 54 - 57)

Page 58

1 Quintero  
2 question. We are going to do this -- take  
3 two.  
4 Q. We will come back to it.  
5 MR. ESSNER: Take your time.  
6 Q. Here we go. Page 12. I'm sorry.  
7 I'm never good with numbers. So on page 12  
8 there actually is a bullet point which says,  
9 "FFA enjoys recurring business from large,  
10 creditworthy financial institutions." It's  
11 about midway down the page. It's the third big  
12 bullet. Do you see that?  
13 A. I do.  
14 Q. How do you know that?  
15 A. First of all, Mr. Felberbaum told me  
16 that. Secondly, just from my --  
17 Q. You said Mr. Felberbaum. Do you  
18 mean Mr. Kossoff?  
19 A. I'm sorry, Mr. Kossoff told me that.  
20 And secondly, just from my knowledge of this  
21 type of business, the financial institutions,  
22 loan processing companies, are inclined to use  
23 firms on a recurring basis, and I may have seen  
24 them in documents as well, but those are two  
25 primary things that stick out in my memory at

Page 59

1 Quintero  
2 this point.  
3 Q. Do you recall what documents you  
4 would have seen that in in reference to your  
5 last answer?  
6 A. It could have been on their website,  
7 it could have been something else.  
8 Q. Anything more specific than  
9 something else or not sitting here today?  
10 A. Not that I can think of at the  
11 moment.  
12 Q. Now, are you aware that the court in  
13 this case has already dismissed Mr. Kossoff's  
14 claim for breach of contract?  
15 A. I don't know the details of what is  
16 ruled.  
17 Q. But generally are you aware of that?  
18 A. I'm aware that from the time of the  
19 original complaint that there has been some  
20 modification as to what Mr. Kossoff has a right  
21 to recover for, but it was outside the scope of  
22 what was important to me in doing my work.  
23 Q. How are you aware of the I believe  
24 you used the word modification?  
25 A. From discussions with Mr. Essner

Page 60

1 Quintero  
2 and/or Mr. Kossoff.  
3 Q. Do you recall anything specifically  
4 that was discussed with, using your word,  
5 relating to the modification?  
6 A. Nothing other than from the  
7 inception of this case, where there was a  
8 broader range of damages being asserted on  
9 behalf of Mr. Kossoff, that there has been some  
10 reduction of the damages for which he may be  
11 able to recover.  
12 Q. Do you recall anything more specific  
13 than that?  
14 A. No.  
15 Q. Anything else?  
16 A. No, sir.  
17 Q. Do you recall if Mr. Kossoff even  
18 gave some editorial commentary on that, for  
19 example, or Mr. Essner did or someone said that  
20 was a good decision or a bad decision; anything  
21 like that?  
22 A. I do not.  
23 Q. Did you become aware -- and I'm just  
24 going to keep using the phrase the term  
25 modification because you did. Did you become

Page 61

1 Quintero  
2 aware of the modifications to the case before  
3 or after you issued your report?  
4 A. I believe both.  
5 Q. So let's then pinpoint. What did  
6 you become aware of before you issued your  
7 report and what did you become aware of after  
8 you issued your report? We can do before  
9 first.  
10 A. Before my report my understanding is  
11 that the basis for which I was to determine  
12 damages was going to be unjust enrichment. It  
13 was my understanding that preceding that that  
14 there were broader claims that Mr. Kossoff had,  
15 but the scope of my services was going to be on  
16 unjust enrichment. Now, there may have been  
17 other claims that he had but nothing that would  
18 involve my work or my testimony. So my focus  
19 is on that which I was hired to do, not on  
20 anything else. And it's my understanding that  
21 there may have even been some narrowing of what  
22 he is able to recover on since I prepared my  
23 report, but I don't have a detailed knowledge  
24 of that.  
25 Q. Do you have any general knowledge of

16 (Pages 58 - 61)

Page 62

1                   Quintero

2 that other than what you just testified to?

3     A. Not other than it may be narrowed,

4 but again, nothing that affects anything that I

5 have done in terms of requiring that I modify

6 my report.

7     Q. When you say may be narrowed, what

8 do you mean by that?

9     A. I don't know the extent to which

10 everything that I have put in my report would

11 be a basis for a judicial determination, but

12 again, I leave it to the court to determine how

13 it is going to rule.

14     Q. How do you know that there may have

15 been a narrowing? I presume that is based on

16 conversations you had?

17     A. I believe Mr. Essner said that there

18 was an additional decision that may have been

19 rendered since I issued my report, but I have

20 not seen that decision, I don't know anything

21 about that decision.

22     Q. Do you recall anything else

23 Mr. Essner told you about that additional

24 decision, as you are describing it?

25     A. No, sir.

Page 63

1                   Quintero

2     Q. Did you discuss the additional

3 decision with anyone beside Ms. Essner?

4     A. No, sir.

5     Q. So you haven't had any conversations

6 with Mr. Kossoff about that or Mr. Dylewski?

7     A. No, sir.

8     Q. If we can flip to page 18 of your

9 report. This time I got the page number right.

10 And that's where you begin discussing the

11 Lodestar method. Do you see that?

12     A. Yes, sir.

13     Q. What is a Lodestar method?

14     A. It's a method that is used for

15 calculating professional fees based on the

16 product of hours billed times a billing rate

17 per hour.

18     Q. Now, if you see the next to the last

19 bullet, there is a reference to "turnaround

20 firms." Do you see that reference?

21     A. Yes.

22     Q. What is a turnaround firm?

23     A. A turnaround firm is a firm that is

24 involved in working with underperforming

25 companies and/or their lenders, creditors,

Page 64

1                   Quintero

2 equity holders, potential investors or on

3 behalf of various parties in interest in

4 bankruptcy matters, to advise or evaluate means

5 by which the companies can be improved.

6     Q. And for purposes of this portion of

7 your report, the Lodestar method, you're

8 treating Mr. Kossoff as a turnaround

9 specialist?

10     A. Yes, sir, for purposes of the

11 services he rendered on behalf of FFA and

12 Mr. Felberbaum.

13     Q. Now, do you know if Mr. Kossoff is a

14 turnaround specialist?

15     A. In connection with the type of

16 services he rendered on behalf of FFA and

17 Mr. Felberbaum I would say that the turnaround

18 specialist specifically relates to those

19 services that he rendered. So in this

20 particular field he certainly is capable

21 serving as a turnaround expert.

22     Q. Do you know if he ever previously

23 served as a turnaround expert?

24     A. I have no personal knowledge of

25 that.

Page 65

1                   Quintero

2     Q. Did you ever ask him?

3     A. No, sir.

4     Q. Do you know if Mr. Kossoff has ever

5 been appointed by a court to provide turnaround

6 restructuring services to a company?

7     A. I have no such knowledge.

8     Q. Did you ever ask him?

9     A. I don't recall having done so.

10     Q. If you had asked him those

11 questions, would that potentially change your

12 opinion as to whether Mr. Kossoff is entitled

13 to the \$692.77 hourly rate that you used at the

14 bottom of page 18?

15     A. No, sir, it would not.

16     Q. Why not?

17     A. Because in establishing an

18 appropriately hourly rate it's important to

19 tailor that to the specific services that are

20 being rendered.

21     Q. That being said, obviously someone

22 with many years of experience as a turnaround

23 expert presumably would be compensated at a

24 higher level than someone who has never

25 previously served as a turnaround expert; is

17 (Pages 62 - 65)

<p style="text-align: right;">Page 66</p> <p>1                   Quintero</p> <p>2 that correct?</p> <p>3     A.   Not necessarily.</p> <p>4     Q.   In your experience, you don't</p> <p>5 believe people at different levels of seniority</p> <p>6 charge different rates?</p> <p>7     A.   Well, if they are in the same firm,</p> <p>8 that may or may not be the case. And so it is</p> <p>9 very case specific. There are people who have</p> <p>10 never worked before as a turnaround expert that</p> <p>11 in the first project they worked on they are</p> <p>12 getting paid over a thousand dollars an hour.</p> <p>13 So it depends on what needs to be done and what</p> <p>14 the skill set is that is required to perform</p> <p>15 that service.</p> <p>16     Q.   Can you think of any examples</p> <p>17 specifically of people who had never worked as</p> <p>18 a turnaround expert but got paid over a</p> <p>19 thousand dollars an hour in their first case?</p> <p>20     A.   I would believe that -- I don't have</p> <p>21 a specific case but I am sure that it occurs.</p> <p>22     Q.   But sitting here, you can't point to</p> <p>23 a specific instance?</p> <p>24     A.   Not that I can recall, but as I say,</p> <p>25 I'm assure that it occurs.</p>	<p style="text-align: right;">Page 68</p> <p>1                   Quintero</p> <p>2 excess of a thousand dollars an hour and can</p> <p>3 certainly be in the vicinity of 800 to a</p> <p>4 thousand dollars an hour.</p> <p>5     Q.   But my question was in the cases you</p> <p>6 referenced that you researched for the purposes</p> <p>7 of preparing this report, or for that matter</p> <p>8 based on your 41 years of experience in any</p> <p>9 prior engagement, can you point to a situation</p> <p>10 where someone who has never previously served</p> <p>11 as a turnaround expert was compensated at over</p> <p>12 a thousand dollars an hour in their first</p> <p>13 engagement?</p> <p>14     A.   I've never had a reason to research</p> <p>15 that.</p> <p>16     Q.   And you didn't think it was an</p> <p>17 appropriate thing to research in this case</p> <p>18 either, correct?</p> <p>19     A.   It was not.</p> <p>20     Q.   Are you are aware that at his</p> <p>21 deposition Mr. Kossoff testified that he</p> <p>22 doesn't get hired as a turnaround specialist</p> <p>23 and that he has never been compensated as a</p> <p>24 turnaround specialist?</p> <p>25     A.   No, sir.</p>
<p style="text-align: right;">Page 67</p> <p>1                   Quintero</p> <p>2     Q.   In the course of preparing your</p> <p>3 report did you research that at all?</p> <p>4     A.   No, sir, because I was specifically</p> <p>5 researching fees pertaining to Florida cases</p> <p>6 that I was able to find from public</p> <p>7 information.</p> <p>8     Q.   And in those cases did you ever come</p> <p>9 across a situation where someone who had never</p> <p>10 previously served as a turnaround expert was</p> <p>11 compensated at over a thousand dollars an hour</p> <p>12 in their first engagement?</p> <p>13     A.   I wouldn't have a way of knowing</p> <p>14 that because the individuals that I cited that</p> <p>15 are contained in my Exhibit 27, I only saw</p> <p>16 their firm, their title within the firm and</p> <p>17 their billing rates. So I don't know how many</p> <p>18 years of experience that they had previously or</p> <p>19 what their rank within the firm is, what their</p> <p>20 professional background is. I can tell you,</p> <p>21 with the large turnaround firms, they routinely</p> <p>22 will recruit people out of private industry</p> <p>23 because of their functional expertise or their</p> <p>24 industry expertise, and more senior ones will</p> <p>25 go at hourly billing rates that can be in</p>	<p style="text-align: right;">Page 69</p> <p>1                   Quintero</p> <p>2     Q.   You're not aware of that?</p> <p>3     A.   That is correct.</p> <p>4     Q.   Did you review Mr. Kossoff's</p> <p>5 deposition as part of the documents you looked</p> <p>6 at in preparing your report?</p> <p>7     A.   Not that I can recall.</p> <p>8     Q.   If Mr. Kossoff did testify that he</p> <p>9 doesn't get hired as a turnaround specialist</p> <p>10 and that he's never been compensated as one,</p> <p>11 would that change your opinion as to the rate</p> <p>12 that you are using in this report?</p> <p>13     A.   No, sir.</p> <p>14     Q.   Are you aware that at his deposition</p> <p>15 Mr. Kossoff testified, and there is a quote, he</p> <p>16 has no understanding of turnaround specialists?</p> <p>17     A.   I did not know that he said that.</p> <p>18     Q.   If he did say that at his</p> <p>19 deposition, would that change your opinion as</p> <p>20 to the rate of \$692.77 that you use with</p> <p>21 respect to the Lodestar method in your report?</p> <p>22     A.   No, sir.</p> <p>23     Q.   Do you know if Mr. Kossoff is</p> <p>24 affiliated with any turnaround or restructuring</p> <p>25 organizations or associations?</p>

18 (Pages 66 - 69)



<p style="text-align: right;">Page 70</p> <p>1 Quintero</p> <p>2 A. I do not know.</p> <p>3 Q. Did you ever ask him?</p> <p>4 A. I don't recall having done so.</p> <p>5 Q. Why not?</p> <p>6 A. Because it doesn't impact my coming</p> <p>7 up with a rate that's tailored to the type of</p> <p>8 services that he rendered. My experience as</p> <p>9 having been on the executive committee of the</p> <p>10 board of directors of the Turnaround Management</p> <p>11 Association is that many people who serve as</p> <p>12 turnaround managers prior to having joined our</p> <p>13 association had not been in any way active in</p> <p>14 any turnaround organizations or did not have</p> <p>15 any specific credentials, but rather they</p> <p>16 acquired their expertise by virtue of industry</p> <p>17 experience or other experience.</p> <p>18 Q. What industry experience or other</p> <p>19 experience are you aware of that Mr. Kossoff</p> <p>20 has that would qualify him as a turnaround</p> <p>21 expert?</p> <p>22 MR. ESSNER: In this case?</p> <p>23 MR. ASCHKENASY: Generally.</p> <p>24 MR. ESSNER: I'm going to object. I</p> <p>25 don't think that Mitch practices as a</p>	<p style="text-align: right;">Page 72</p> <p>1 Quintero</p> <p>2 has experience in having practiced law in the</p> <p>3 area of real estate for many years, he's</p> <p>4 managed a reasonably large real estate law firm</p> <p>5 and been a partner for many years, and the</p> <p>6 specific tasks that he performed in connection</p> <p>7 with this matter in terms of FFA are the type</p> <p>8 of tasks that a turnaround specialist would</p> <p>9 perform. There are many people that are</p> <p>10 turnaround experts that would not regard</p> <p>11 themselves at turnaround experts. As an</p> <p>12 example, when Lee Iacocca was hired to run</p> <p>13 Chrysler, I don't think he saw himself as a</p> <p>14 turnaround expert. He would not label himself</p> <p>15 as a turnaround professional. He was not a</p> <p>16 turnaround professional in the strictest sense</p> <p>17 of being a member of an organization or having</p> <p>18 a specific designation in turnarounds, but in</p> <p>19 fact the services that he rendered in saving</p> <p>20 that company were those of a turnaround</p> <p>21 specialist.</p> <p>22 Q. So you mentioned that Mr. Kossoff</p> <p>23 has been managing a reasonably large real</p> <p>24 estate law firm and has been a partner for many</p> <p>25 years and he practiced law in the area of real</p>
<p style="text-align: right;">Page 71</p> <p>1 Quintero</p> <p>2 turnaround expert generally, but he has</p> <p>3 been -- was engaged and did in fact act as</p> <p>4 one in this case. I think you have to</p> <p>5 limit the question to the case in general</p> <p>6 because the report is specific to this</p> <p>7 case, and if you're asking Mr. Quintero</p> <p>8 what about Mitch's experience as a real</p> <p>9 estate attorney, investor, et cetera, all</p> <p>10 of those things that he does qualified him</p> <p>11 as a turnaround expert with respect to</p> <p>12 FFA. I think it's a fair question. But</p> <p>13 generally -- I guess if Mr. Quintero can</p> <p>14 answer in a general sense, he's free to do</p> <p>15 so, but I think the question should be</p> <p>16 tailored to the case at hand.</p> <p>17 MR. ASCHKENASY: But you're not</p> <p>18 instructing the witness not to answer?</p> <p>19 MR. ESSNER: I'm not.</p> <p>20 MR. ASCHKENASY: Can you please</p> <p>21 repeat the question for Mr. Quintero.</p> <p>22 (Whereupon the record was read back</p> <p>23 by the reporter.)</p> <p>24 A. With respect to FFA, which is what</p> <p>25 was relevant to me in preparing my report, he</p>	<p style="text-align: right;">Page 73</p> <p>1 Quintero</p> <p>2 estate. Other than those two things, is there</p> <p>3 anything else in your opinion that would</p> <p>4 qualify him as a turnaround expert with respect</p> <p>5 to the experience he previously had?</p> <p>6 A. Well, my focus is also on the</p> <p>7 results say more than anything else. At the</p> <p>8 time he first started working with FFA it was a</p> <p>9 marginal firm, and during the time that he was</p> <p>10 working with FFA it wound up skyrocketing in</p> <p>11 terms of both fee income and profitability. So</p> <p>12 the best indication as to whether or not</p> <p>13 somebody is a turnaround expert is -- with</p> <p>14 respect to the matter in which they are</p> <p>15 involved is what were the results, and the</p> <p>16 results were far in excess of what in fact I</p> <p>17 would expect any of the people cited in</p> <p>18 Exhibit 27 of my report to be able to achieve.</p> <p>19 Q. So if Mr. Kossoff's results did not</p> <p>20 end up, as you used, skyrocketing FFA, would</p> <p>21 that change your opinion as to the rate he</p> <p>22 would be entitled to using the Lodestar method</p> <p>23 you describe in your report?</p> <p>24 A. No, sir, because turnaround services</p> <p>25 do not come with a guarantee of a turnaround.</p>

19 (Pages 70 - 73)



<p style="text-align: right;">Page 74</p> <p>1 Quintero</p> <p>2 and so routinely with turnaround firms they</p> <p>3 will charge a base hourly rate such as what is</p> <p>4 reflected in Exhibit 27 to my report, and quite</p> <p>5 often they will charge a premium to that or</p> <p>6 obtain a bonus based on results. I have not</p> <p>7 reflected any premium or bonus, but rather that</p> <p>8 just reflects to a base hourly rate.</p> <p>9 Q. But I thought you said that one of</p> <p>10 the main reasons you're considering Mr. Kossoff</p> <p>11 a turnaround expert, or one of the reasons</p> <p>12 you're considering Mr. Kossoff a turnaround</p> <p>13 expert, is because of the. quote-unquote,</p> <p>14 skyrocketing success of FFA. Did I</p> <p>15 misunderstand you?</p> <p>16 A. Well, that's -- with 20/20 hindsight</p> <p>17 that's verification that the services that he</p> <p>18 rendered wound up being effective, and quite</p> <p>19 commonly that would be a basis for charging a</p> <p>20 premium above that which I have reflected. But</p> <p>21 the nature of the services rendered as well as</p> <p>22 the effect of the services rendered was</p> <p>23 consistent with a turnaround professional who</p> <p>24 not only has requisite expertise but in fact</p> <p>25 was able to achieve the desired result. In</p>	<p style="text-align: right;">Page 76</p> <p>1 Quintero</p> <p>2 28 which is a description of Chartered Capital</p> <p>3 Advisors, Inc. On page 3 of that document, at</p> <p>4 the very bottom it lists "Lectures to</p> <p>5 Professional Audiences." Do you see that?</p> <p>6 A. No. We are looking at page 28?</p> <p>7 Q. Exhibit 28, page 3.</p> <p>8 MR. ESSNER: It's page 3 of your CV.</p> <p>9 Q. It's not the CV, it's the exhibit</p> <p>10 before the CV which is description of</p> <p>11 Chartered.</p> <p>12 A. Yes, sir.</p> <p>13 Q. It lists a whole bunch of</p> <p>14 organizations. Do you see that?</p> <p>15 A. Yes, sir.</p> <p>16 Q. These are lectures that you</p> <p>17 personally gave to these organizations?</p> <p>18 A. Yes, sir.</p> <p>19 Q. And I believe you previously</p> <p>20 testified that you were on the Board of the</p> <p>21 Turnaround Management Association; is that what</p> <p>22 you testified?</p> <p>23 A. I was on both the Board of Directors</p> <p>24 of the Turnaround Management Association as</p> <p>25 well as the Executive Committee of the Board of</p>
<p style="text-align: right;">Page 75</p> <p>1 Quintero</p> <p>2 fact, if anything. I would say he was able to</p> <p>3 surpass what might have been desired.</p> <p>4 Q. How do you know what services</p> <p>5 Mr. Kossoff rendered to FFA?</p> <p>6 A. Well, as -- it's reflected in my</p> <p>7 report. I indicated the nature of those</p> <p>8 services, and the nature of those services came</p> <p>9 from the combination of documents that I</p> <p>10 reviewed as well as discussions with</p> <p>11 Mr. Kossoff.</p> <p>12 Q. I notice you're flipping through</p> <p>13 your report. Are you looking for a specific</p> <p>14 page?</p> <p>15 A. Yes, sir. Previously you had asked</p> <p>16 me about page 10, footnote 10, with respect to</p> <p>17 the plaintiff's involvement in FFA, and I</p> <p>18 indicated, as I previously testified, that the</p> <p>19 nature of those services that he rendered as</p> <p>20 both reflected in the verified complaint as</p> <p>21 well as I had the discussions with Mr. Kossoff</p> <p>22 about those services.</p> <p>23 Q. Let's flip for a minute to I believe</p> <p>24 it's your CV. It's actually Exhibit 28. And</p> <p>25 it's page 3 of Exhibit 28? Page 3 of Exhibit</p>	<p style="text-align: right;">Page 77</p> <p>1 Quintero</p> <p>2 Directors of the Turnaround Management</p> <p>3 Association, and I was Treasurer of the</p> <p>4 Turnaround Management Association.</p> <p>5 Q. And I believe you previously</p> <p>6 testified that you have no knowledge of whether</p> <p>7 Mr. Kossoff is a member of that association as</p> <p>8 well; is that correct?</p> <p>9 A. That is correct.</p> <p>10 Q. And you never asked him?</p> <p>11 A. I don't recall having done so.</p> <p>12 Q. Do you know if Mr. Kossoff is a</p> <p>13 member of the American Institute of CPAs?</p> <p>14 A. I have no knowledge that he is.</p> <p>15 Q. I presume your answer is going to be</p> <p>16 the same for all of these organizations listed</p> <p>17 under the lectures to professional audiences;</p> <p>18 is that correct?</p> <p>19 A. Yes, sir. I don't recall having</p> <p>20 asked him about that.</p> <p>21 Q. Why didn't you ask him about that?</p> <p>22 A. It wasn't important for purposes of</p> <p>23 my preparing my analysis and report.</p> <p>24 Q. If you flip to your CV, which</p> <p>25 actually is the next page. I believe on the</p>

20 (Pages 74 - 77)

Page 78

1 Quintero  
2 bottom left, do you see where it lists your  
3 certifications?  
4 A. Yes, sir.  
5 Q. So you're a CPA, a CFA, correct?  
6 A. Yes, sir.  
7 Q. And you're certified in distressed  
8 business valuation, you're a certified  
9 management accountant, certified solvency and  
10 restructuring advisor, certified turnaround  
11 professional. Do you see all those?  
12 A. Yes, sir.  
13 Q. Are you aware if Mr. Kossoff holds  
14 any of the certifications that you list on your  
15 CV on the bottom left under "Certifications"?  
16 A. I have no such knowledge.  
17 Q. Did you ever ask him?  
18 A. I don't recall having done so.  
19 Q. If you flip to Exhibit 30. Since we  
20 are so close already, why not. It's a list of  
21 cases where you've provided either deposition  
22 or trial testimony as an expert; is that  
23 correct?  
24 A. In terms of the period 2011 through  
25 2015 that is correct.

Page 79

1 Quintero  
2 Q. Did any of these cases involve you  
3 testifying about the appropriate rate a  
4 turnaround professional should be paid for  
5 services rendered to a corporation?  
6 A. No, sir.  
7 Q. Or rendered to any entity, really.  
8 I didn't mean to limit by a corporation. I  
9 presume the answer remains the same?  
10 A. That is correct.  
11 Q. Have you in any case provided expert  
12 testimony about that subject?  
13 A. I don't recall having done so.  
14 MR. ESSNER: Can we go off the  
15 record for one second?  
16 MR. ASCHKENASY: Sure.  
17 (Off the record. Time noted:  
18 11:24 a.m. to 11:43 a.m.)  
19 MR. ASCHKENASY: Let's mark this as  
20 the next exhibit.  
21 (Whereupon Quintero Exhibit 3 was  
22 marked for identification.)  
23 Q. Mr. Quintero, if I can ask you to  
24 explain what you did to determine the value of  
25 Mr. Kossoff's time using the Lodestar method in

Page 80

1 Quintero  
2 your report?  
3 A. If we refer to Exhibit 27 of my  
4 report, in which I have quantified the value of  
5 Mr. Kossoff's time based on the Lodestar  
6 method, the value is the sum of the product of  
7 number of weeks worked each year, times  
8 estimated hours worked each year, times an  
9 hourly rate that I developed based on publicly  
10 available information on hourly rates of  
11 turnaround professionals which is, as I  
12 previously testified, the relevant area of  
13 expertise for purposes of developing a rate.  
14 So if we look at those components, work weeks,  
15 the first column is based on representations  
16 made to me by Mr. Kossoff; estimated hours per  
17 work week, again is based on representations  
18 made to me by Mr. Kossoff; and the hourly rate  
19 was the average from all the publicly available  
20 information that I gathered as a result of  
21 doing a web search of fees that were approved  
22 by bankruptcy court in cases that occurred in  
23 the State of Florida between 2008 and 2014, and  
24 the relevant hourly rates were based on staff  
25 members in the applicable firm who had

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1 Quintero  
2 experience or a position that would be relevant  
3 to Mr. Kossoff.  
4 Q. Mr. Quintero, I believe you just  
5 testified that the first column of Exhibit 27  
6 is based on representations made to you by  
7 Mr. Kossoff of his estimated hours per week and  
8 weeks worked; is that correct?  
9 A. Those are the first two columns,  
10 that is correct.  
11 Q. What did you do to confirm that  
12 those hours were actually accurate?  
13 A. I relied on his representations.  
14 Q. Did you do anything to confirm that  
15 those numbers were correct besides relying on  
16 Mr. Kossoff's representations?  
17 A. I had no other information to be  
18 able to refer to other than his representations  
19 based on having been the person who actually  
20 did the work.  
21 Q. So, for example, if we were to  
22 change the hours of weeks worked to ten, and  
23 the hours per week worked to ten, so then we  
24 would get a hundred hours, and then you would  
25 use that as the multiple that you would

21 (Pages 78 - 81)

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1                   Quintero  
2 multiply 692.77 by, correct?  
3     A. Well, mechanically if those numbers  
4 were substituted, yes, it would create a  
5 different product.  
6     Q. But you took what Mr. Kossoff told  
7 you at face value?  
8     A. I accepted what he said as being his  
9 recollection of the amount of time and number  
10 of weeks that he had invested in this client.  
11     Q. Now, the rates at the bottom of  
12 Exhibit 27, those are the rates of senior  
13 turnaround experts and what they charge; is  
14 that correct?  
15     A. Well, a managing director is a  
16 higher position within those firms. There are  
17 more senior people than these individuals at  
18 those firms, but they are people that are  
19 certainly beyond junior level.  
20     Q. In your experience and in your  
21 expert capacity, managing directors and senior  
22 managing directors generally have years of  
23 experience working as turnaround experts,  
24 correct?  
25     A. Not necessarily as turnaround

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1                   Quintero  
2 experts. They may have experience as people in  
3 private industry, they may have people that  
4 are -- people who would had formerly worked for  
5 CPA firms. Typically, the individuals that are  
6 managing directors or senior managing directors  
7 at these firms would be ages somewhere from 30  
8 to 40, maybe 30 to 50. So they generally  
9 actually would have less experience than  
10 Mr. Kossoff and they would have less industry  
11 specific experience than would Mr. Kossoff.  
12 But I use this because this was an objective  
13 benchmark for fees that were subject to review  
14 and challenge that were approved by the  
15 bankruptcy court in the State of Florida in a  
16 relevant time period.  
17     Q. How did you go about finding this  
18 information contained at the bottom of  
19 Exhibit 27?  
20     A. I did Google searches for fees that  
21 were approved by bankruptcy courts in Florida  
22 in this area, in this time period, and in order  
23 to be able to enhance those searches I knew  
24 from my experience in the profession that these  
25 are firms that would routinely have been

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1                   Quintero  
2 retained in this jurisdiction.  
3     Q. Now, the four firms that you are  
4 referring to and that you used as comparables  
5 are Alix, A&M, FTI and Navigant, correct?  
6     A. That is correct.  
7     Q. Do you have an understanding of what  
8 their reputations are in the turnaround and  
9 restructuring field?  
10     A. Yes, sir.  
11     Q. And what is that understanding?  
12     A. Well, they generally have good  
13 reputations, although like any firm they have  
14 situations that work out well, they have  
15 situations that do not work out well.  
16     Q. Are they considered four of the  
17 leading restructuring firms, in your opinion?  
18     A. AlixPartners, Alvarez & Marcel, FTI  
19 generally have a good reputation. They are not  
20 necessarily just doing restructuring work, they  
21 do other work. But these are specifically  
22 cases where their fees were subject to review  
23 in the bankruptcy court. With Navigant  
24 Capital, they do a variety of work that  
25 includes bankruptcy work, and so I would say

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1                   Quintero  
2 that they are more financial advisers as well  
3 as they do other services that are sometimes  
4 submitted to the bankruptcy courts for  
5 retention and approval.  
6     Q. Now, in a prior answer you said that  
7 the managing directors and senior managing  
8 directors that are referenced in Exhibit 27  
9 would actually have less experience than  
10 Mr. Kossoff. Do you recall testifying to that?  
11     A. Both less professional experience  
12 and without doubt less industry specific  
13 experience.  
14     Q. How do you know that?  
15     A. Because I'm very familiar with the  
16 way these firms are structured. First of all,  
17 the people normally doing the work that would  
18 be managing directors or senior managing  
19 directors I'd say normally are in their 30s and  
20 40s and to a lesser extent 50s, but also they  
21 wouldn't necessarily specialize in such a  
22 narrow area such as foreclosures or they are  
23 generally not lawyers, and so generally within  
24 these firms, these firms are generalists. They  
25 will have a person who one month is working on

22 (Pages 82 - 85)

<p style="text-align: right;">Page 86</p> <p>1                   Quintero</p> <p>2 a company that is a real estate developer and a</p> <p>3 month later they are working on a company that</p> <p>4 manufactures industrial equipment. So they</p> <p>5 are -- in effect that's one of the challenges</p> <p>6 in hiring turnaround professionals is finding</p> <p>7 somebody who has skills that are relevant to</p> <p>8 the specific case, and so this is a very</p> <p>9 specialized type of service that Mr. Felberbaum</p> <p>10 required.</p> <p>11 Q. Now, you said they are generally not</p> <p>12 lawyers and Mr. Kossoff was a lawyer; is that</p> <p>13 correct?</p> <p>14 A. Yes, sir.</p> <p>15 Q. Is it your understanding that</p> <p>16 Mr. Kossoff was providing legal advice to FFA</p> <p>17 and Mr. Felberbaum?</p> <p>18 A. No, sir.</p> <p>19 Q. Then why is it relevant that</p> <p>20 Mr. Kossoff is a lawyer?</p> <p>21 A. Well, I'm saying in terms of</p> <p>22 backgrounds, comparing backgrounds of people at</p> <p>23 these firms to Mr. Kossoff, some of them are</p> <p>24 lawyers but most of them are not lawyers.</p> <p>25 Q. But if Mr. Kossoff wasn't providing</p>	<p style="text-align: right;">Page 88</p> <p>1                   Quintero</p> <p>2 report in pages 10 and 11, but it's my</p> <p>3 understanding he was not writing legal</p> <p>4 documents or appearing in court, but at the</p> <p>5 same time he was doing a lot of work with both</p> <p>6 recruiting, evaluating lawyers as well as other</p> <p>7 professionals, para professionals,</p> <p>8 administrative personnel that were hired by FFA</p> <p>9 during the period of time in which he was</p> <p>10 involved with FFA.</p> <p>11 Q. But it's your understanding that he</p> <p>12 was not providing any legal services to FFA?</p> <p>13 MR. ESSNER: Objection. That's been</p> <p>14 asked and answered but you can answer it</p> <p>15 again.</p> <p>16 A. It would depend on what you mean by</p> <p>17 legal services. My understanding is he wasn't</p> <p>18 writing legal documents as a lawyer for clients</p> <p>19 of FFA, but my understanding is also he was</p> <p>20 interfacing regularly with the staff of FFA</p> <p>21 including lawyers who were involved in</p> <p>22 providing legal services. But it's my</p> <p>23 understanding he was not serving as lawyer of</p> <p>24 record for cases in Florida, but again, I could</p> <p>25 be incomplete in my understanding of what he</p>
<p style="text-align: right;">Page 87</p> <p>1                   Quintero</p> <p>2 legal advice, then how is it relevant that</p> <p>3 Mr. Kossoff -- how is Mr. Kossoff's background</p> <p>4 as a lawyer relevant?</p> <p>5 A. Because FFA was providing services</p> <p>6 that are of a legal nature and so somebody who</p> <p>7 was a lawyer, is a lawyer, would have more</p> <p>8 relevant experience than somebody who was not.</p> <p>9 Q. And how did that relevant experience</p> <p>10 as a lawyer translate into Mr. Kossoff's</p> <p>11 function as what you described a turnaround</p> <p>12 expert?</p> <p>13 A. Because he was turning around a firm</p> <p>14 that technically, as I understand it, was a law</p> <p>15 firm, and so being a lawyer, having managed a</p> <p>16 medium-size practice for a number of years, and</p> <p>17 having been a partner in a law firm that does</p> <p>18 work that is in the real estate area, is a</p> <p>19 highly relevant skill set for purposes of</p> <p>20 serving FFA.</p> <p>21 Q. And is it your understanding that</p> <p>22 Mr. Kossoff provided no legal services to FFA?</p> <p>23 A. It is my understanding that his</p> <p>24 background as a lawyer was useful for purposes</p> <p>25 of performing the tasks that I enumerated in my</p>	<p style="text-align: right;">Page 89</p> <p>1                   Quintero</p> <p>2 did.</p> <p>3 Q. In terms of legal services, I'm not</p> <p>4 so much focusing on legal services provided to</p> <p>5 clients of FFA, I'm focusing on legal services</p> <p>6 provided to FFA as a company. Do you have an</p> <p>7 understanding of whether Mr. Kossoff provided</p> <p>8 legal services to FFA as a company?</p> <p>9 A. I do not understand him to have been</p> <p>10 serving as a lawyer on behalf of FFA, so my</p> <p>11 understanding the services that he rendered is</p> <p>12 summarized on, as I previously testified, on</p> <p>13 pages 10 and 11 of my report. And so his</p> <p>14 background in the legal profession, as I</p> <p>15 previously testified, is important, but I'm not</p> <p>16 indicating here that he was serving as a lawyer</p> <p>17 to FFA.</p> <p>18 Q. How do you know that -- withdrawn.</p> <p>19 Do you know the specific managing</p> <p>20 directors and senior managing directors which</p> <p>21 were assigned to these respective cases by</p> <p>22 AlixPartners, A&amp;M, FTI or Navigant?</p> <p>23 A. I don't recall having looked at the</p> <p>24 individuals so I don't know if I do or don't</p> <p>25 know them.</p>

23 (Pages 86 - 89)



<p style="text-align: right;">Page 90</p> <p>1                   Quintero</p> <p>2     Q.   So how do you know whether they have</p> <p>3 similar relevant experience?</p> <p>4     A.   Because I'm very familiar with the</p> <p>5 turnaround profession and these firms and the</p> <p>6 nature of the staffing of these firms.</p> <p>7     Q.   And in your experience it's your</p> <p>8 testimony that these firms don't staff people</p> <p>9 with relevant experience on their cases that</p> <p>10 they worked?</p> <p>11    A.   Well, I'm specifically saying</p> <p>12 relevant experience with respect to FFA. This</p> <p>13 is a very narrow type of a business, and so</p> <p>14 this is not a business -- it's not a business</p> <p>15 that these firms would generally have people</p> <p>16 that are -- have the experience that is as</p> <p>17 relevant as that of Mr. Kossoff.</p> <p>18    Q.   But they might have the relevant</p> <p>19 experience for the matters that they worked on:</p> <p>20 The HearUSA proceeding, the NII Holdings, the</p> <p>21 first NLC and Life Care matters; isn't that</p> <p>22 correct?</p> <p>23    A.   I would believe that they have</p> <p>24 experience relevant to those cases.</p> <p>25    Q.   You list here what the managing</p>	<p style="text-align: right;">Page 92</p> <p>1                   Quintero</p> <p>2 applications Florida, AlixPartners, Alvarez &amp;</p> <p>3 Marsal, FTI, Navigant. So I sought cases which</p> <p>4 involved turnaround services approved by</p> <p>5 bankruptcy court, relevant state, relevant time</p> <p>6 period, and this is 100 percent of what came up</p> <p>7 in my search.</p> <p>8     Q.   Your searches included the term</p> <p>9 Alix, Alvarez, FTI and Navigant; is that your</p> <p>10 testimony?</p> <p>11    A.   Again, I don't specifically recall</p> <p>12 that, but I believe I would have done that.</p> <p>13    Q.   Did you try to find any cases that</p> <p>14 may have involved turnaround specialists other</p> <p>15 than these four firms?</p> <p>16    A.   I probably did and I just didn't</p> <p>17 find anything else.</p> <p>18    Q.   Do you recall -- I'm sorry?</p> <p>19    A.   I was going to say. I was satisfied</p> <p>20 that this represented -- this was an</p> <p>21 appropriate example, and my experience from</p> <p>22 having been involved in professional practices</p> <p>23 for 41 years and having been involved actively</p> <p>24 in turnarounds for more than 30 years was that</p> <p>25 these hourly rates were what I would expect</p>
<p style="text-align: right;">Page 91</p> <p>1                   Quintero</p> <p>2 director and the senior managing directors</p> <p>3 charged as their average billing rate for these</p> <p>4 four cases. Do you have any understanding of</p> <p>5 what less experienced individuals at these</p> <p>6 firms charged on these cases?</p> <p>7     A.   I believe I saw it in the fee</p> <p>8 applications. I don't recall offhand.</p> <p>9     Q.   They would be lower than the rates</p> <p>10 that appear here, correct?</p> <p>11    A.   On a per hour basis, yes. Usually</p> <p>12 what winds up happening in these cases is they</p> <p>13 gang tackle the cases and so they have junior</p> <p>14 people with lower hourly rates who wind up</p> <p>15 billing large numbers of hours.</p> <p>16    Q.   How did you choose these four cases</p> <p>17 to use as your sample?</p> <p>18    A.   They were the only ones that came up</p> <p>19 when I did my search.</p> <p>20    Q.   Do you recall what the search was</p> <p>21 that did you?</p> <p>22    A.   As I previously testified, I used</p> <p>23 Google -- I used search terms such as, and this</p> <p>24 is just my general recollection, bankruptcy fee</p> <p>25 applications Florida, bankruptcy fee</p>	<p style="text-align: right;">Page 93</p> <p>1                   Quintero</p> <p>2 them to be.</p> <p>3     Q.   And in your professional opinion,</p> <p>4 you thought it would be -- it was fair to</p> <p>5 compare Mr. Kossoff, who as you testified runs</p> <p>6 a law firm in New York, and to use the rates</p> <p>7 charged by these four national turnaround</p> <p>8 firms?</p> <p>9     A.   Yes, sir. Because these firms,</p> <p>10 generally speaking, charge the same hourly rate</p> <p>11 whether they are working in a small town in</p> <p>12 Alabama or New York City. And in fact that is</p> <p>13 one of the factors that the bankruptcy court</p> <p>14 uses to evaluate whether or not they are</p> <p>15 satisfied that the rates are reasonable.</p> <p>16    Q.   Did you try to find any cases where</p> <p>17 someone working at a much smaller firm who had</p> <p>18 never previously served as a turnaround expert</p> <p>19 was compensated pursuant to a court order as a</p> <p>20 turnaround specialist?</p> <p>21    A.   That would have been what I would</p> <p>22 have tried to get in terms of bankruptcy fee</p> <p>23 applications that are approved in the State of</p> <p>24 Florida within the relevant time period, and I</p> <p>25 did not find anything.</p>

24 (Pages 90 - 93)

<p style="text-align: right;">Page 94</p> <p>1                   Quintero</p> <p>2    Q.   So you didn't find any bankruptcy</p> <p>3 cases involving a turnaround expert who had</p> <p>4 never previously practiced as a turnaround</p> <p>5 expert; is that your testimony?</p> <p>6    A.   Well, recognize within these firms</p> <p>7 they will routinely have people that have never</p> <p>8 previously practiced as turnaround experts who</p> <p>9 on their first case, if they are more</p> <p>10 experienced in a particular industry, will be</p> <p>11 managing directors, senior managing directors</p> <p>12 billing at these rates. So the relevant issue</p> <p>13 is what level within the firm is the person</p> <p>14 based on title. So within -- with the relevant</p> <p>15 individuals, I didn't look at their background</p> <p>16 to see how many years of experience do they</p> <p>17 have, but rather if they are a managing</p> <p>18 director, senior managing director, this could</p> <p>19 have been there first turnaround case but they</p> <p>20 have requisite expertise to allow them to have</p> <p>21 the applicable title in the firm.</p> <p>22    Q.   But you just testified that you</p> <p>23 didn't check the backgrounds of any of the</p> <p>24 managing directors or senior managing directors</p> <p>25 in these four cases: is that correct?</p>	<p style="text-align: right;">Page 96</p> <p>1                   Quintero</p> <p>2 that is specific to any individual year as to</p> <p>3 what his hourly rate is for real estate legal</p> <p>4 services at his law firm.</p> <p>5    Q.   Do you have a general knowledge?</p> <p>6    A.   I have a general knowledge, yes,</p> <p>7 sir.</p> <p>8    Q.   What is that knowledge?</p> <p>9    A.   My belief is his hourly rates for</p> <p>10 real estate legal services is somewhere in the</p> <p>11 four hundreds per hour.</p> <p>12    Q.   Did you take that rate into</p> <p>13 consideration when assessing what rate should</p> <p>14 be applied to the numbers that appear in</p> <p>15 Exhibit 27 and elsewhere in your report?</p> <p>16    A.   No, sir, I did not.</p> <p>17    Q.   You didn't think that was relevant?</p> <p>18    A.   It's a different type of service.</p> <p>19    Q.   So you didn't think it was relevant?</p> <p>20    A.   It wouldn't be if it was a different</p> <p>21 type of service, that's correct.</p> <p>22    Q.   Mr. Quintero, I'm going to hand you</p> <p>23 and I'm also going to hand Mr. Essner a copy</p> <p>24 what we have marked as Quintero Deposition</p> <p>25 Exhibit 3. Does this look familiar to you at</p>
<p style="text-align: right;">Page 95</p> <p>1                   Quintero</p> <p>2    A.   Yeah, that is correct, but I know</p> <p>3 the type of background they have to have in</p> <p>4 order to have that position.</p> <p>5    Q.   Do you know if Mr. Kossoff ever</p> <p>6 worked at any of these four firms?</p> <p>7    A.   I have no reason to believe that he</p> <p>8 did.</p> <p>9    Q.   Did you ever ask him?</p> <p>10   A.   No, sir.</p> <p>11   Q.   Are you aware of the hourly rate</p> <p>12 Mr. Kossoff billed clients at his law firm</p> <p>13 during -- let's start 2012?</p> <p>14   A.   I don't know specifically what his</p> <p>15 hourly rate is.</p> <p>16   Q.   How about during 2011; do you know</p> <p>17 what his hourly rate was in 2011?</p> <p>18   A.   I don't specifically know what his</p> <p>19 hourly rate was.</p> <p>20   Q.   Do you generally know?</p> <p>21   A.   No, sir.</p> <p>22   Q.   How about for the year 2013; do you</p> <p>23 know what his hourly rate was for clients that</p> <p>24 he billed from his law firm in 2013?</p> <p>25   A.   I don't have a specific knowledge</p>	<p style="text-align: right;">Page 97</p> <p>1                   Quintero</p> <p>2 all?</p> <p>3    A.   Well, I recognize -- I see hundreds</p> <p>4 of documents per year that look like this. So</p> <p>5 yes, it looks familiar.</p> <p>6    Q.   In a general sense. How about in a</p> <p>7 specific sense? Have you ever seen this</p> <p>8 specific document before?</p> <p>9    A.   I can't tell you that definitively,</p> <p>10 but it appears based on the caption that this</p> <p>11 may be the document from which I got</p> <p>12 information that is contained in Exhibit 27.</p> <p>13    Q.   Did you keep the documents you got</p> <p>14 the information which is contained from which</p> <p>15 you got the information contained in</p> <p>16 Exhibit 27?</p> <p>17   A.   Yes, sir, I did.</p> <p>18   Q.   Do you know if you produced them in</p> <p>19 this case?</p> <p>20   A.   I don't know.</p> <p>21   Q.   Would they have been documents like</p> <p>22 court filings similar to the one that we've</p> <p>23 marked as Exhibit 3?</p> <p>24   A.   Yes, sir.</p> <p>25   Q.   Did you provide everything that</p>

25 (Pages 94 - 97)



<p style="text-align: right;">Page 98</p> <p>1                   Quintero</p> <p>2 you've relied upon in this case including</p> <p>3 documents similar to this Exhibit 3 to</p> <p>4 Mr. Essner?</p> <p>5     A. I provided everything I was asked to</p> <p>6 provide.</p> <p>7     Q. Well, what were you asked to</p> <p>8 provide?</p> <p>9     A. I at this point don't have a</p> <p>10 recollection of what I was asked to provide.</p> <p>11     Q. Were you asked to provide that in</p> <p>12 writing or orally?</p> <p>13     A. I don't recall.</p> <p>14     Q. There might be an e-mail about that?</p> <p>15     A. If it was -- if the request was</p> <p>16 electronic. If the request was over the</p> <p>17 telephone, then there would not be an e-mail.</p> <p>18 Although any production that I would have</p> <p>19 provided would have been electronic production.</p> <p>20     Q. And sitting here today you can't</p> <p>21 recall whether you were asked to provide all</p> <p>22 documents you relied upon in preparing and</p> <p>23 researching your report?</p> <p>24     A. I don't have a specific recollection</p> <p>25 of that, no, sir. I may have been asked to do</p>	<p style="text-align: right;">Page 100</p> <p>1                   Quintero</p> <p>2     A. Well, the very specific reason,</p> <p>3 remember, that I got these hourly rates is</p> <p>4 because of the fact that under the bankruptcy</p> <p>5 codes firms, in order for their hourly rates to</p> <p>6 be approved, ever since they amended the</p> <p>7 bankruptcy code in 1978, if I recall correctly,</p> <p>8 the rates had to be their customary rates for</p> <p>9 similar services. And so that's why I say</p> <p>10 firms routinely use national rates, and there</p> <p>11 are rates that they charge for people with</p> <p>12 similar experience, whether they are working on</p> <p>13 bankruptcy cases or other cases. So the</p> <p>14 specific purpose of getting this information</p> <p>15 was not to say that FFA is identical to</p> <p>16 HearUSA, but rather to see that the customary</p> <p>17 rates approved for professionals with</p> <p>18 experience that could be deemed to be relevant</p> <p>19 to that of Mr. Kossoff, whose rates were</p> <p>20 approved by the bankruptcy court, that those</p> <p>21 rates would be an objective benchmark for</p> <p>22 quantifying Mr. Kossoff's rates for the</p> <p>23 specific purpose of serving FFA.</p> <p>24     Q. And when you quantify what the</p> <p>25 customary rate for similar services is, do you</p>
<p style="text-align: right;">Page 99</p> <p>1                   Quintero</p> <p>2 that. If I did, I would have provided the</p> <p>3 documents.</p> <p>4     Q. But just so I'm clear, the documents</p> <p>5 that you used to compile Exhibit 27, those are</p> <p>6 something that you currently still maintain a</p> <p>7 record of?</p> <p>8     A. I would believe so.</p> <p>9     MR. ASCHKENASY: I would demand that</p> <p>10 to the -- you produce any documents that</p> <p>11 you relied upon to the extent that we</p> <p>12 haven't been received yet -- we haven't</p> <p>13 received them yet.</p> <p>14     Q. But let's move on to this Exhibit 3.</p> <p>15 So sitting here today can you definitively say</p> <p>16 whether you have ever seen this before?</p> <p>17     A. I can't say only because of the fact</p> <p>18 it looks so similar to other documents like</p> <p>19 this that I routinely look at.</p> <p>20     Q. Do you think that the HearUSA</p> <p>21 bankruptcy, which is the caption on this</p> <p>22 Exhibit 3, is that comparable to -- well, do</p> <p>23 you have any information about the HearUSA</p> <p>24 bankruptcy? Do you have any general knowledge</p> <p>25 about that?</p>	<p style="text-align: right;">Page 101</p> <p>1                   Quintero</p> <p>2 need to take into account the size of the</p> <p>3 company that is being restructured?</p> <p>4     A. No, sir.</p> <p>5     Q. So it's your testimony that whether</p> <p>6 you're restructuring a one person or one</p> <p>7 employee company and a 10,000 employee company,</p> <p>8 the rates should be consistent for the work</p> <p>9 that is done?</p> <p>10     A. Yes. Normally with these firms,</p> <p>11 whether it was a one person company or General</p> <p>12 Motors, the hourly rates of the professionals</p> <p>13 are going to be the same.</p> <p>14     Q. Would these firms be retained</p> <p>15 generally by one person companies, the firms</p> <p>16 Alix, A&amp;M, FTI and Navigant?</p> <p>17     A. Not generally, no, sir.</p> <p>18     Q. What types of firms do one person</p> <p>19 companies normally retain?</p> <p>20     A. It can be a variety of firms.</p> <p>21     Q. Such as?</p> <p>22     A. Me.</p> <p>23     Q. Okay. Do you do turnaround work?</p> <p>24     A. I have in the past.</p> <p>25     Q. What is your hourly rate that you</p>

26 (Pages 98 - 101)

Page 102

1                   Quintero

2 charge?

3     A.   Well, I charge -- first of all,

4 turnaround is one of many things that I do, but

5 as of this particular year that I prepared my

6 report, my hourly rate was \$495 an hour.

7     Q.   And you have 41 years of experience;

8 is that correct?

9     A.   Yes, sir.

10    Q.   So you would charge almost \$200 less

11 an hour than you propose Mr. Kossoff's time is

12 worth on an hourly basis in this case; is that

13 correct?

14    A.   I probably wouldn't do this project.

15    Q.   Why not?

16    A.   Because I believe that somebody with

17 Mr. Kossoff's skill set is better suited to it

18 than me or any member of my firm.

19    Q.   But if you were to retained, it

20 would be at the 495 rate?

21    A.   No. If I were to be asked by

22 Mr. Felberbaum, I would see if I could find

23 somebody like Mr. Kossoff that I could refer to

24 Mr. Felberbaum to do the work.

25    Q.   If I could ask you to flip to

Page 103

1                   Quintero

2 paragraph 11 on page 4 of Exhibit 3. So

3 HearUSA, which is the company that is the focus

4 of this bankruptcy and which is one of the four

5 comparable bankruptcy cases you decided was

6 relevant to this matter, do you see where it

7 says it has "1,800 hearing care provider

8 locations"?

9       MR. ESSNER: Let me object. I

10 believe he said the rates charged were

11 relevant, not necessarily the bankruptcy

12 of HearUSA being relevant to the Kossoff,

13 Felberbaum --

14       MR. ASCHKENASY: Fair enough. I

15 didn't mean to restate. It's really

16 irrelevant. Let's rephrase.

17    Q.   HearUSA --

18    A.   I'm sorry. You said page 11?

19    Q.   Paragraph 11, page 4.

20    A.   Oh, I'm sorry.

21       MR. ESSNER: Entitled "Scope of

22 Services."

23    Q.   Within that paragraph 11, do you see

24 where it describes HearUSA as a company that

25 has 1,800 hearing care provider locations?

Page 104

1                   Quintero

2     A.   Yes, sir.

3     Q.   And 6,700 shareholders?

4     A.   Yes, sir.

5     Q.   And 360 employees?

6     A.   Yes, sir.

7     Q.   Are you aware how many employees FFA

8 has?

9     A.   Currently?

10    Q.   At the point you were preparing your

11 report.

12    A.   Well, the number would have

13 increased over the period of time that

14 Mr. Kossoff was involved with the company

15 because its revenues substantially increased,

16 and so that number I believe is a number that

17 was somewhere between 50 and a hundred at some

18 point, but I don't recall the exact number at

19 this point.

20    Q.   Do you know how many shareholders

21 FFA had?

22    A.   Yes. Two is my understanding.

23    Q.   And who are those two?

24    A.   Mr. Felberbaum and his law firm.

25    Q.   Do you know how many locations FFA

Page 105

1                   Quintero

2 had?

3     A.   Two, as I understand.

4     Q.   And it's your testimony that none of

5 that is relevant in determining the hourly rate

6 to be applied to the services provided or

7 allegedly provided by Mr. Kossoff?

8     A.   No. What is obviously more relevant

9 is the value that was created by virtue of

10 substantially increasing the size of FFA and

11 profitability of FFA during the time in which

12 Mr. Kossoff was involved with FFA.

13    Q.   But that is looking at it in

14 hindsight, correct?

15    A.   Well, no, 'cause as I mentioned

16 before in my testimony, turnaround services do

17 not come with a guarantee, and so the rate --

18 the base rate is charged irrespective of the

19 result but it is not uncommon for a premium or

20 a success fee to be charged if the result is

21 successful.

22    Q.   My question a minute ago is whether

23 it is your testimony that the size of the

24 company, its shareholders, its locations, its

25 employees, whether that is relevant in

27 (Pages 102 - 105)

<p style="text-align: right;">Page 106</p> <p>1                   Quintero</p> <p>2 determining an appropriate hourly rate to be</p> <p>3 charged for services such as those allegedly</p> <p>4 provided by Mr. Kossoff to FFA?</p> <p>5     A. Not necessarily, sir. As I</p> <p>6 previously testified, firms routinely have a</p> <p>7 hourly rate that is charged for individual</p> <p>8 professionals irrespective of the size of the</p> <p>9 client. The thing that will impact the fees</p> <p>10 paid by the client based on size of firm will</p> <p>11 be how many people are involved in the case and</p> <p>12 what are the aggregate fees charged. And so as</p> <p>13 I previously testified, these firms in a larger</p> <p>14 case will devote many professionals, who will</p> <p>15 spend many hours working on the case, wherein</p> <p>16 on smaller cases it might be one professional</p> <p>17 who does all the work, in which case the rates</p> <p>18 might be lower.</p> <p>19     Q. You said not necessarily at the</p> <p>20 beginning of your last answer. But does that</p> <p>21 mean that the size, the employees, the</p> <p>22 locations might be relevant in determining the</p> <p>23 appropriate rate?</p> <p>24     A. Not the hourly rate. Actually, the</p> <p>25 aggregate fees that are paid.</p>	<p style="text-align: right;">Page 108</p> <p>1                   Quintero</p> <p>2     Q. In your experience, would a company</p> <p>3 the size of FFA typically hire a company like</p> <p>4 Alix, Alvarez, FTA and Navigant to do</p> <p>5 restructuring?</p> <p>6     A. Probably not because they don't have</p> <p>7 the relevant skill set that does Mr. Kossoff.</p> <p>8     Q. Can you think of any firms other</p> <p>9 than Mr. Kossoff himself that would have the</p> <p>10 relevant skill set?</p> <p>11     A. I believe he is the needle in the</p> <p>12 haystack. But if Mr. Kossoff did not exist and</p> <p>13 Mr. Felberbaum asked me to get involved, as I</p> <p>14 say, I would say to Mr. Felberbaum you need a</p> <p>15 very specific type of professional and I would</p> <p>16 seek somebody like Mr. Kossoff to do the work,</p> <p>17 but the big challenge that I would have is</p> <p>18 trying to extricate somebody from their law</p> <p>19 practice to do this work, which is</p> <p>20 non-leveragable work for a period of time.</p> <p>21     Q. So in your expert opinion, then,</p> <p>22 you're saying that the ideal person to do the</p> <p>23 work that was allegedly done for FFA is someone</p> <p>24 who had years of experience running a Manhattan</p> <p>25 law firm?</p>
<p style="text-align: right;">Page 107</p> <p>1                   Quintero</p> <p>2     Q. So the size, location of employees,</p> <p>3 that is irrelevant in determining an hourly</p> <p>4 rate in your opinion?</p> <p>5     A. With respect to firms involved in</p> <p>6 turnarounds, bankruptcies, they routinely use</p> <p>7 national rates that are not adjusted based on</p> <p>8 either location or size of client.</p> <p>9     Q. And that is your experience</p> <p>10 regardless of the size of the bankruptcy</p> <p>11 estate?</p> <p>12     A. Well, the size of the bankruptcy</p> <p>13 estate will routinely have a bigger impact on</p> <p>14 how many people from those firms are involved</p> <p>15 in doing the work as well as how much time they</p> <p>16 are allowed to spend, what is the scope of</p> <p>17 their services.</p> <p>18     Q. Will the size of the bankruptcy</p> <p>19 estate impact whether it's one of these four</p> <p>20 firms that are hired as opposed to a smaller</p> <p>21 firm?</p> <p>22     A. It could.</p> <p>23     Q. In your experience, does that</p> <p>24 generally play a role?</p> <p>25     A. It can.</p>	<p style="text-align: right;">Page 109</p> <p>1                   Quintero</p> <p>2     A. No, it's not specifically running a</p> <p>3 Manhattan law firm, but the ideal person to do</p> <p>4 this type of project would have a legal</p> <p>5 background, would have familiarity with real</p> <p>6 estate and foreclosures, managing staff,</p> <p>7 running from an administrative perspective a</p> <p>8 multi-person firm, having an ability to be able</p> <p>9 to interface with lenders. There are many</p> <p>10 skill sets that are involved that this wound up</p> <p>11 being almost a perfect case for Mr. Kossoff.</p> <p>12 As I say, the additional challenge is most of</p> <p>13 the people who had the requisite expertise</p> <p>14 either are managing their own firm, in which</p> <p>15 case they are not going to be willing to work</p> <p>16 as a consultant to another firm like FFA, or</p> <p>17 they are managing a law practice where when you</p> <p>18 have partners, when you have multiple lawyers</p> <p>19 working for you, your role is to run the firm</p> <p>20 and to make money based on the leverage,</p> <p>21 leveraging your time from the professionals you</p> <p>22 have working for you. And so you usually do</p> <p>23 not have an inclination to abandon your</p> <p>24 practice for some of the time, go to work for a</p> <p>25 firm or you're only serving that one client and</p>

28 (Pages 106 - 109)

Page 110

1                   Quintero

2 you're only making money based on the fees you

3 get from that client, as opposed to managing a

4 law practice where you're making money not only

5 based on your efforts but also based on a piece

6 of the fees that are received from all of the

7 lawyers, all of the para professionals and

8 administrative professionals that work for you

9 that are also billing. So the work that

10 Mr. Kossoff did in connection with FFA was

11 non-leveragable work. Most lawyers that have a

12 firm where they have several professionals

13 working for them would not be willing to

14 abandon their practice for a period of time,

15 and in fact their partners would not allow them

16 to do that. As I understand it, it actually

17 did create some problems with Mr. Kossoff in

18 neglecting his law practice to serve this one

19 client that happened to be a personal friend of

20 his.

21 Q. What is your understanding about the

22 problems that that created?

23 A. My understanding is that his former

24 partner, Ms. Unger, was very distressed by the

25 fact that he was devoting so much time to this

Page 111

1                   Quintero

2 one client at the expense of his obligations on

3 behalf of his law practice, and that she

4 actually went with him to Florida because she

5 wanted to see what FFA was all about. So my

6 understanding is that it created some turmoil

7 within his firm because of his having had to

8 take away so much time from his practice to

9 serve FFA.

10 Q. Did you speak to Ms. Unger at all

11 about this?

12 A. I did not.

13 Q. Did you speak to anyone at either

14 Kossoff, PLLC or Kossoff & Unger other than

15 Mr. Kossoff about this?

16 A. I believe I got some secondhand

17 knowledge from Mr. Essner, but I relied on

18 Mr. Kossoff who was the person who was actually

19 involved for that insight.

20 Q. So the source of all your

21 understanding ultimately is Mr. Kossoff, then?

22 A. Directly or indirectly, that is

23 correct.

24 Q. Now, you described Mr. Kossoff as

25 the needle in the haystack for this project

Page 112

1                   Quintero

2 because of his legal background with

3 familiarity in real estate and foreclosures,

4 managing staff, running a multi-person firm

5 from an administrative perspective, having an

6 ability to be able to interface with lenders.

7 Do you recall that?

8 A. Yes. And there are many other

9 things that I also list on pages 10 and 11 in

10 my report.

11 Q. Well, that is a perfect segue.

12 Because I believe you also testified that there

13 are many other skill sets that are involved and

14 I just want to just make sure we get all the

15 skill sets rather than just saying many skill

16 sets. So in addition to the ones relating to

17 his legal background and familiarity with real

18 estate and foreclosures, managing staff,

19 running from an administrative perspective a

20 multi-person firm, and having an ability to be

21 able to interface with lenders, what else is it

22 that made Mr. Kossoff this needle in a haystack

23 for FFA?

24 A. Well, the best way to be more

25 inclusive would be to look at my report, pages

Page 113

1                   Quintero

2 10 and 11.

3 Q. Sure.

4 A. So he served as executive vice

5 president of FFA.

6 Q. But that obviously didn't make him

7 qualified to be a turnaround specialist for

8 FFA; that is what he actually did, correct?

9 A. Well, my experience is a firm would

10 not designate an individual with such a title

11 and list them on their website if they didn't

12 think that he was appropriate for the position.

13 Because one of the other aspects of

14 Mr. Kossoff's employment is that it was subject

15 to termination and in fact it was terminated

16 unilaterally by Mr. Felberbaum. So presumably

17 the benefits that he would receive would last

18 as long as a relationship did, and it was

19 terminated not by his own choice, as I

20 understand. Next bullet, "Performing various

21 day-to-day required to manage FFA," that was a

22 continuum during the time period. "Resolving a

23 serious disciplinary complaint against

24 Mr. Felberbaum in May of 2011," that would be

25 something where his legal background was

29 (Pages 110 - 113)

<p style="text-align: right;">Page 114</p> <p>1                   Quintero</p> <p>2 essential. I have 41 years of experience. I</p> <p>3 don't know that I would have been able to do</p> <p>4 that and achieve the result that he achieved.</p> <p>5     Q. Let's take a break for one second</p> <p>6 from reading the list and go back to the one</p> <p>7 you just read a minute ago. What were the</p> <p>8 various day-to-day services required to manage</p> <p>9 FFA that Mr. Kossoff performed?</p> <p>10    A. There's lots of day in and day out</p> <p>11 services that are involved in managing a</p> <p>12 multi-person firm that include hiring staff,</p> <p>13 evaluating staff, potentially terminating</p> <p>14 staff, making sure that bills go out on a</p> <p>15 prompt basis. My understanding is that he</p> <p>16 institutes and enforced a system in which</p> <p>17 everybody whose time was going to be billed</p> <p>18 would have to promptly file time sheets to make</p> <p>19 sure that they were able to recover their time,</p> <p>20 making sure that invoices go out on a timely</p> <p>21 basis, any disputes with clients, with vendors,</p> <p>22 are favorably resolved, negotiating reasonable</p> <p>23 leases on premises. There are a host of</p> <p>24 day-to-day issues involved in administering a</p> <p>25 business whether it's a law firm or any other</p>	<p style="text-align: right;">Page 116</p> <p>1                   Quintero</p> <p>2 Mr. Kossoff to do what needed to be done in</p> <p>3 order to be able to build his firm in a way</p> <p>4 that had never occurred prior to Mr. Kossoff's</p> <p>5 involvement with FFA.</p> <p>6     Q. I think we were going through the</p> <p>7 list of items. Well, first of all, are there</p> <p>8 any other day-to-day services that you can</p> <p>9 think of which --</p> <p>10    A. Yes, sir. A lot of these are</p> <p>11 day-to-day issues. Some of them not</p> <p>12 necessarily every day in and day out. If we</p> <p>13 are to go through each of the bullets, I'd be</p> <p>14 happy to discuss them. "Resolving a number of</p> <p>15 litigations against defendants that were</p> <p>16 initiated by vendors, satisfy clients, general</p> <p>17 associates and the owner of FFA's predecessor</p> <p>18 in interest," that is something where</p> <p>19 Mr. Kossoff's background as a lawyer was</p> <p>20 particularly beneficial. So even though I</p> <p>21 don't believe he was working as a lawyer, his</p> <p>22 experience as a lawyer was very helpful in</p> <p>23 making him effective in being able to resolve</p> <p>24 these issues.</p> <p>25    Q. Before we turn the page, just going</p>
<p style="text-align: right;">Page 115</p> <p>1                   Quintero</p> <p>2 type of business. But for a business like</p> <p>3 this, having experience in both the legal</p> <p>4 business as well as in the real estate sector</p> <p>5 of the real estate law, is highly useful. So</p> <p>6 there are an assortment of skills that are</p> <p>7 necessary. But just like you were suggesting</p> <p>8 before, with a firm like AlixPartners, they</p> <p>9 potentially could do it by virtue of bringing</p> <p>10 ten people on staff. You have a lawyer come</p> <p>11 on, you could have somebody who's expert in</p> <p>12 billing and collection, you could have several</p> <p>13 people. But with a small firm like FFA, it is</p> <p>14 most practical to have them all bundled in one</p> <p>15 individual, and that is part of what I say</p> <p>16 Mr. Kossoff was the needle in the haystack,</p> <p>17 'cause instead of having to hire many people,</p> <p>18 which would have been impractical for a firm</p> <p>19 like FFA, he was one person who do it and he</p> <p>20 was also one person who had a personal</p> <p>21 relationship with Mr. Felberbaum. Because that</p> <p>22 is another thing that made him very well</p> <p>23 suited, that Mr. Felberbaum had a 20-year</p> <p>24 relationship with Mr. Kossoff. Mr. Felberbaum</p> <p>25 trusted Mr. Kossoff and was willing to allow</p>	<p style="text-align: right;">Page 117</p> <p>1                   Quintero</p> <p>2 back to "Resolving the serious disciplinary</p> <p>3 complaint against Mr. Felberbaum," do you see</p> <p>4 that one, the next to last bullet?</p> <p>5     A. Yes, sir.</p> <p>6     Q. That was done for Mr. Felberbaum</p> <p>7 personally, correct?</p> <p>8     A. I would believe so, although it</p> <p>9 would have impacted his ability to be able to</p> <p>10 effectively get clients for FFA. So if that</p> <p>11 part were not successfully resolved, given that</p> <p>12 he was the only partner of FFA, had he been</p> <p>13 disbarred, for example, FFA could have</p> <p>14 collapsed.</p> <p>15    Q. Now, you're aware that both</p> <p>16 Mr. Felberbaum as an individual -- is a</p> <p>17 defendant in his individual capacity in this</p> <p>18 case and FFA is a defendant in this case as</p> <p>19 well; is that correct?</p> <p>20    A. Yes.</p> <p>21    Q. In your report did you do anything</p> <p>22 to distinguish between the time that</p> <p>23 Mr. Kossoff worked on FFA matters and the time</p> <p>24 he worked on matters for Mr. Felberbaum</p> <p>25 personally?</p>

30 (Pages 114 - 117)



<p style="text-align: right;">Page 118</p> <p>1                   Quintero</p> <p>2     A.   I did not.</p> <p>3     Q.   Were you asked to do that?</p> <p>4     A.   No, sir.</p> <p>5     Q.   So the numbers here in your report</p> <p>6 are the combined numbers for all of</p> <p>7 Mr. Kossoff's alleged time that he worked</p> <p>8 regardless of whether it was for FFA or for</p> <p>9 Mr. Felberbaum personally; is that correct?</p> <p>10    A.   Yes, sir. And I would believe in</p> <p>11 some cases those services benefit both. The</p> <p>12 example being what we just talked about, that</p> <p>13 if those disciplinary problems had not been</p> <p>14 successfully resolved, it would have adversely</p> <p>15 affected Mr. Felberbaum with respect to both</p> <p>16 his personal reputation, his ability to be able</p> <p>17 to run his law practice, as well as FFA.</p> <p>18    Q.   For example, on the top of 11, the</p> <p>19 first bullet which talks about restructuring</p> <p>20 personal loans and it's -- you specifically</p> <p>21 distinguish between personal loans and business</p> <p>22 loans. So the personal loans is something that</p> <p>23 Mr. Kossoff alleges that he did for</p> <p>24 Mr. Felberbaum personally, I imagine, correct?</p> <p>25    A.   Yes.</p>	<p style="text-align: right;">Page 120</p> <p>1                   Quintero</p> <p>2     Q.   Did you make any assessment in this</p> <p>3 case to determine whether the rate that you are</p> <p>4 applying using your Lodestar method was</p> <p>5 reasonable both for Mr. Felberbaum in his</p> <p>6 individual capacity and FFA in the corporate</p> <p>7 capacity?</p> <p>8     A.   My experience is --</p> <p>9     Q.   My question is did you make that</p> <p>10 assessment in this case?</p> <p>11    A.   No, sir, because it wasn't</p> <p>12 necessary.</p> <p>13    Q.   Why wasn't it necessary?</p> <p>14    A.   Because normally when you have a</p> <p>15 turnaround specialist or restructuring</p> <p>16 specialist who is serving both the company as</p> <p>17 well as the owner of the company they are not</p> <p>18 going to distinguish between the rates they</p> <p>19 charge for both services. So it's going to be</p> <p>20 the same hourly rate.</p> <p>21    Q.   In your experience, when a</p> <p>22 turnaround expert or restructuring firm is</p> <p>23 working with both an individual and a company,</p> <p>24 do they generally combine their work?</p> <p>25    A.   What do you mean combine their work?</p>
<p style="text-align: right;">Page 119</p> <p>1                   Quintero</p> <p>2     Q.   So there is no way reading this</p> <p>3 report to know how much time is attributed to</p> <p>4 that as opposed to work he did restructuring</p> <p>5 for FFA; is that correct?</p> <p>6     A.   That is correct.</p> <p>7     Q.   And is it your experience that</p> <p>8 restructuring specialists would get -- first of</p> <p>9 all, is it your experience that there is such a</p> <p>10 thing as restructuring or turnaround specialist</p> <p>11 for an individual rather than for a company?</p> <p>12    A.   Yes, sir.</p> <p>13    Q.   And in your experience, do they get</p> <p>14 the same hourly rate, generally?</p> <p>15    A.   Well, when they are working for the</p> <p>16 company and the individual normally they bill</p> <p>17 the same hourly rate.</p> <p>18    Q.   So that wasn't exactly my question.</p> <p>19 My question was when restructuring or</p> <p>20 turnaround firms work on individual</p> <p>21 bankruptcies, in your professional experience,</p> <p>22 are the rates they charge comparable to the</p> <p>23 rates charged when restructuring or turnaround</p> <p>24 firms work on corporate bankruptcies?</p> <p>25    A.   It depends on who the individual is.</p>	<p style="text-align: right;">Page 121</p> <p>1                   Quintero</p> <p>2     Q.   In other words, are they generally</p> <p>3 retained by a company and they also work on</p> <p>4 behalf of the, let's say, individual employees,</p> <p>5 shareholders, directors of that company; is</p> <p>6 that something that is typical in your</p> <p>7 experience?</p> <p>8     A.   Well, when one person owns a</p> <p>9 company, and as I said with FFA, my</p> <p>10 recollection is Mr. Felberbaum owned 99 percent</p> <p>11 of the stock of the company, his law firm owned</p> <p>12 one percent, so for all practical purposes it</p> <p>13 was Mr. Felberbaum. And so it's a matter of</p> <p>14 preference as to which pocket the fees are</p> <p>15 going to come out of. Do they come out of the</p> <p>16 firm, which for all practical purposes he owns</p> <p>17 100 percent of, or does he ask, you know what,</p> <p>18 I want you to take an invoice and bill</p> <p>19 X-dollars for what you're doing for FFA and</p> <p>20 Y-dollars for what you're doing for me</p> <p>21 personally. That's a matter of the preference</p> <p>22 of the client. But it is my experience, and in</p> <p>23 fact I have personally worked on projects where</p> <p>24 I have done work for both the firm as well as</p> <p>25 the individual, and unless I have been asked to</p>

31 (Pages 118 - 121)



Page 122

1                   Quintero

2 present separate invoices for the firm as

3 compared to the individual, I would bill them

4 all to the firm, and even if I were asked to

5 prepare separate invoices, I would not

6 distinguish in terms of hourly rates between

7 what I'm doing for the firm as opposed to what

8 I'm doing for the individual. It would still

9 be the same hourly rates. Similar to my own

10 practice, incidentally, where I'm charging the

11 same hourly rate whether I'm working with an

12 individual or a \$50 billion company.

13     Q. And that's the 495 an hour you

14 mentioned earlier?

15     A. Well, last year it was 495, this

16 years it is \$510 an hour.

17     Q. Is there a reason that you did not

18 include any individual bankruptcies within

19 Exhibit 27? Looking at it just briefly, it

20 seems to me they are all corporate

21 bankruptcies.

22     A. Nothing came up in my search.

23     Q. Did you search for individual

24 bankruptcies?

25     A. Well, I searched for Florida

Page 123

1                   Quintero

2 bankruptcies, the applications, and I searched

3 for these firms. So, for example, to the

4 extent that the firms were involved in

5 individual bankruptcies, it might have come up,

6 but it did not come up in my searches.

7     Q. In your experience, are these law

8 firms generally involved in individual

9 bankruptcies?

10     A. Not generally. They are more

11 commonly involved in corporate bankruptcies.

12 But to the extent that there are individuals

13 that require services such as that they render,

14 they could be involved in individual

15 bankruptcies.

16     Q. Can you think of any example sitting

17 here today where you know of where either

18 AlixPartners, A&M, FTI or Navigant was involved

19 in an individual bankruptcy?

20     A. I'm sure they exist but I never had

21 had a reason to look for it.

22     Q. So sitting here today you can't name

23 one?

24     A. I never had a reason to look for

25 one.

Page 124

1                   Quintero

2     Q. I'm not asking if you had a reason.

3 I'm asking if you can name one.

4     A. No, sir, I do not have a specific

5 case that comes to mind.

6     Q. I believe we were going through the

7 list of reasons why Mr. Kossoff in your

8 description was the needle in the haystack fit

9 for FFA.

10     MR. ESSNER: Let me object. I think

11 we are going to plaintiff's involvement in

12 FFA which would encompass why Mr. Kossoff

13 was a needle in a haystack, but I don't

14 think the list is detailed why Mr. Kossoff

15 was the, quote, needle in the haystack,

16 just for clarity sake.

17     MR. ASCHKENASY: I appreciate that

18 clarification, because then let's refocus

19 a little bit.

20     Q. My question really revolves around

21 the qualifications that made Mr. Kossoff the

22 needle in the haystack, to use your words, for

23 FFA, and you listed a number of those already.

24 I'm asking if there are any other

25 qualifications of Mr. Kossoff that you consider

Page 125

1                   Quintero

2 in the context of your statement that he is the

3 needle in a haystack for FFA?

4     A. If we continue to look at the bullet

5 points I enumerate on pages 10 to 11 of my

6 report, the thing that makes him unique is that

7 bundled up in one individual he has

8 capabilities to perform all these services,

9 plus there is the issue of not just ability to

10 perform the services but willingness to perform

11 the services, so many people who -- other

12 people who may have ability might not

13 necessarily have willingness to perform the

14 services. And there are others who might be

15 willing to perform the services that don't have

16 the ability to perform the services.

17     MR. ESSNER: There certainly are

18 probably more of those than the former.

19     A. Can I take a two-minute break?

20     Q. Sure.

21         (Lunch recess.)

22         (Time noted: 12:40 p.m.)

23

24

25

32 (Pages 122 - 125)

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1                   Quintero  
2           AFTERNOON SESSION  
3           (Time noted: 1:34 p.m.)  
4 CONTINUED EXAMINATION  
5 BY MR. ASCHKENASY:  
6   Q.   Welcome back, Mr. Quintero.  
7   A.   Thank you.  
8   Q.   Do you recall that before lunch I  
9 asked you what made Kossoff in your opinion  
10 uniquely qualified to provide turnaround  
11 services to FFA? Do you recall that?  
12   A.   Yes.  
13   Q.   I believe so far you listed his  
14 legal background, his familiarity with real  
15 estate and foreclosure, his experience managing  
16 staff and running a multi-person firm, his  
17 ability to interface with lenders and his  
18 appointment as senior vice president of FFA; is  
19 that correct?  
20   A.   I believe the title is executive  
21 vice president.  
22   Q.   I'm sorry, executive vice president.  
23 With that minor emendation to the title he had  
24 at FFA, is the list I just recited correct?  
25   A.   Thus far, yes, sir.

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1                   Quintero  
2   Q.   And I would just ask you if you  
3 could, if there is anything else that you  
4 believe should be added to that list which made  
5 him uniquely qualified in your opinion to  
6 provide turnaround services to FFA. I would ask  
7 you to identify what other things there are.  
8   A.   Yes, sir. If we look at the list of  
9 tasks and services that I have enumerated on  
10 pages 10 and 11 of my report, these all  
11 represent things that I understand Mr. Kossoff  
12 did while he was working for FFA. And these  
13 four other firms, such as the ones that I've  
14 listed in my Exhibit 27, are more commonly held  
15 among several people who each have perhaps a  
16 piece, you know, a couple of bullets they can  
17 do, but what is unique to Mr. Kossoff is in one  
18 person he was able to provide all of these  
19 services.  
20   Q.   Again, what I'm trying to focus on  
21 not so much what he did but what his  
22 qualifications were that made him this uniquely  
23 qualified person.  
24   A.   Yes.  
25   Q.   So in addition to the ones I have

Page 128

1                   Quintero  
2 already listed, are there any other  
3 qualifications that he brought to FFA that made  
4 him so uniquely qualified in your opinion?  
5   A.   Yes, sir. Well, we described some  
6 of the services that he was capable of  
7 rendering. There are some other things, like I  
8 said that he was a personal friend of  
9 Mr. Felberbaum. Well, an important part of  
10 being able to serve a client successfully is to  
11 have the client's confidence such that the  
12 client is willing to allow the professional to  
13 be able to do what needs to be done, and  
14 because of a 20-year relationship between  
15 Mr. Kossoff and Mr. Felberbaum, it's my  
16 understanding that prior to the dispute that  
17 they each trusted each other implicitly, and so  
18 that was a very important part of enabling  
19 Mr. Kossoff to be able to successfully do the  
20 things that he did on behalf of Mr. Felberbaum  
21 and the FFA during the period of time in which  
22 Mr. Kossoff was providing the services. There  
23 are other things that are unique to  
24 individuals. The ability to be able to  
25 successfully negotiate with various parties, to

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1                   Quintero  
2 be able to have relationships with staff, to  
3 have confidence with people outside of the firm  
4 that is a function not only of background  
5 experience but is even a function of the  
6 individual who is performing the services.  
7 There are people that have strong technical  
8 skills. They are just, on an interpersonal  
9 basis, incapable of being successful in this  
10 area that don't have the energy, the will to be  
11 able to get things done, to be able to  
12 implement from start to finish what is  
13 required. There is a lot of people who can  
14 start something, there are some people who can  
15 finish something, but to do it all from  
16 beginning to end where it all has to get done  
17 is something that is a very valuable skill. By  
18 virtue of his legal background, it gave him  
19 credibility in being able to interface with  
20 lawyers that they can bring on staff, with  
21 staff that sometimes would have had technical  
22 questions, with other people outside of the  
23 firm, whether it's clients, vendors. It's an  
24 important element of what he was able to  
25 deliver in serving FFA.

33 (Pages 126 - 129)

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1                   Quintero

2     Q.   So I just want to make sure I have

3 the complete list at this point. It is

4 Mr. Kossoff's legal background, his familiarity

5 which real estate and foreclosures, managing

6 staff, running a multi-person firm, ability to

7 interface with lenders, his appointment of EVP

8 of FFA, the fact that he was a personal friend

9 of Felberbaum, his ability to negotiate, his

10 ability to relate to staff, his confidence with

11 people outside the firm, his will to get things

12 done, and his credibility interfacing with

13 other lawyers, those are the things that made

14 Mr. Kossoff uniquely qualified to provide

15 turnaround services to FFA?

16     A.   I'll expand a couple of things. Not

17 only is he a personal friend of Mr. Felberbaum,

18 because Mr. Felberbaum's golfing buddy might be

19 a personal friend, but that doesn't mean he

20 would trust him to be able to serve in a very

21 senior capacity in his firm. So he not only

22 was a personal friend, but he had

23 Mr. Felberbaum's confidence. Part of having

24 run for several years a more substantial legal

25 practice is he was also familiar with

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1                   Quintero

2 administering a larger firm. I previously

3 testified about activities such as enforcing a

4 time -- a reporting system, making sure that

5 time was promptly submitted, that bills were

6 accurate and they were promptly submitted to

7 clients, making sure that they are collected,

8 that is the administrative side of running a

9 professional practice that is absent in many

10 firms. That is the business of running a law

11 firm as opposed to just providing legal

12 services. That is a very important element of

13 taking a firm that prior to Mr. Kossoff's

14 involvement was living a hand to mouth

15 existence to one that was capable of enabling

16 Mr. Felberbaum to pull out a level of

17 distributions that would make him at the top of

18 the legal profession in terms of what he was

19 drawing from his firm.

20     Q.   Is there anything else other than

21 the items we've already listed that make

22 Mr. Kossoff uniquely qualified in your opinion

23 to provide turnaround services to FFA?

24     MR. ESSNER: Counselor, just so I'm

25 clear, are you talking about specific to

Page 132

1                   Quintero

2 Kossoff as an individual or experientially

3 such as his running other businesses or

4 both? I'm just trying to get -- are you

5 asking about personal qualities which

6 Mr. Quintero observed and/or felt Mitch

7 had based on what he has done, or his

8 experience both running Kossoff, PLLC,

9 Kossoff & Unger, Kossoff Alper & Unger,

10 the other businesses he ran such as Burton

11 Packaging or all of that?

12     Q.   Did you understand my question,

13 Mr. Quintero?

14     A.   I answered to the extent that I

15 understood it.

16     Q.   And you recall that you testified

17 that in your professional opinion Mr. Kossoff

18 was uniquely qualified to provide the services

19 that he allegedly did to FFA. Do you recall

20 that?

21     A.   Yes.

22     Q.   So I'm just asking what you are

23 basing that opinion on and all the elements

24 that go into why you think Mr. Kossoff was

25 uniquely qualified to provide the services he

Page 133

1                   Quintero

2 allegedly did to FFA?

3     A.   Yes. So those are all reasons why

4 he was an excellent candidate to be able to do

5 the things that he in fact -- as I understood,

6 that he did during the period of time that he

7 was working on behalf of FFA.

8     Q.   Sitting here today can you think of

9 any other reasons other than the ones we have

10 already discussed?

11     A.   Those are the ones that occur to me,

12 although there may be others.

13     Q.   Fair enough. But sitting here today

14 you can't think of others other than the ones

15 you just identified?

16     A.   At the moment those are the ones

17 that immediately occur to me.

18     Q.   If we could go back to what was

19 previously marked as Quintero Deposition

20 Exhibit 3 for identification purposes, which is

21 the submission in the In Re HearUSA case. Can

22 I ask you to turn to paragraph 16, which

23 appears on page 5. Do you see that?

24     A.   Yes, sir.

25     Q.   It lists the fee and standard rates

34 (Pages 130 - 133)

Page 134

1 Quintero  
2 that AlixPartners charges on an hourly basis  
3 for its professionals. Do you see that?  
4 A. Yes, sir.  
5 Q. It continues on to the top of page  
6 6?  
7 A. Yes, sir.  
8 Q. So the managing directors are the  
9 most senior professional listed there; is that  
10 correct?  
11 A. On this listing, that is correct.  
12 Q. Are you aware if there is a title at  
13 AlixPartners that is more senior than managing  
14 directors?  
15 A. They may have a title senior  
16 managing directors, but I don't see that listed  
17 here. And so I see this was as of 2011, so it  
18 is possible, also looking on the schedule, one  
19 of this submission that managing directors  
20 might have been the most senior professional  
21 that they had at that time.  
22 Q. Did you do anything to research  
23 whether that in fact is the case?  
24 A. No, sir.  
25 Q. You see in, for example, in

Page 135

1 Quintero  
2 paragraphs 9 and 10 on page 3, carrying over to  
3 page 4, where it describes, and in fact this  
4 section is titled "AlixPartners'  
5 Qualifications." Do you see that?  
6 A. Yes, sir.  
7 Q. You see where it says, "The Debtor  
8 understands that AlixPartners has a wealth of  
9 experience in providing communication  
10 consulting services, and enjoys an excellent  
11 reputation for services it has rendered in  
12 large and complex Chapter 11 cases." Do you  
13 see where that is stated in paragraph 9?  
14 A. Yes.  
15 Q. Do you see in paragraph 10 where it  
16 says that "Since its inception in 1981,  
17 AlixPartners, its predecessor entities, and its  
18 affiliate, AP Services, LLC, have provided  
19 restructuring or crisis management services in  
20 numerous large cases." Do you see that?  
21 A. Yes, sir.  
22 Q. Do you know if Mr. Kossoff has ever  
23 provided restructuring or crisis management  
24 services in any large case?  
25 A. I have no personal knowledge whether

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1 Quintero  
2 he has or he hasn't.  
3 Q. Whether he has provided  
4 restructuring or crisis management services in  
5 any case regardless of the size?  
6 A. Yes, sir.  
7 Q. What is your understanding?  
8 A. In connection with FFA.  
9 Q. Other than in connection with FFA,  
10 do you have any understanding of whether  
11 Mr. Kossoff has provided restructuring or  
12 crisis management services in any case?  
13 A. The only other thing that occurs to  
14 me that would be related to that would be the  
15 services he is rendering personally on behalf  
16 of Mr. Felberbaum, but I'm not familiar with  
17 other things that he may have done that  
18 involved that skill set.  
19 Q. So other than services he allegedly  
20 rendered to either Mr. Felberbaum or FFA,  
21 excluding those, are you aware of any case in  
22 which Mr. Kossoff provided restructuring or  
23 crisis management services to anyone else?  
24 A. No, but I haven't asked him about  
25 it. I would suspect he probably has because as

Page 137

1 Quintero  
2 a real estate lawyer, he very likely has been  
3 involved in the real estate projects that  
4 involved financial difficulties. I would even  
5 imagine as a real estate lawyer he was involved  
6 in matters pertaining to the financings of  
7 properties, but I had no reason to ask him  
8 about that aspect of his activities.  
9 Q. And you didn't think it was  
10 important to ask him that in connection with  
11 the report you issued here?  
12 A. No, sir.  
13 Q. So flipping back to paragraph 16,  
14 which we were looking at a minute ago, which is  
15 on 5 and carries over to 6, in addition to  
16 managing directors which AlixPartners says it  
17 is going to be billing out at a rate of \$505 an  
18 hour -- is that correct, did I understand that  
19 correctly?  
20 A. Yes, sir.  
21 Q. And then directors are billed out at  
22 a rate of \$415 an hour; am I understanding that  
23 correctly?  
24 A. Yes, sir.  
25 Q. And directors generally have how

35 (Pages 134 - 137)



<p style="text-align: right;">Page 138</p> <p>1                   Quintero</p> <p>2 much experience, in your opinion?</p> <p>3     A. It varies on the individual. These</p> <p>4 would typically be people that are in their</p> <p>5 late 20s or 30s. Could be older than that</p> <p>6 depending upon the individual. Incidentally,</p> <p>7 note also that these are discounted rates,</p> <p>8 because when I was looking at these rates they</p> <p>9 struck me as low compared to other rates that I</p> <p>10 am aware of for AlixPartners in this time</p> <p>11 period that was higher -- were higher. So it</p> <p>12 looks like for this case they actually brought</p> <p>13 the rates below standard.</p> <p>14     Q. If you're aware of other cases how</p> <p>15 come you used this case?</p> <p>16     A. Because this was specific to a</p> <p>17 Florida bankruptcy within the relevant time</p> <p>18 period where the fees were submitted for</p> <p>19 approval to the bankruptcy court. For example,</p> <p>20 as we speak, I'm involved in another case</p> <p>21 involving AlixPartners in a time period that</p> <p>22 precede this where their fees were much higher</p> <p>23 on an annual basis.</p> <p>24     Q. And what is your involvement in that</p> <p>25 case?</p>	<p style="text-align: right;">Page 140</p> <p>1                   Quintero</p> <p>2     A. Well, for example, in the other case</p> <p>3 I'm involved with the relevant time period was</p> <p>4 2006 to 2007, and the rates being charged were</p> <p>5 up to -- they were in Euros but up to about a</p> <p>6 thousand dollars an hour. In fact, a little</p> <p>7 bit more than a thousand dollars an hour.</p> <p>8     Q. Yet this is one of the four cases</p> <p>9 you actually chose to use in your report here;</p> <p>10 isn't that correct?</p> <p>11     A. That is correct.</p> <p>12     Q. What do associates listed rate here?</p> <p>13     A. The discounted rate is \$290 an hour.</p> <p>14     Q. And generally how much experience do</p> <p>15 associates have?</p> <p>16     A. An associate could be somebody who</p> <p>17 is fresh out of college to fresh out of</p> <p>18 graduate school.</p> <p>19     Q. So these are people with no specific</p> <p>20 experience -- turnaround experience beforehand?</p> <p>21     A. They may not have.</p> <p>22     Q. How about analysts?</p> <p>23     A. That would generally be somebody who</p> <p>24 is fresh out of college.</p> <p>25     Q. And again, Alix in this case was</p>
<p style="text-align: right;">Page 139</p> <p>1                   Quintero</p> <p>2     A. I am working for one of the parties</p> <p>3 in a problem.</p> <p>4     Q. What rate are you charging in that</p> <p>5 case?</p> <p>6     A. This one I also started last year so</p> <p>7 I'm billing 495 an hour.</p> <p>8     Q. And what are you doing in that case,</p> <p>9 specifically?</p> <p>10     A. I'm an expert witness.</p> <p>11     Q. If you go down, what are</p> <p>12 AlixPartners billing of vice presidents for in</p> <p>13 this case?</p> <p>14     MR. ESSNER: At the discounted rate,</p> <p>15 you mean?</p> <p>16     MR. ASCHKENASY: At the rate that</p> <p>17 appears in paragraph 16.</p> <p>18     A. At a discount rate of \$345 an hour.</p> <p>19     Q. Do you know what their</p> <p>20 non-discounted rate is?</p> <p>21     A. They have not disclosed it here. I</p> <p>22 know from personal experience it's much higher</p> <p>23 than what is listed here.</p> <p>24     Q. When you say much higher, what do</p> <p>25 you mean?</p>	<p style="text-align: right;">Page 141</p> <p>1                   Quintero</p> <p>2 charging 195 an hour for someone who had no</p> <p>3 prior turnaround experience and was fresh out</p> <p>4 of college?</p> <p>5     A. Well, typically, not only turnaround</p> <p>6 experience but no business experience. Again,</p> <p>7 that is at a discounted basis.</p> <p>8     Q. If you look at paragraph 18 of this</p> <p>9 document, also on page 6, do you see where it</p> <p>10 says, "AlixPartners will maintain records (in</p> <p>11 1/10th of an hour increments)." You see that,</p> <p>12 right?</p> <p>13     A. Yes.</p> <p>14     Q. Is that fairly typical in the</p> <p>15 restructuring or turnaround industry?</p> <p>16     A. Well, it's not necessarily in</p> <p>17 restructuring or turnaround industry, but in</p> <p>18 terms of bankruptcy cases time records have to</p> <p>19 be detailed to the tenth of an hour.</p> <p>20     Q. Do you generally keep detailed time</p> <p>21 records in cases that you worked as a</p> <p>22 turnaround expert on?</p> <p>23     A. It depends on how I'm getting paid.</p> <p>24     Q. If you're getting paid on an hourly</p> <p>25 basis.</p>

36 (Pages 138 - 141)



Page 142

1 Quintero

2 A. It depends on the project. If it's

3 a non-bankruptcy case I might just be billing a

4 per diem rate. So it's -- I keep my time

5 records according to what is necessary for the

6 particular project.

7 Q. What do you mean a per diem rate?

8 A. X thousand dollars per day.

9 Q. Does your per diem rate generally

10 translate to roughly the 495 an hour figure?

11 A. Well, depending on whether I or

12 another member of my firm has been doing the

13 work it will be based on what the individual's

14 hourly rate is.

15 Q. What determines what is necessary

16 for a particular project when you decide how to

17 keep your time?

18 A. Either what the client has

19 requested. If it's a bankruptcy case, it is

20 because of what is required for purposes of

21 submitting a fee application to the bankruptcy

22 court, or what I think is appropriate based on

23 the case, or it may have no time records at all

24 because I'm billing a fixed fee for a service,

25 in which case I would have no reason to track

Page 143

1 Quintero

2 my time.

3 Q. Putting aside the cases where a

4 fixed fee is involved where you are billing,

5 and focusing rather on cases where you are

6 billing an hourly rate, do you generally keep

7 time records for the work you do?

8 A. Not necessarily.

9 Q. So then how do you know how much to

10 bill a client at an hourly rate?

11 A. Because I have projects where, for

12 example, I'm asked to submit a report, and

13 where I determine what is a fair and reasonable

14 price for that report, and what I will do is

15 break down my billings based on the different

16 work tasks that I've done so the client sees

17 the hours, and, for example, in a report like

18 this I might break it down to meetings, 2.3

19 hours, looked at the components of the report,

20 I'll have a fee for the research and analysis,

21 I'll have a fee based on writing the text, for

22 preparing the exhibits. Because from the

23 client's standpoint, because I always take a

24 client-centric approach, there is no care what

25 the hourly rate is. You know, if I prepared

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1 Quintero

2 this report and charge 495 an hour and

3 submitted a \$75,000 invoice, which,

4 incidentally, many people in my profession

5 would do, even if I can justify, yeah, I really

6 did spend this time, it would be something that

7 wouldn't go down well for some clients. So

8 even where I'm billing on an hourly basis,

9 there are many projects where if I have a

10 pretty good sense as to what's going to be

11 required up front and what I think to be fair

12 for the client where I will detail my hourly

13 charges based on the output that is something

14 the client can more readily appreciate, as

15 opposed to just saying, well, here's my hours

16 from this many days and then submitting it in

17 that fashion.

18 Q. So let's take this report as an

19 example. Obviously, this is not in the context

20 of a turnaround case, but I presume it would be

21 the same? If we aren't, please tell me if we

22 veer off and it's not. But if you, for

23 example, think it should have taken you 30

24 hours to prepare that report. And let's use

25 \$500 instead of 495 because I'm terrible at

Page 145

1 Quintero

2 math. So at \$500 times 30 hours, I believe

3 that's \$15,000, if my math is right, is your

4 testimony then that you would just bill the

5 client \$15,000 for the report and kind of work

6 the hours in backwards? I'm trying to

7 understand what you are saying.

8 A. I have many cases where I will

9 break -- I wouldn't just submit a bill at

10 \$15,000. I would submit a bill that broke down

11 the various work tasks and assigned a time and

12 value to those work tasks. So that is not

13 unusual in my practice.

14 Q. That would be the same if you

15 were -- regardless of whether you were acting

16 as an expert witness or a turnaround expert?

17 A. That happens in many of my projects.

18 Q. So let's say it would have taken you

19 instead of the 30 hours, it turns out you

20 thought it would take you 30 hours, but it

21 actually took you 60 hours. That means you

22 spent \$30,000 worth of your time at the \$500

23 rate on it?

24 A. Yes, sir.

25 Q. What would you bill your client in

<p style="text-align: right;">Page 146</p> <p>1                   Quintero</p> <p>2 that instance?</p> <p>3     A. There are instances where I would</p> <p>4 bill them \$15,000.</p> <p>5     Q. Let's take the flip of that. You</p> <p>6 thought it would take you 30 but it really only</p> <p>7 took you ten hours to do. What would you bill</p> <p>8 your client in that instance?</p> <p>9     A. Ten hours.</p> <p>10    Q. So that would be \$5,000?</p> <p>11    A. Yes, sir.</p> <p>12    Q. So you need to be recording your</p> <p>13 time to know exactly how much time you're</p> <p>14 working on this even if you don't necessarily</p> <p>15 present it to the client in the same manner; is</p> <p>16 that correct?</p> <p>17    A. Not necessarily, because usually I</p> <p>18 have a pretty good sense of what I spend</p> <p>19 irrespective of whether I've recorded it.</p> <p>20    Q. So you keep all your time in your</p> <p>21 head?</p> <p>22    A. Well, for example, if I had written</p> <p>23 this in one day, I know there's not 30 hours in</p> <p>24 a day and so I would know that during the</p> <p>25 course of a single day, if the elapsed time was</p>	<p style="text-align: right;">Page 148</p> <p>1                   Quintero</p> <p>2     Q. If Mr. Kossoff were to ask you how</p> <p>3 long it took you to prepare that report, and he</p> <p>4 said I wanted it detailed, telling me exactly</p> <p>5 how many hours you worked on it on day one, day</p> <p>6 two, et cetera, would that be something you</p> <p>7 would be able to provide to him?</p> <p>8     A. Not at this point, no, sir. I was</p> <p>9 not recording my time every second I was</p> <p>10 working on it. I was much more focused on</p> <p>11 getting a quality product done on a timely</p> <p>12 basis. I believe when I first met him I -- in</p> <p>13 fact not believe, I know when I first met him</p> <p>14 that I told him that my belief is that a</p> <p>15 project like this, for purpose of preparing a</p> <p>16 report, is probably a 15 to \$20,000 work</p> <p>17 product. Because, incidentally, I worked over</p> <p>18 a thousand engagements in my career. I've</p> <p>19 created many reports for a lot of reasons. And</p> <p>20 in my mind even though the agreement with TASA</p> <p>21 was based on hourly rates, in my mind I was</p> <p>22 committed to the idea that 15 to 20,000 is a</p> <p>23 fair price for this work product, and so I was</p> <p>24 not concerned about recording my time to the</p> <p>25 tenth of the hour. Now, had this been a</p>
<p style="text-align: right;">Page 147</p> <p>1                   Quintero</p> <p>2 twelve hours, and I also ate, took phone calls</p> <p>3 and did other things, I would know that even if</p> <p>4 the elapsed time from beginning to end was</p> <p>5 twelve hours, that the billable time would be</p> <p>6 less than twelve hours.</p> <p>7     Q. Do you look at a clock to determine</p> <p>8 that or do you estimate that?</p> <p>9     A. If you notice I have two watches. I</p> <p>10 have a very strong understanding of time. So</p> <p>11 if you are talking about the way I run my</p> <p>12 practice, which is pretty unique, incidentally.</p> <p>13 But, first of all, I have no partners. Money</p> <p>14 except for the cost of overhead goes into my</p> <p>15 pocket. So I'm not constrained by issues that</p> <p>16 would constrain, for example, Mr. Kossoff,</p> <p>17 where he has a firm or he does have partners.</p> <p>18 In my case, this is almost pure profit. So I'm</p> <p>19 not as focused on others. And in terms of</p> <p>20 reputation, my reputation is for one or my</p> <p>21 bills are extremely reasonable for the services</p> <p>22 that I render. I am somewhat unique. I'm</p> <p>23 continuously busy because of that. I have been</p> <p>24 told that I leave a lot of money on the table.</p> <p>25 It is not something that concerns me.</p>	<p style="text-align: right;">Page 149</p> <p>1                   Quintero</p> <p>2 bankruptcy court case, I would be recording it</p> <p>3 up to the tenth of an hour, or had Mr. Essner</p> <p>4 or Mr. Kossoff said to me you've got to record</p> <p>5 it by the tenth of an hour, I would have done</p> <p>6 that. But as far as I was concerned, I was</p> <p>7 pretty sure I was going to fall within that</p> <p>8 time frame -- that amount of time, and my view</p> <p>9 was, well, if it winds up taking \$23,000 worth</p> <p>10 of my time, this is not bothersome to me.</p> <p>11    Q. But what about if it would have</p> <p>12 ended up taking up \$13,000 worth of your time;</p> <p>13 would that have been bothersome to you?</p> <p>14    A. No, I would have billed \$13,000.</p> <p>15    Q. But if you are not keeping accurate</p> <p>16 time records, how would you know that?</p> <p>17    A. Because I pretty much have a pretty</p> <p>18 good sense as to how much time it takes me to</p> <p>19 do things.</p> <p>20    Q. But sometimes it may take you a</p> <p>21 little longer, sometimes it may take you a</p> <p>22 little shorter, correct?</p> <p>23    A. It could be.</p> <p>24    Q. So in those cases when your sense of</p> <p>25 how long it takes you was a little bit off,</p>

38 (Pages 146 - 149)

Page 150

1                   Quintero  
2 what do you do?  
3     A.   Well, if it was off, I would have no  
4 way of knowing it was off.  
5     Q.   That's fine. Just speaking in terms  
6 of your general practices since we are on the  
7 topic, when you're retained as a turnaround  
8 expert, is it your practice to enter into an  
9 engagement agreement with the client who is  
10 retaining you?  
11    A.   A lot of times when I've had many  
12 situations, particularly when I'm dealing with  
13 people who I've worked with before, where I  
14 have done so without an engagement letter.  
15    Q.   Can you put a percentage on how  
16 often those circumstances are?  
17    A.   Not so much nowadays. But I've had  
18 my practice since 1988. In the early stages I  
19 was in many instances more informal about it.  
20 Just as a matter of practice, I've gotten to  
21 more commonly use engagement letters. But even  
22 to this day, I have some projects where I just  
23 do it on a handshake basis.  
24    Q.   And these are projects where you  
25 were retained as a turnaround expert?

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1                   Quintero  
2     A.   Well, in a lot of cases they are  
3 turnaround services, although I'm not  
4 necessarily working day in, day out, working at  
5 the firm or with the firm in financial  
6 restructuring issues.  
7     Q.   Generally -- not specific to your  
8 practice but generally in the turnaround and  
9 restructuring industry is it the general  
10 practice that firms or restructuring experts or  
11 turnaround professionals use engagement letters  
12 and have their clients sign engagement letters  
13 prior to being retained?  
14    A.   Large firms generally do at some  
15 point, not necessarily prior to. For example,  
16 the matter I told you involving AlixPartners,  
17 on this particular project they actually had  
18 the sign an engagement letter a couple of  
19 months after they began the project. With  
20 large firms, it's more common for them to at  
21 least at some point get a signed engagement  
22 letters. For smaller firms or individuals, in  
23 a lot of cases they just proceed in the basis  
24 of a gentlemen's agreement, although nowadays  
25 there are more women involved in the field than

Page 152

1                   Quintero  
2 there were in times passed.  
3     Q.   So it's not uncommon for people to  
4 proceed with restructuring projects or  
5 turnaround projects on a basis of an oral  
6 agreement?  
7     A.   Correct. Particularly with small  
8 firms or individuals. And particularly if  
9 there is a personal relationship involved.  
10    Q.   Speaking about oral agreements and  
11 personal relationships, the 22 percent figure  
12 which you use in portions of your report, is  
13 that a calculation you normally would be  
14 applying or is it because that is what  
15 Mr. Kossoff told you the agreement was here?  
16    A.   That was specific to what I  
17 understood the agreement here was.  
18    Q.   So it's not like there is something  
19 22 percent, some magic about that in the  
20 turnaround world generally?  
21    A.   No, sir.  
22    Q.   So absent what you understood the  
23 oral agreement to be then, the 22 percent  
24 figure is not something you would be using  
25 here?

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1                   Quintero  
2     A.   Correct.  
3           MR. ESSNER: Not necessarily  
4 something.  
5     A.   Actually, there is another thing  
6 that would bring to mind. In the turnaround  
7 field there are some firms that charge largely  
8 on the basis of profit improvement. For  
9 example, one of the firms that was prominent in  
10 this field for many years, a company called  
11 Proudfoot, it would not be unusual on a case  
12 like this for them to charge a base fee and  
13 then an increment based on some percentage of  
14 improved profits. That percentage could be  
15 plus or minus 25 percent for some period of  
16 time. And so in a situation -- and that's the  
17 way firms like Proudfoot made a lot of money,  
18 because if indeed the company is successfully  
19 turned around, the incremental earnings of the  
20 company can be a very substantial amount going  
21 to the consulting firm.  
22    Q.   But that's not why you are using the  
23 22 percent here?  
24    A.   No, sir, but here it was specific to  
25 this case. Incidentally, one other thing to

39 (Pages 150 - 153)

Page 154

1                   Quintero

2 elaborate because you told me if something else

3 occurs to me.

4     Q.   Please.

5     A.   One of the largest projects I ever

6 worked on, it was in the successful turnaround

7 of a client of ours that the majority

8 shareholder was an individual for whom I had

9 previously worked. That project had extended

10 over about a three-year period. My fees were

11 well into seven figures. I never had any

12 engagement letter on that project. And in fact

13 the reason I was brought in was I had also

14 gotten involved in the due diligence prior to

15 that company being acquired, and on that due

16 diligence project also there was no engagement

17 letter.

18     Q.   You mentioned your fees on that

19 project were into the seven figures?

20     A.   Yes.

21     Q.   How often are your fees in the seven

22 figures?

23           MR. ESSNER: Note my objection. You

24 can answer.

25     A.   It is not common.

Page 155

1                   Quintero

2     Q.   Can you roughly approximate how many

3 times you've earned a seven-figure fee?

4     A.   In terms of personally my practice,

5 that is the one that occurs to me. I've had

6 many that are well into six figures, but

7 because that one extended over a period of time

8 it got into seven figures.

9     Q.   And that is the one engagement in

10 your 41 years of experience that got into seven

11 figures, correct?

12     A.   Well, when I worked at larger firms

13 we had seven-figure engagements. But since I

14 started my practice in 1988, that is the only

15 that one I recall that was a seven-figure

16 project. But remember, a lot of what I do is

17 projects where recurring work from similar

18 referral sources could over time amount to

19 seven figures, but not just to the one project.

20     Q.   Fair enough. Just to make sure we

21 are clear, the reason you're using the

22 22 percent figure here is because what

23 Mr. Kossoff told you the agreement was?

24     A.   Yes, sir, that's correct.

25     Q.   Absent what Mr. Kossoff told you,

Page 156

1                   Quintero

2 you wouldn't be using the 22 percent figure in

3 this case?

4     A.   That is correct.

5           MR. ESSNER: There is a couple of

6 other ways you can ask it if you're not

7 satisfied.

8           MR. ASCHKENASY: There is no pending

9 question so I think we are okay.

10     A.   Actually, you suggested that if

11 something else occurs to me, make my answer

12 more complete.

13     Q.   Please.

14     A.   If you asked me in the standpoint of

15 fairness, come up with a number that is fair, I

16 would say that similar to the Proudfoot

17 example, that some percentage plus or minus

18 25 percent of improved profits would be another

19 way of creating a fee that's based on result

20 rather than based on a Lodestar approach. And

21 so using another approach that is used in the

22 profession, that would be a way by which I

23 could come up with a number that would resemble

24 22 percent, although it would not be exactly

25 22 percent. For example, if I said 20 to

Page 157

1                   Quintero

2 25 percent, and said that the midpoint is 22

3 and a half percent, that would be another way

4 where I would produce a similar result, because

5 again in response to your question, had I not

6 been told by Mr. Kossoff, you wouldn't have

7 come up with 22 percent, well, if I was asked

8 just to come up with an equitable way for

9 awarding a fee, that would be an equitable way

10 that is consistent with things that are done in

11 the turnaround profession.

12     Q.   But that is not what you were asked

13 to do here?

14     A.   Correct. I had very specific

15 reasons that I previously testified about for

16 using 22 percent.

17     Q.   And the Proudfoot example, nothing

18 along those lines is contained in your report,

19 correct?

20     A.   That is correct.

21     Q.   If you were to use I guess we will

22 call it the Proudfoot reasoning, I think we

23 will understand what that means, you would do

24 that from the time Mr. Kossoff started at FFA

25 until it gets as close to trial as possible?

40 (Pages 154 - 157)



<p style="text-align: right;">Page 158</p> <p>1 Quintero</p> <p>2 A. Well, there would have to be a</p> <p>3 cutoff time that was determined. So I would</p> <p>4 have to be told what should be the inception.</p> <p>5 what should be a determination point. So based</p> <p>6 on that, I would determine what would be deemed</p> <p>7 to be -- the deemed profits, and I would apply</p> <p>8 a percentage such as a range I just described</p> <p>9 to those profits, and given that the company</p> <p>10 was unprofitable prior to Mr. Kossoff being</p> <p>11 involved, basically it would come to, say, 20</p> <p>12 or 25 percent of the profits of the company.</p> <p>13 Q. Describing -- deciding, rather, what</p> <p>14 the cutoff point is, that is not within the</p> <p>15 ambit of your professional experience?</p> <p>16 A. Well, I would rely -- I would</p> <p>17 provide information to the court and leave it</p> <p>18 to the court to determine what would be an</p> <p>19 appropriate cutoff point.</p> <p>20 Q. Again, this is all more theoretical</p> <p>21 because this has nothing to do with the actual</p> <p>22 report you issued in this case?</p> <p>23 A. That is correct.</p> <p>24 MR. ESSNER: Off the record.</p> <p>25 (Time noted: 2:11 p.m. to</p>	<p style="text-align: right;">Page 160</p> <p>1 Quintero</p> <p>2 A. I have no idea if there is or there</p> <p>3 isn't.</p> <p>4 Q. As opposed to West Palm Beach and</p> <p>5 Jacksonville where there aren't. In fact if</p> <p>6 you note, the West Palm Beach Division and the</p> <p>7 Jacksonville Division, which appear in</p> <p>8 footnotes A, C and D, it doesn't say Coral</p> <p>9 Gables Division, for example, in footnote B.</p> <p>10 correct?</p> <p>11 A. Correct.</p> <p>12 Q. Does that change anything if you</p> <p>13 were told that the NII Holdings case was</p> <p>14 actually a case in the Southern District of New</p> <p>15 York?</p> <p>16 A. No, sir.</p> <p>17 Q. Is that because the fees charged in</p> <p>18 the Southern District of New York should be</p> <p>19 substantially or pretty much the same as fees</p> <p>20 charged in the Southern District of Florida?</p> <p>21 A. No. It's because it's a Florida</p> <p>22 company. And again, I'm calculating average</p> <p>23 from these amounts.</p> <p>24 Q. But again, calculating an average,</p> <p>25 if one of the numbers is off, would skew the</p>
<p style="text-align: right;">Page 159</p> <p>1 Quintero</p> <p>2 2:22 p.m.)</p> <p>3 Q. If you look at Exhibit 27 to your</p> <p>4 report for a minute. So the four cases at the</p> <p>5 bottom, it's your testimony they are all cases</p> <p>6 that involve Florida corporations, correct?</p> <p>7 A. They were all cases that were in the</p> <p>8 Florida bankruptcy court, because a company</p> <p>9 doesn't have to necessarily be legally</p> <p>10 registered in a state to go bankrupt in that</p> <p>11 state, but that wound up being the venue for</p> <p>12 the bankruptcy cases.</p> <p>13 Q. That is actually what I wanted to</p> <p>14 raise, because I found three of them, but I</p> <p>15 believe NII Holdings, Inc. actually was a</p> <p>16 bankruptcy in the Southern District of New</p> <p>17 York. Does that sound possible?</p> <p>18 A. It is possible, because I was</p> <p>19 specifically focused on what in my search came</p> <p>20 up as Florida. 'Cause I see with NII Holdings,</p> <p>21 they are indicated as being in Coral Gables,</p> <p>22 Florida.</p> <p>23 Q. Right, and there is no bankruptcy</p> <p>24 court division in Coral Gables, as far as you</p> <p>25 know, correct?</p>	<p style="text-align: right;">Page 161</p> <p>1 Quintero</p> <p>2 entire set, correct?</p> <p>3 A. Well, mathematically I have an</p> <p>4 arithmetic mean. If this arithmetic mean was a</p> <p>5 number that deviated from what my experience</p> <p>6 and judgment indicate was reasonable, I would</p> <p>7 not necessarily be satisfied with it. So I was</p> <p>8 satisfied that a number a little bit south of</p> <p>9 \$700 an hour or in the vicinity of \$700 an hour</p> <p>10 was a reasonable amount, but rather than just</p> <p>11 arbitrarily indicating \$700 an hour, I did my</p> <p>12 analysis based on data that came up, and this</p> <p>13 data came up -- that came up wound up producing</p> <p>14 a number that did not surprise me.</p> <p>15 Q. Do you have an understanding of</p> <p>16 whether restructuring or turnaround experts in</p> <p>17 the Southern District of New York or New York</p> <p>18 State, for example, would charge difference</p> <p>19 rates than those charged by Florida</p> <p>20 restructuring or turnaround experts?</p> <p>21 A. Not necessarily.</p> <p>22 Q. Is it your understanding that it's</p> <p>23 the same amount that they charge whether they</p> <p>24 are doing their work for a Florida corporation</p> <p>25 or in New York?</p>

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<p style="text-align: right;">Page 162</p> <p>1 Quintero</p> <p>2 A. It depends. It could be, it could</p> <p>3 not be. Different firms may have different</p> <p>4 views as to how they want to charge for their</p> <p>5 services.</p> <p>6 Q. Well, what would it depend on?</p> <p>7 A. What they decide they want to do in</p> <p>8 a particular case. For example, we saw in the</p> <p>9 AlixPartners case they chose to discount their</p> <p>10 fees.</p> <p>11 Q. But I'm asking a distinction between</p> <p>12 Florida and New York. What would that</p> <p>13 distinction depend on?</p> <p>14 A. It is not necessarily a function of</p> <p>15 Florida and New York. It can be a function of</p> <p>16 the case, it can be a function of the -- what</p> <p>17 they negotiate with whoever their client is.</p> <p>18 Whether it's debtor, creditors. So there are a</p> <p>19 number of factors that can come into play as to</p> <p>20 what they choose to charge, but it's not</p> <p>21 necessarily whether it's Florida versus New</p> <p>22 York. However, in terms of doing my screen, as</p> <p>23 I previously testified, I screened for cases</p> <p>24 that came up in my search as being Florida</p> <p>25 bankruptcy cases.</p>	<p style="text-align: right;">Page 164</p> <p>1 Quintero</p> <p>2 to do, whether the competitive forces that</p> <p>3 could impact what they believe the client is</p> <p>4 willing and able to pay. It could be a</p> <p>5 function of whether or not they are able to</p> <p>6 charge a bonus above and beyond their base fee.</p> <p>7 So there are a number of factors that can come</p> <p>8 into play in determining what rates are.</p> <p>9 Another factor is, in terms of staffing, to</p> <p>10 what extent are they able to get leverage from</p> <p>11 junior people. So, for example, if a partner</p> <p>12 is only -- or in this case a managing director,</p> <p>13 senior managing director is only putting in</p> <p>14 ten percent of the total hours in a project,</p> <p>15 and they have a lot of junior staff working on</p> <p>16 the case where they are making substantial</p> <p>17 profits off the junior staff, then the managing</p> <p>18 director or senior managing director's hourly</p> <p>19 rate really isn't that important to the firm,</p> <p>20 and if they had to they could even discount</p> <p>21 that rate because they are making their money</p> <p>22 based on the junior staff. So it is not</p> <p>23 dissimilar to what is done in the legal</p> <p>24 profession.</p> <p>25 Q. Have you ever heard of the firm of</p>
<p style="text-align: right;">Page 163</p> <p>1 Quintero</p> <p>2 Q. In your understanding and in your</p> <p>3 years of experience, do New York restructuring</p> <p>4 or turnaround experts generally charge less</p> <p>5 than those in Florida?</p> <p>6 A. Well, as we see in this case, none</p> <p>7 of these firms would be deemed to be Florida</p> <p>8 firms or New York firms. These are firms that</p> <p>9 practice nationwide and to some extent outside</p> <p>10 the United States.</p> <p>11 Q. So their rates would pretty much be</p> <p>12 the same regardless of where the actual company</p> <p>13 is located?</p> <p>14 A. They may or they may not. It really</p> <p>15 depends upon the case.</p> <p>16 Q. Are there any factors you can</p> <p>17 identify that would help in determining that?</p> <p>18 A. I'm sorry, determining what?</p> <p>19 Q. Whether they would be charging --</p> <p>20 what rate they would be charging based on what</p> <p>21 location they are providing the services in.</p> <p>22 A. The rate that they would charge</p> <p>23 could be a function of a variety of things,</p> <p>24 ranging from how are they going to staff the</p> <p>25 project, what are they specifically being asked</p>	<p style="text-align: right;">Page 165</p> <p>1 Quintero</p> <p>2 Crowe &amp; Horwath?</p> <p>3 A. Yes, sir. It's a CPA firm.</p> <p>4 Q. Do you have an understanding if they</p> <p>5 have a turnaround or restructuring practice as</p> <p>6 well?</p> <p>7 A. Well, they have people that work in</p> <p>8 bankruptcy cases. Now, most of what I believe</p> <p>9 that they do is more the accounting side as</p> <p>10 opposed to truly turning around companies, but</p> <p>11 then again they may have some people that do</p> <p>12 that as well.</p> <p>13 Q. In your years of experience, have</p> <p>14 you formed an opinion about Crowe &amp; Horwath as</p> <p>15 a company?</p> <p>16 A. It's a midsize CPA firm.</p> <p>17 MR. ESSNER: How are you spelling</p> <p>18 that second name?</p> <p>19 MR. ASCHKENASY: It would be</p> <p>20 H-O-R-W-A-T-H.</p> <p>21 MR. ESSNER: Thank you.</p> <p>22 (Whereupon Quintero Exhibit 4 was</p> <p>23 marked for identification.)</p> <p>24 Q. Mr. Quintero, I'm handing you what</p> <p>25 we have marked for identification purposes as</p>

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<p style="text-align: right;">Page 166</p> <p>1                   Quintero</p> <p>2 Quintero Exhibit 4, and I will specifically</p> <p>3 direct your attention to page 20, paragraph 7</p> <p>4 of this document, but feel free to peruse</p> <p>5 whatever you feel necessary.</p> <p>6       MR. ASCHKENASY: And, Mr. Essner, I</p> <p>7 will of course provide with you a copy as</p> <p>8 well.</p> <p>9       A. (Witness reviewing document).</p> <p>10       MR. ESSNER: Thank you. Should we</p> <p>11 turn to page 20?</p> <p>12       MR. ASCHKENASY: When Mr. Quintero</p> <p>13 is ready. It looks like he is looking at</p> <p>14 a lot of document. Honestly, I will</p> <p>15 probably have very few questions about</p> <p>16 most of these pages, although I will have</p> <p>17 questions about page 20. And in fact, we</p> <p>18 actually can start on page 16 whenever</p> <p>19 you're ready because that's where I'll</p> <p>20 first direct our attention.</p> <p>21       A. All right.</p> <p>22       Q. That is the first page of the</p> <p>23 affidavit of Bernard W. Costich, C-O-S-T-I-C-H.</p> <p>24       A. All right.</p> <p>25       Q. Have you ever heard of Mr. Costich</p>	<p style="text-align: right;">Page 168</p> <p>1                   Quintero</p> <p>2       Q. Again, do you have any reason to</p> <p>3 doubt the veracity of that statement?</p> <p>4       A. I have no reason to.</p> <p>5       Q. If you skip down to paragraph 4</p> <p>6 which is also on page 17, but the list</p> <p>7 continues for a full page and then some on to</p> <p>8 ultimately page 19. Do you see that is the</p> <p>9 list of professional services that Crowe</p> <p>10 suggests that it may provide to the debtor in</p> <p>11 this case?</p> <p>12       A. Yes, sir.</p> <p>13       Q. Does that look like a list of --</p> <p>14 withdrawn.</p> <p>15       Do you see there is subparagraphs A</p> <p>16 through Q on that list in paragraph 4?</p> <p>17       A. Yes, sir.</p> <p>18       Q. Does that look like a list of things</p> <p>19 and activities that turnaround or restructuring</p> <p>20 experts generally do on behalf of a debtor?</p> <p>21       A. This looks like a list of services</p> <p>22 that would be rendered by accountants where a</p> <p>23 large portion of it can be rendered by junior</p> <p>24 staff.</p> <p>25       Q. Let's look at L, for example, so</p>
<p style="text-align: right;">Page 167</p> <p>1                   Quintero</p> <p>2 before, by any chance?</p> <p>3       A. I don't recall having heard of him</p> <p>4 or met him before, although I may have.</p> <p>5       Q. Do you see in paragraph 1 of this</p> <p>6 affidavit it says, "Crowe is the eighth largest</p> <p>7 accounting firm in the United States?"</p> <p>8       A. Yes, sir.</p> <p>9       Q. If you flip to the -- still in</p> <p>10 paragraph 1 but now on page 17 at the top, it</p> <p>11 says, "Crowe is also well-versed in all phases</p> <p>12 of the bankruptcy and insolvency process and is</p> <p>13 frequently retained by debtors, creditors, and</p> <p>14 trustees to provide accounting, tax, forensic,</p> <p>15 IT and restructuring services." Do you see</p> <p>16 that?</p> <p>17       A. Yes, sir.</p> <p>18       Q. Do you have any reason to doubt the</p> <p>19 veracity of that statement?</p> <p>20       A. No, sir.</p> <p>21       Q. The next sentence reads, "Crowe is</p> <p>22 both well able and qualified to perform the</p> <p>23 accounting and financial advisory services</p> <p>24 required in this case." Do you see that?</p> <p>25       A. Yes, sir.</p>	<p style="text-align: right;">Page 169</p> <p>1                   Quintero</p> <p>2 paragraph L. Do you see where it says,</p> <p>3 "Provide IT services as may be requested by the</p> <p>4 Debtor's management"?</p> <p>5       A. Yes.</p> <p>6       Q. Is that something that accountants</p> <p>7 generally do? Do accountants provide IT</p> <p>8 services?</p> <p>9       A. Accounting firms do, yes.</p> <p>10       Q. That's something that is normally</p> <p>11 provided in the context of a turnaround or a</p> <p>12 restructuring?</p> <p>13       A. Not necessarily, no, sir.</p> <p>14       Q. But it might be?</p> <p>15       A. It could be.</p> <p>16       Q. How about "Attend meetings,</p> <p>17 conference calls with management, the Debtor's</p> <p>18 attorneys and other parties," that is</p> <p>19 subparagraph P. Is that something that</p> <p>20 turnaround experts or restructuring experts</p> <p>21 often do on behalf of the debtor?</p> <p>22       A. Yes, sir.</p> <p>23       Q. How about B, "Assist the Debtor's</p> <p>24 management and the payment of its expenses"?</p> <p>25       A. That is possible.</p>

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<p style="text-align: right;">Page 170</p> <p>1                   Quintero</p> <p>2     Q.   If I can ask you now to flip to</p> <p>3 paragraph 7 which is on page 20. Do you see</p> <p>4 where it says, "The current standard hourly</p> <p>5 rates that Crowe charges for its professionals</p> <p>6 are as follows"?</p> <p>7     A.   Yes, sir.</p> <p>8     Q.   And these are rates reflected as of</p> <p>9 April 1, 2015, pursuant to footnote 2. Do you</p> <p>10 see that?</p> <p>11    A.   Yes, sir.</p> <p>12    Q.   So Crowe bills its partners or</p> <p>13 directors out on an hourly rate of 400 to \$600</p> <p>14 an hour. Do you see that?</p> <p>15    A.   Yes, sir. But generally in projects</p> <p>16 like this the bulk of the work and the profit</p> <p>17 comes from the work that are done by people</p> <p>18 that are below the partner level.</p> <p>19    Q.   People who don't have as much</p> <p>20 experience as turnaround experts?</p> <p>21    A.   That is correct. In fact, this</p> <p>22 whole project from looking at it appears to be</p> <p>23 an accounting oriented project.</p> <p>24    Q.   What do you mean by an accounting</p> <p>25 oriented project?</p>	<p style="text-align: right;">Page 172</p> <p>1                   Quintero</p> <p>2 familiarity with the Debtor's business</p> <p>3 operations, operating systems and processes"?</p> <p>4     A.   Yes.</p> <p>5     Q.   And it looks like the debtor had</p> <p>6 retained Crowe sometime prior to the</p> <p>7 bankruptcy. Do you see that?</p> <p>8     A.   Yes, sir. At least a few months</p> <p>9 prior. In fact, very specifically it looks</p> <p>10 like about three to four months prior to the</p> <p>11 bankruptcy.</p> <p>12    Q.   Okay. Thank you. I think we will</p> <p>13 probably be done with this document.</p> <p>14           Have you ever heard of Burton</p> <p>15 Packaging?</p> <p>16    A.   Burton Packaging?</p> <p>17    Q.   Yes.</p> <p>18    A.   No, sir.</p> <p>19    Q.   Have you ever heard of Tenant</p> <p>20 Tracers?</p> <p>21    A.   No, sir.</p> <p>22    Q.   Are you aware that Mr. Kossoff, in</p> <p>23 addition to being an attorney at Kossoff, PLLC,</p> <p>24 is involved in other businesses besides the law</p> <p>25 firm?</p>
<p style="text-align: right;">Page 171</p> <p>1                   Quintero</p> <p>2     A.   Where the requisite skills are those</p> <p>3 of an accountant. And the reason the</p> <p>4 accounting firms like these types of projects</p> <p>5 if they can get them is because of the fact</p> <p>6 that the bulk of the hours are rendered by</p> <p>7 junior staff. So it allows the partners to be</p> <p>8 able to get substantial leverage and profit by</p> <p>9 virtue of the work that is being done by</p> <p>10 managers and below. So the bulk of the hours,</p> <p>11 and it's difficult to see the exhibit because</p> <p>12 it's very small, but I would believe that the</p> <p>13 bulk of the hours are being done by people</p> <p>14 ranging from paraprofessionals to managers or</p> <p>15 senior managers which in a firm like Crowe are</p> <p>16 generally people who are in their 20s, where</p> <p>17 their background is largely going to be</p> <p>18 accounting.</p> <p>19    Q.   But the rates cited in paragraph 10,</p> <p>20 those seem reasonable to you?</p> <p>21    A.   For a firm the size of Crowe</p> <p>22 Horwath, yes.</p> <p>23    Q.   In fact, in this particular case, if</p> <p>24 you look at paragraph 11 of this document, do</p> <p>25 you see where it says, "Crowe has extensive</p>	<p style="text-align: right;">Page 173</p> <p>1                   Quintero</p> <p>2     A.   I am not familiar with those other</p> <p>3 businesses.</p> <p>4     Q.   So he never told you how much time</p> <p>5 he spent with any other -- per week with any of</p> <p>6 his other businesses, did he, if you're not</p> <p>7 familiar with them?</p> <p>8     A.   No, sir.</p> <p>9     Q.   So you didn't take into</p> <p>10 consideration Mr. Kossoff's involvement with</p> <p>11 either Burton Packaging or Tenant Tracers when</p> <p>12 considering whether the hours that Mr. Kossoff</p> <p>13 claims to have devoted to FFA was reasonable?</p> <p>14           MR. ESSNER: Objection.</p> <p>15    A.   I had no knowledge of these other</p> <p>16 activities.</p> <p>17    Q.   I think you mentioned that</p> <p>18 Mr. Kossoff had told you he was</p> <p>19 Mr. Felberbaum's AA sponsor?</p> <p>20    A.   I believe it was AA. It may have</p> <p>21 been another organization but a similar type of</p> <p>22 organization.</p> <p>23    Q.   And AA is a reference to Alcoholics'</p> <p>24 Anonymous; is that correct?</p> <p>25    A.   Yes, sir.</p>

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<p style="text-align: right;">Page 174</p> <p>1                   Quintero</p> <p>2     Q. Did you take that into consideration</p> <p>3 when reaching your conclusions about the rates</p> <p>4 that you used in your Lodestar analysis?</p> <p>5     A. No, sir, I did not.</p> <p>6     Q. Are you aware -- strike that.</p> <p>7         Do you have any knowledge of AA's</p> <p>8 rules relating to sponsorship?</p> <p>9     A. No, sir, I don't.</p> <p>10    Q. Did you take into any consideration</p> <p>11 in this report whether AA sponsors can charge</p> <p>12 for the work they perform or that they do for</p> <p>13 sponsors?</p> <p>14    A. No, sir, I did not.</p> <p>15    Q. Now, you're aware that Mr. Kossoff</p> <p>16 and Mr. Felberbaum were close friends for over</p> <p>17 20 years until their falling out in 2013?</p> <p>18    A. That was my understanding.</p> <p>19    Q. Did you take that into consideration</p> <p>20 when reaching your conclusions in your report?</p> <p>21    A. Not directly.</p> <p>22    Q. How about indirectly?</p> <p>23    A. Well, indirectly, as I previously</p> <p>24 testified, that would be a reason why they were</p> <p>25 willing to do things on a more informal basis.</p>	<p style="text-align: right;">Page 176</p> <p>1                   Quintero</p> <p>2 to determine what is a fair value for the</p> <p>3 unjust enrichment, and so that was what I was</p> <p>4 seeking to quantify. It is not within the</p> <p>5 scope of my activities to determine whether or</p> <p>6 not it was or was not appropriate to charge for</p> <p>7 these services.</p> <p>8     Q. Is it your understanding that one of</p> <p>9 the components of the fair value based on an</p> <p>10 unjust enrichment measurement is the</p> <p>11 expectation of the parties?</p> <p>12    A. That would be a judicial decision as</p> <p>13 to how to deal with that issue.</p> <p>14         MR. ASCHKENASY: This will be 5.</p> <p>15         (Whereupon Quintero Exhibit 5 was</p> <p>16 marked for identification.)</p> <p>17    Q. Mr. Quintero, the court reporter has</p> <p>18 placed before you what we have marked as</p> <p>19 Quintero Deposition Exhibit 5 for</p> <p>20 identification purposes. I will also note that</p> <p>21 this has previously been marked as Kossoff</p> <p>22 Exhibit 12 and was shown to Mr. Kossoff a at</p> <p>23 his deposition. And again, Mr. Quintero, take</p> <p>24 as much time as you need to be focusing on</p> <p>25 this. I will be focusing on page 2 of this</p>
<p style="text-align: right;">Page 175</p> <p>1                   Quintero</p> <p>2 and as I previously testified, that would be a</p> <p>3 reason why Mr. Kossoff could be more effective</p> <p>4 in having the trust and confidence of</p> <p>5 Mr. Felberbaum to do the things that needed to</p> <p>6 be done in connection with the services</p> <p>7 rendered by Mr. Kossoff.</p> <p>8     Q. Would it impact your opinion with</p> <p>9 respect to the value of the services performed?</p> <p>10    A. No, sir.</p> <p>11    Q. How about if Mr. Kossoff had told</p> <p>12 Mr. Felberbaum that he was not charging him for</p> <p>13 the work he was doing; would that impact your</p> <p>14 opinion?</p> <p>15    A. No, sir.</p> <p>16    Q. Why not?</p> <p>17    A. Because my -- the scope of my</p> <p>18 activities was to determine a fair basis for</p> <p>19 quantifying unjust enrichment of Mr. Felberbaum</p> <p>20 and FFA as a consequence of the services</p> <p>21 rendered by Mr. Kossoff.</p> <p>22    Q. What do you mean by a fair basis for</p> <p>23 quantifying unjust enrichment?</p> <p>24    A. Well, with the three analyses that I</p> <p>25 did, those are all based or designed to be able</p>	<p style="text-align: right;">Page 177</p> <p>1                   Quintero</p> <p>2 document. Let me know when you are ready for</p> <p>3 me to pose my question.</p> <p>4     A. (Witness reviewing document). Is</p> <p>5 what you want to talk about you said is on the</p> <p>6 top of page 2?</p> <p>7     Q. The middle, actually. It's going to</p> <p>8 be the December 8, 2012 e-mail that Mitch</p> <p>9 Kossoff sent to Rick Felberbaum at 2:56 p.m.</p> <p>10    A. Okay, yes. I just read that.</p> <p>11    Q. My first question, actually, is have</p> <p>12 you ever seen this e-mail before?</p> <p>13    A. I may have but I don't have a</p> <p>14 specific recollection of it.</p> <p>15    Q. Do you have a general recollection</p> <p>16 of seeing this?</p> <p>17    A. I do not.</p> <p>18    Q. Do you know in what context you</p> <p>19 would have seen it?</p> <p>20    A. If it was included in bulk</p> <p>21 information that I got that I might have looked</p> <p>22 at but not been concerned about because it</p> <p>23 didn't directly relate to what I was doing, I</p> <p>24 could have perused it. I just don't have a</p> <p>25 recollection of it.</p>

45 (Pages 174 - 177)

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1 Quintero

2 Q. What bulk information did you get?

3 A. It would have been information that

4 contained the items that I have listed in

5 Exhibit I, because on Exhibit I I indicated the

6 information that I relied upon. It is not

7 uncommon in cases for me to receive information

8 that is not germane to what I am tasked with

9 doing or I may look at some information but not

10 reflected on an exhibit of documents, comprised

11 of documents I relied upon because I saw it but

12 did not rely upon it.

13 Q. For those documents that you saw but

14 did not rely upon, do you know if those were

15 produced in this action?

16 A. I don't recall, and I'm speaking

17 generally that it is not unusual for me to

18 receive many documents and only rely upon a

19 subset of those documents, those being the ones

20 that are relevant to the work that I done.

21 That's why I say I may have seen it. I don't

22 have a specific recollection of it.

23 MR. ASCHKENASY: I'll address this

24 to Mr. Essner. Have you provided us with

25 all the documents that Mr. Quintero was

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1 Quintero

2 provided with regardless of whether he

3 relied upon it in his report and reported

4 it on Exhibit I to his report?

5 MR. ESSNER: I'm not here as a

6 witness. All I can say is we've complied

7 with every court order in good faith to

8 the best of our ability. If there are

9 additional documents which need to be

10 provided, they will be.

11 MR. ASCHKENASY: I will remind you

12 that our document requests calls for all

13 documents provided to Mr. Quintero,

14 period, end of sentence. So I would ask

15 that those all be produced and to the

16 extent they have not yet, that they be

17 produced immediately.

18 Q. Turning to the substance of this

19 2:56 e-mail, Mr. Quintero, do you see it

20 starts, "I am so sorry," and this is

21 Mr. Kossoff speaking, "I did not mean to say at

22 all that what I have given to you out of love

23 had a price tag to it because it did not." Do

24 you see that?

25 A. Yes, sir.

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1 Quintero

2 Q. Do you have any understanding of

3 what Mr. Kossoff meant what he wrote that?

4 A. I don't know.

5 Q. Did you ever talk to Mr. Kossoff

6 about that sentence in the e-mail?

7 A. Well, as I previously testified, I

8 don't know that I have ever seen this e-mail,

9 but even if I saw it, it wouldn't directly

10 relate to the work that I'm doing so I would

11 not have regarded this to be significant for

12 purposes of my task.

13 Q. So had you known about it, and if

14 you saw that, had you seen it if you haven't.

15 that wouldn't change the opinion -- your

16 opinion about the conclusions that you reach in

17 your report?

18 A. No, sir. Because as I previously

19 testified, it's a judicial decision as to the

20 extent to which Mr. Kossoff was or was not

21 entitled to fees. My task was not to make that

22 determination but rather to quantify the basis

23 for the unjust enrichment of Mr. Felberbaum and

24 FFA, and it's up to the judge to decide the

25 extent to which he is going to make an award

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1 Quintero

2 based on factors perhaps such as this and other

3 things that the judge may consider that are

4 outside the scope of what I have been asked to

5 do.

6 Q. So from your perspective, from what

7 you have been asked to do, it's entirely

8 irrelevant then what the parties expected or

9 said to each other?

10 MR. ESSNER: Objection.

11 A. My task is to quantify the unjust

12 enrichment as opposed to the judicial

13 determination as to what award needs to be made

14 based on unjust enrichment.

15 Q. As part of your task of quantifying

16 the unjust enrichment, is it at all relevant

17 what the parties were saying to each other?

18 A. No, sir, because they -- it is

19 possible -- I am sure what they were saying to

20 each other includes both things, as you just

21 indicated, they said to each other that are not

22 necessarily memorialized by documents as well

23 as potentially by -- based on texts, e-mails

24 and other written communications of which this

25 is only one. And so it is not my role to make



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1                   Quintero

2 a determination as to what expectations were or

3 to understand all the other factors that were

4 going on between these two individuals. My

5 role was to do what I have documented in my

6 report, to quantify the unjust enrichment.

7       MR. ASCHKENASY: If we can mark

8 this. I believe we are up to 6.

9       (Whereupon Quintero Exhibit 6 was

10 marked for identification.)

11 Q. Mr. Quintero, did you review any

12 time records with respect to the report you

13 issued?

14 A. Yes, sir, I did.

15 Q. What time records were those?

16 A. Mr. Kossoff produced to me some time

17 records pertaining to both his time as well as

18 time of other members of the firm that he had

19 reflected in connection with this matter. The

20 problem was they were very incomplete time

21 records because the basis of his agreement with

22 Mr. Felberbaum was not based on charging by the

23 hour, and so just like I said in my own

24 practice, I only retain and create time records

25 if it's necessary, he was adhering to the same

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1                   Quintero

2 practice. So he did not have complete time

3 records with respect to the amount of time that

4 he committed to this project.

5 Q. Do you have an understanding then of

6 why he was recording his time at all?

7 A. He said to me that from his prior

8 practice in providing legal services, he was

9 used to filling out time sheets, that -- he

10 kind of laughed, he said that his office

11 manager would sometimes get down on him if he

12 didn't put a time down, so sometimes he would

13 put time. But for the most part he did not

14 because it was not meaningful for the services

15 he was rendering on behalf of FFA and

16 Mr. Felberbaum.

17 Q. So then how were the time slips

18 helpful for you in creating your report?

19 A. They were not. I asked for them, he

20 produced them. I looked at them, and I saw

21 there were huge gaps in them. He explained to

22 me why there were huge gaps and why they were

23 very incomplete. And so it was something, as

24 is commonly the case in the projects, where I

25 will ask for information, look at it, and if

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1                   Quintero

2 it's not useful, I won't use it, but I still

3 noted it in my report because of the fact I did

4 see it.

5 Q. But I thought a minute ago you

6 testified there were these bulk documents or

7 other documents you received that you didn't

8 use and therefore you didn't list at all. For

9 example, the e-mail we just looked at a moment

10 ago. Is that correct?

11 A. Remember, I didn't say I saw it. I

12 said I could have seen it. I don't know that I

13 did. I don't have a memory of it. But in this

14 particular case I wanted to note it because of

15 the fact that it would have been relevant if it

16 was fully filled out, but I wanted to indicate

17 that I did look at it, I just didn't find

18 useful information.

19 Q. Did you find any of the information

20 useful for the days that Mr. Kossoff did fill

21 out time slips on this matter for?

22 A. No, sir, because the data was

23 incomplete, so it was inconclusive.

24 Q. Well, is it your understanding that

25 the data was incomplete even on a day-by-day

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1                   Quintero

2 level?

3 A. Yes, sir.

4 Q. So it's your understanding, for

5 example, that a time slip for day one can

6 reflect five hours of time but in reality

7 Mr. Kossoff worked for ten hours of time on an

8 FFA issue?

9 A. Yes, sir, that's the case as I

10 understand it.

11 Q. How do you have that understanding?

12 A. Because I asked Mr. Kossoff about

13 it.

14 Q. Did you ask him why, once he was

15 going to the trouble of filling out a time

16 sheet, he would only fill out for a part of the

17 day?

18 A. No, sir, because I saw that I could

19 not rely upon the time slips as being

20 indicative of a full record for purposes of

21 doing my analysis. So I wound up having to

22 disregard it to do that aspect of my work.

23 Q. But the only basis for that

24 conclusion is Mr. Kossoff's representation to

25 you; is that correct?

47 (Pages 182 - 185)

Page 186

1 Quintero  
 2 MR. ESSNER: Objection. You can  
 3 answer.  
 4 A. No, sir, because I saw there were  
 5 huge gaps, so I realized this was not a  
 6 meaningful basis to do any kind of analysis.  
 7 Q. But, for example, if someone runs a  
 8 law firm, they presumably have other clients as  
 9 well, correct?  
 10 A. Yes, sir.  
 11 Q. Are you aware if Mr. Kossoff had any  
 12 other clients during the 2010 to 2015 time  
 13 period?  
 14 A. My understanding is he did but it  
 15 was not relevant to the work that I was doing  
 16 so I didn't ask him about those other clients.  
 17 Q. Well, for example, let's say  
 18 Mr. Kossoff does what kind of work? Strike  
 19 that.  
 20 Are you aware of what kind of law  
 21 Mr. Kossoff practices?  
 22 A. Real estate law.  
 23 Q. Does he do any litigation?  
 24 A. I believe he has done litigation but  
 25 I did not focus on that aspect of his practice.

Page 187

1 Quintero  
 2 Q. So, for example, in real estate law  
 3 attorneys often will be working on closings; is  
 4 that correct in your experience?  
 5 A. That can be one aspect of the  
 6 practice.  
 7 Q. Sometimes closings can be rather  
 8 time consuming; is that correct?  
 9 A. They can be.  
 10 Q. For example, sometimes attorneys can  
 11 spend multiple days on one closing; is that  
 12 correct?  
 13 A. It could happen.  
 14 Q. So would that be an explanation for  
 15 why there is a gap in time records of a real  
 16 estate attorney?  
 17 MR. ESSNER: Objection. That is a  
 18 completely speculative and unfair  
 19 question. I'm going to ask you to  
 20 rephrase it.  
 21 Q. You can answer the question unless  
 22 there is an instruction not to answer.  
 23 MR. ESSNER: Instruction not to  
 24 answer as phrased.  
 25 MR. ASCHKENASY: What is the basis

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1 Quintero  
 2 for your instruction?  
 3 MR. ESSNER: The question is  
 4 incomprehensible, unfair, beyond the scope  
 5 of what is fair in a deposition of an  
 6 expert. And you're asking him to wildly  
 7 speculate about matters which are not  
 8 germane to the case or his report.  
 9 Q. Mr. Quintero, do you understand the  
 10 question?  
 11 A. No, sir. I was going to ask you to  
 12 rephrase it.  
 13 Q. In your opinion, what did you  
 14 attribute the gaps in the time sheets that you  
 15 did review to?  
 16 MR. ESSNER: Well, objection.  
 17 Again, how can he be asked to clarify or  
 18 attribute anything to a gap? He is not  
 19 the keeper of the sheet. He already said  
 20 he did not rely on them in preparing his  
 21 report. You're again asking him to  
 22 speculate wildly. I mean it could be  
 23 Mitch was in France shopping for  
 24 baguettes. I mean it's just not a fair  
 25 question.

Page 189

1 Quintero  
 2 MR. ASCHKENASY: Are you instructing  
 3 the witness not to answer?  
 4 MR. ESSNER: As phrased, yes, I am.  
 5 MR. ASCHKENASY: What is the basis  
 6 for that instruction?  
 7 MR. ESSNER: Again, it's calling for  
 8 wild speculation and is well beyond the  
 9 scope of this expert's report and what is  
 10 proper at this deposition.  
 11 Q. Mr. Quintero, as you know,  
 12 Mr. Essner is not your attorney. Are you going  
 13 to be willing to respond to the question as I  
 14 just posed it?  
 15 A. I previously testified that  
 16 Mr. Kossoff informed me that he was not billing  
 17 by the hour on this project, and so he was not  
 18 on a contemporaneous or any other basis  
 19 recording all of his time. And when I perused  
 20 what time sheets he had given me, I saw it was  
 21 very incomplete, so there was nothing I could  
 22 do with that as a source of information to use  
 23 for purpose of the analysis. So at that point  
 24 it was not going to be meaningful for me.  
 25 Q. You just testified that you saw the

48 (Pages 186 - 189)

<p style="text-align: right;">Page 190</p> <p>1                   Quintero</p> <p>2 time sheets were incomplete, correct?</p> <p>3     A.   Yes, sir.</p> <p>4     Q.   How did you know they were</p> <p>5 incomplete?</p> <p>6     A.   First of all, because there were</p> <p>7 gaps that were -- that I saw, and secondly he</p> <p>8 told me he wasn't recording his time on a</p> <p>9 current basis. So at that point they were of</p> <p>10 no further use to me other than I looked at it</p> <p>11 and I saw I could not rely upon it.</p> <p>12    Q.   You said you saw there were gaps in</p> <p>13 the time sheets?</p> <p>14    A.   That is correct.</p> <p>15    Q.   Can you identify what gaps in the</p> <p>16 time sheets to which you are referring?</p> <p>17    A.   It is has been more than a year or</p> <p>18 about a year since I looked at them, but my</p> <p>19 recollection was I saw there were huge date</p> <p>20 gaps, and that even on the days where he did</p> <p>21 have entries he told me that they were not</p> <p>22 necessarily indicative of all the time he spent</p> <p>23 on those days. So I could not use that as a</p> <p>24 reliable source of information.</p> <p>25    Q.   With Exhibit 6 currently in front of</p>	<p style="text-align: right;">Page 192</p> <p>1                   Quintero</p> <p>2 not the time slip records that are referenced</p> <p>3 in Exhibit 1 of your report?</p> <p>4     A.   I have no reason to believe that</p> <p>5 they are not.</p> <p>6           MR. ESSNER: Off the record.</p> <p>7           (Off the record. Time noted:</p> <p>8           3:05 p.m. to 3:16 p.m.)</p> <p>9     Q.   Mr. Quintero, do you recall</p> <p>10 previously testifying that there were gaps in</p> <p>11 the time sheets?</p> <p>12    A.   Yes, sir.</p> <p>13    Q.   Can you identify any gaps in the</p> <p>14 time sheets that we placed in front of you as</p> <p>15 Exhibit 6?</p> <p>16    A.   The gaps that I was referring to is</p> <p>17 there were gaps -- first of all, there were</p> <p>18 days where there was very little time entered</p> <p>19 on FFA that Mr. Kossoff indicated he didn't</p> <p>20 reflect all of his time on Felberbaum/FFA, but</p> <p>21 also there were gaps in terms of many days</p> <p>22 where there were no entires in connection with</p> <p>23 FFA, and it wasn't because he didn't do work,</p> <p>24 it was just that he didn't bother to make any</p> <p>25 entries. So that is why after I had perused</p>
<p style="text-align: right;">Page 191</p> <p>1                   Quintero</p> <p>2 you, or it's actually not in front of you --</p> <p>3 I'm about to put in front of you Exhibit 6.</p> <p>4           MR. ESSNER: It's in front of none</p> <p>5 of us.</p> <p>6     Q.   Exactly. So here is Exhibit 6.</p> <p>7 Mr. Quintero, which we marked as Exhibit 6 for</p> <p>8 identification purposes only.</p> <p>9           MR. ASCHKENASY: I did not print out</p> <p>10 another copy for you, Mr. Essner, just</p> <p>11 because I wanted to save some trees and</p> <p>12 that's a big document. I know you've seen</p> <p>13 it before.</p> <p>14    Q.   Can you tell me what this is, what</p> <p>15 Exhibit 6 is?</p> <p>16    A.   It's entitled "Kossoff, PLLC</p> <p>17 Detailed List of Slips by Case." covering the</p> <p>18 period January 1st, 2011 to March 18th, 2013.</p> <p>19    Q.   Are these the time slip records</p> <p>20 which are referenced in Exhibit 1 of your</p> <p>21 report?</p> <p>22    A.   They may be. At this point I don't</p> <p>23 have a detailed recollection of the time slips</p> <p>24 record.</p> <p>25    Q.   Is there a reason you think they are</p>	<p style="text-align: right;">Page 193</p> <p>1                   Quintero</p> <p>2 the documentation that was provided I</p> <p>3 determined that it was not going to be useful</p> <p>4 for my purposes of being able to precisely</p> <p>5 quantify the time that Mr. Kossoff devoted to</p> <p>6 this client, and so for that reason I could not</p> <p>7 use it as part of my analysis.</p> <p>8     Q.   How do you know it wasn't that he --</p> <p>9 that Mr. Kossoff didn't do any work on any</p> <p>10 specific day but rather that it was just that</p> <p>11 he didn't bother to make any entries for that</p> <p>12 day?</p> <p>13    A.   That's what he said to me.</p> <p>14    Q.   Do you have any other basis for that</p> <p>15 knowledge?</p> <p>16    A.   No, sir. He was the only person</p> <p>17 that would have personal knowledge as to what</p> <p>18 he did or didn't do on any particular day, week</p> <p>19 or month.</p> <p>20    Q.   Did you think it at all relevant</p> <p>21 that the time so sheets didn't necessarily</p> <p>22 comport with what he was telling you?</p> <p>23    A.   No, sir.</p> <p>24    Q.   Why not?</p> <p>25    A.   Actually, when I say they did not</p>

49 (Pages 190 - 193)

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1                   Quintero

2 comport. they were consistent with his having

3 told me that he didn't record his time, and

4 when I looked at the time sheets and I could

5 see that there were large gaps in terms of time

6 periods in which he did not record any time and

7 when there were days where he might have only

8 reflected say an hour to this client. when in

9 fact he spent more than that. I regard it to be

10 reasonable based on my experience that if

11 you're not charging by the hour, that you don't

12 provide any entries in your time slip system.

13 Both I and many other professionals that I know

14 adhere to the same practice, where if it's not

15 going to be useful for purposes of billing,

16 then it's not something necessarily you are

17 going to spend time doing.

18    Q.   How do you know that there were days

19 where Mr. Kossoff might have only reflected an

20 hour on the billing sheets but in fact spent

21 more than that in the amount of work he did on

22 behalf of FFA or Mr. Felberbaum?

23    A.   It's based on his representations to

24 me.

25    Q.   Anything else?

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1                   Quintero

2    A.   No, sir.

3    Q.   Let's take a look at some of the

4 specific entries, starting with the first one

5 which is dated January 7, 2011. Do you see

6 that?

7    A.   Yes, sir.

8    Q.   Do you see under the User Activity

9 Client Reference column, where it says,

10 "Mitch"?

11    A.   Yes, sir.

12    Q.   Do you have a reference of -- do you

13 have an understanding of who that refers to?

14    A.   I would believe that it's Mitch

15 Kossoff.

16    Q.   So this time sheet reflects then

17 that on January 7, 2011, Mr. Kossoff recorded

18 that he worked for an hour and 48 minutes on

19 the Felberbaum or FFA matter; is that correct?

20    A.   I'm not sure. Let's see. Yes, sir.

21    Q.   Do you know if Mr. Felberbaum --

22 Mr. Kossoff worked any additional time on

23 January 7 on these matters, the Felberbaum or

24 FFA matter?

25    A.   I do not know.

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1                   Quintero

2    Q.   So he might have or he might not

3 have; is that correct?

4    A.   That is correct.

5    Q.   How about the comment where it says,

6 "Finalization of Versal." V-E-R-S-A-L "and

7 Baer," B-A-E-R "agreements." Do you see that?

8    A.   I do.

9    Q.   Do you have an understanding of what

10 that means?

11    A.   No, sir, other than what it reads

12 as.

13    Q.   What do you take it to read as?

14           MR. ESSNER: Objection. You can

15 answer.

16    A.   It appears to be completing an

17 agreement pertaining to Versal & Baer, but I

18 don't know what that agreement is.

19    Q.   Do you know if that is work

20 Mr. Kossoff was performing as a turnaround or

21 restructuring expert?

22    A.   It was work that he was performing

23 in connection with services for Felberbaum/FFA

24 and if I were to apply a general label to those

25 services I would refer to them as the general

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1                   Quintero

2 turnaround restructuring workout services as

3 opposed to he wasn't practicing as a lawyer, he

4 wasn't practicing as an accountant.

5    Q.   Do you recall just testifying that

6 you didn't know what the Versal & Baer

7 agreements referred to?

8    A.   Yes, sir.

9    Q.   How did you know what Mr. Kossoff

10 was or wasn't practicing as in reference to

11 this entry?

12    A.   My understanding is he wasn't

13 working as a lawyer. And so if he wasn't

14 working as a lawyer then this would appear to

15 be part of the general range of services that

16 he was performing that were business services

17 or turnaround workout, restructuring services

18 on behalf of Felberbaum/FFA.

19    Q.   What is your understanding based on?

20    A.   My understanding of what he was

21 doing on behalf of Felberbaum/FFA.

22    Q.   And what is that based on?

23    A.   Based on both what Mr. Kossoff told

24 me, based on the document that I referred to in

25 footnote 10 of my report, and based on my

50 (Pages 194 - 197)

Page 198

1                   Quintero  
2 general understanding of this case.  
3     Q. But do you have any understanding of  
4 what the Versal & Baer agreements are?  
5     A. I do not.  
6     Q. So do you know sitting here today if  
7 they refer to restructuring work or turnaround  
8 work that Mr. Kossoff was performing?  
9     A. As I previously testified, my  
10 understanding is he wasn't working as a lawyer  
11 for Felberbaum/FFA, so this would fall within  
12 the general category of turnaround, workout,  
13 restructuring business advisory, consulting  
14 services that he was performing on behalf of  
15 Felberbaum/FFA.  
16     Q. Why would this fall into that  
17 general category?  
18     A. Because as I previously testified,  
19 it's my understanding he was not working as a  
20 lawyer in connection with the services. He may  
21 have relied upon his legal background to be  
22 able to advise this client of his, and so  
23 that's why I put them into this broader  
24 category.  
25     Q. Is it your testimony that if he

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1                   Quintero  
2 wasn't working as a lawyer then by definition  
3 he must have been working as a turnaround  
4 specialist?  
5     A. Well, I am not aware -- and again,  
6 we are using turnarounds for purposes of coming  
7 up with a fair basis for a billing rate on a  
8 Lodestar basis. And if we look at what are  
9 general categories that you can get objective  
10 information for billing rates that would be  
11 relevant, it could be legal services, but he  
12 wasn't working as a lawyer, it could be  
13 accounting services, but he wasn't working as  
14 an accountants. The types of engagements for  
15 which there are publicly available published  
16 rates for services are for services that are  
17 provided by turnaround firms, and that was the  
18 basis for what I reflected in my Exhibit 27.  
19     Q. Now, when you see "Finalization of  
20 Versal & Baer agreements," do you have an  
21 understanding of what Mr. Kossoff finalized?  
22     A. No.  
23     MR. ESSNER: Objection. He's  
24 already asked and answered that question.  
25     Q. Let's look at the next entry which

Page 200

1                   Quintero  
2 is on -- which is for January 9, 2011. Do you  
3 see that?  
4     A. Yes, sir.  
5     Q. And on January 9th Mr. Kossoff  
6 recorded that he spent 2 hours and 12 minutes  
7 on Felberbaum/FFA matters; is that correct?  
8     A. Yes, sir.  
9     Q. And again the -- withdrawn.  
10         And for that date the description  
11 reads, "Finalization of Baer agreement and  
12 other issues." Do you see that?  
13     A. I'm not sure with the way this is  
14 structured. I believe that that pertains to  
15 what is recorded for February 14th. It is  
16 actually, from what I can gather from looking  
17 at this, the finalization of Versal & Baer  
18 agreements pertains to January 9, 2011.  
19     Q. I would just note, and again, your  
20 opinion is your opinion. I would note, though,  
21 if you look at the first entry, which appears  
22 to be that 1/7 time entry, the description for  
23 that appears below it and that appears  
24 consistent throughout this document; does it  
25 not?

Page 201

1                   Quintero  
2     A. Actually, now as I look at it, you  
3 are right. It's below, not above. The spacing  
4 is unusual, but as I look to the bottom of the  
5 page, it appears I put them below but not on  
6 top.  
7     Q. So then again, on January 9, 2011,  
8 Mr. Kossoff devoted or reported on his time  
9 sheets to have devoted 2 hours and 12 minutes  
10 to the finalization of Baer agreement and other  
11 issues; is that correct?  
12     A. Yes, sir.  
13     Q. Do you know what other issues  
14 Mrs. Kossoff is referring to in this entry?  
15     A. I do not.  
16     Q. Were they restructuring or  
17 turnaround issues?  
18     A. Again, for purposes of coming up  
19 with a general category to develop an  
20 independent basis for coming up with a billing  
21 rate, I just identified three major categories  
22 of professional services for which there are  
23 publicly available published rates. There are  
24 legal services, he is not working as a lawyer  
25 on behalf of FFA/Felberbaum. There is

51 (Pages 198 - 201)



Page 202

1 Quintero  
2 accounting firms, but he was not working as an  
3 accountant. So without trying to be so narrow  
4 as to say this is just turnaround, it falls  
5 within the general category of services that  
6 are rendered by turnaround firms.  
7 Q. But if you don't know what this  
8 refers to, how do you know that that falls  
9 within the general services of categories  
10 rendered by turnaround firms?  
11 MR. ESSNER: Let me object at this  
12 point, and here is my objection.  
13 Mr. Quintero has already unequivocally  
14 stated that he did not rely in any way,  
15 shape or form on Defendant's Exhibit 6,  
16 which purports to be a collection of time  
17 records, in formulating and preparing his  
18 report of economic loss on behalf of  
19 Mr. Kossoff. To question him at length  
20 about what the entries mean with respect  
21 to a document he had no hand in preparing,  
22 and was never explained to him, and was  
23 not relied on, which he has detailed a  
24 number of times. I think we are going in a  
25 direction which is certainly not relevant

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1 Quintero  
2 and borderline impermissible. I'm  
3 certainly going to afford you some leeway  
4 here, but really I think, you know, we are  
5 getting -- we are butting up against what  
6 is improper inquiry.  
7 Q. You can answer the question.  
8 A. Would you repeat the question.  
9 Q. Sure.  
10 MR. ASCHKENASY: Can you read it  
11 back, please.  
12 (Whereupon the record was read back  
13 by the reporter.)  
14 A. I have no specific knowledge as to  
15 what the finalization of Baer agreement and  
16 other issues is.  
17 Q. If you look at the next time entry,  
18 it's for February 14, 2011; is that correct?  
19 A. Yes.  
20 Q. And on that date Mr. Kossoff  
21 recorded 12 minutes of time he devoted to the  
22 matter identified as Felberbaum, FFA?  
23 MR. ESSNER: Objection. That is an  
24 incorrect reading of the document. It  
25 doesn't say Mitch.

Page 204

1 Quintero  
2 MR. ASCHKENASY: I apologize.  
3 You're correct. Withdrawn.  
4 Thank you for that catch, sir.  
5 MR. ESSNER: I've got to do  
6 something.  
7 Q. To Mr. Essner's point, actually, the  
8 next entry that does say "Mitch" is March 5th,  
9 2011. Do you see that?  
10 A. I do.  
11 Q. And Mr. Kossoff reported that he  
12 spent an hour and a half on March 5th, 2011 on  
13 Felberbaum, FFA matters. Do you see that?  
14 A. Yes, sir.  
15 MR. ESSNER: I think it's 1.3.  
16 MR. ASCHKENASY: I think they are  
17 doing it in hour increments so that's  
18 actually an hour and a half.  
19 MR. ESSNER: Well, no, that wouldn't  
20 make sense, because it is recorded 12  
21 minutes, two hours and 12 minutes. Am I  
22 wrong? 36 minutes. And I'm just looking  
23 on the first page. 18 minutes.  
24 MR. ASCHKENASY: It looks like some  
25 people recorded in tenths and others did

Page 205

1 Quintero  
2 it in different increments.  
3 MR. ESSNER: But wouldn't an hour  
4 and a half be detailed as 1.5 as opposed  
5 to 1.3?  
6 MR. ASCHKENASY: Why don't we go off  
7 the record for one minute.  
8 (Off the record. Time noted:  
9 3:31 p.m. to 3:31 p.m.)  
10 MR. ESSNER: Following a brief  
11 conference with Mr. Aschkenasy, he is in  
12 fact correct regarding in which the manner  
13 in which the time was recorded. The entry  
14 for March 5, 2011 does appear to detail  
15 one hour and 30 minutes of time that was  
16 billed by Kossoff to FFA.  
17 Q. Do you see that entry, Mr. Quintero?  
18 A. Yes, sir.  
19 Q. And you see the description. It's  
20 described as "Review of paperwork." Do you see  
21 that?  
22 A. Yes, sir.  
23 Q. Do you know what Mr. Kossoff was --  
24 what paperwork Mr. Kossoff was reviewing on  
25 March 5th, 2011 on the Felberbaum, FFA matter?

52 (Pages 202 - 205)

Page 206

1 Quintero

2 A. I do not.

3 Q. Do you know if it involved his

4 turnaround or restructuring work that he

5 allegedly performed for FFA?

6 A. I don't have specific knowledge as

7 to what paperwork he was reviewing.

8 Q. Quick question: If you notice on

9 all these entries, on the right column there

10 are a bunch of zeros below the hour entry. So,

11 for example, on the one we were just looking

12 at, you see the one and a half hours of time

13 recorded and then the zeros -- three rows of

14 zeros beneath that.

15 A. Yes.

16 Q. And that seems pretty uniform

17 throughout this document; is that correct?

18 A. Yes, sir.

19 Q. Do you know why those are zero?

20 A. It looks like he -- that everything

21 was associated just with the first row. I

22 don't know why that's the case.

23 MR. ESSNER: That's your answer.

24 Q. Let's look at the next one, which is

25 March 7, 2011. On March 7, 2011 it looks like

Page 207

1 Quintero

2 Mr. Kossoff reported that he worked 2 hours and

3 54 minutes on the Felberbaum/FFA matter. Do

4 you see that?

5 A. Yes, sir, I do.

6 Q. And the description is "Document

7 review and legal analysis; discussions with

8 client and JSG." Do you see that?

9 A. I do.

10 Q. Do you have an understanding of what

11 that document review and legal analysis related

12 to?

13 A. I do not.

14 Q. Was that -- do you have an

15 understanding of whether that indicates

16 Mr. Kossoff performed some form of legal

17 analysis on behalf of Felberbaum or FFA?

18 A. My only a knowledge is what it says

19 on the entry.

20 Q. Based on what it says on the entry,

21 would you assume that Mr. Kossoff performed

22 some legal analysis?

23 MR. ESSNER: Objection. I don't

24 think you can ask him to assume anything.

25 A. I have no personal opinion.

Page 208

1 Quintero

2 Q. Do you think Mr. Kossoff, when he

3 was recording his time, was being honest about

4 his time and what he was doing for it?

5 MR. ESSNER: Objection.

6 Q. You can answer it.

7 A. As I previously testified, he

8 indicated that he had very incomplete time

9 records. And so if honest means including all

10 of his time, I wouldn't say it's a matter of

11 honesty, it's a matter of what he chose to do

12 in an engagement when he was not billing by the

13 hour. So he did not record all of his time,

14 and as I previously testified, that's the

15 reason why I was unable to rely upon the time

16 slips records for the purpose of doing my

17 Lodestar analysis.

18 Q. If Mr. Kossoff wrote in the legal

19 description that he conducted document review

20 and legal analysis, do you have any reason to

21 believe he did do those things?

22 A. No, but I have no reason to believe

23 that is fully indicative of everything he did.

24 Q. I'm not asking if it's everything he

25 did, I'm just asking if it's one of the things

Page 209

1 Quintero

2 he did?

3 A. It appears to be the case.

4 Q. So from this entry it would

5 appear that Mr. Kossoff --

6 MR. ESSNER: Objection, asked and --

7 all right, go ahead. I'm sorry, finish

8 your question.

9 Q. From this entry it would appear

10 that Mr. Kossoff performed some sort of legal

11 analysis on something, right?

12 MR. ESSNER: Objection. It's been

13 asked and answered.

14 Q. And you can answer.

15 A. Yes, sir.

16 Q. But you don't know what was analyzed

17 or why or anything like that?

18 MR. ESSNER: Same objection.

19 A. I do not know.

20 Q. Staying on page 1 for a minute, it

21 seems that there are no entries for Mr. Kossoff

22 between the period of January 9th, 2011 and the

23 period of March 5th, 2011; is that correct?

24 A. Yes, sir.

25 Q. Do you have an understanding of why

53 (Pages 206 - 209)

<p style="text-align: right;">Page 210</p> <p>1                   Quintero</p> <p>2 there are no such entries?</p> <p>3     A.   Yes, sir.</p> <p>4     Q.   What is your understanding?</p> <p>5     A.   Because he was not recording all his</p> <p>6 time.</p> <p>7     Q.   Now, do you know if Mr. Kossoff</p> <p>8 worked on the Felberbaum/FFA matter for every</p> <p>9 day in the period between January 9th, 2011 and</p> <p>10 March 5th, 2011?</p> <p>11    A.   I have no knowledge as to whether he</p> <p>12 worked every day in that time period.</p> <p>13    Q.   Do you have any knowledge about</p> <p>14 whether he worked any day during that time</p> <p>15 period other than what he told you?</p> <p>16    A.   My knowledge is based on what he</p> <p>17 told me.</p> <p>18    Q.   So it's possible that he could have</p> <p>19 been in France buying baguettes for all of</p> <p>20 February 2011?</p> <p>21    A.   That is theoretically possible.</p> <p>22    Q.   Let's look at page 2. I think the</p> <p>23 first time Mitch's name appears is at the next</p> <p>24 to last entry, which reflects time from</p> <p>25 March 8th, 2011. Do you see that?</p>	<p style="text-align: right;">Page 212</p> <p>1                   Quintero</p> <p>2 documents?</p> <p>3     A.   I have done that. I have edited. I</p> <p>4 have provided the basis for responding to legal</p> <p>5 documents on many occasions.</p> <p>6     Q.   If you look at March 9th, the next</p> <p>7 entry. I'm sorry, let's skip that because</p> <p>8 that's not Mr. Kossoff. But if you go to the</p> <p>9 top of the next page, there is a March 9th</p> <p>10 entry for Mr. Kossoff. Do you see that?</p> <p>11    A.   I do.</p> <p>12    Q.   And on March 9, 2011 Mr. Kossoff</p> <p>13 recorded one hour of time for the Felberbaum/</p> <p>14 FFA matter, correct?</p> <p>15    A.   Yes.</p> <p>16    Q.   And that was devoted to a telephone</p> <p>17 conference with client, his Florida attorney</p> <p>18 and JG. Do you see that?</p> <p>19    A.   Yes, sir.</p> <p>20    Q.   Do you know to what that refers?</p> <p>21    A.   No, sir.</p> <p>22    Q.   How about the next entry, which is</p> <p>23 time Mr. Kossoff recorded for March 10th, 2011.</p> <p>24 Do you see that?</p> <p>25    A.   Yes.</p>
<p style="text-align: right;">Page 211</p> <p>1                   Quintero</p> <p>2     A.   I do.</p> <p>3     Q.   On that day Mr. Kossoff recorded an</p> <p>4 hour and 24 minutes of time worked on the</p> <p>5 Felberbaum, FFA matter. I've been saying</p> <p>6 comma. I don't know if it's a period or comma.</p> <p>7 FFA matter. Do you see that?</p> <p>8     A.   Yes.</p> <p>9     Q.   And he described the time he worked</p> <p>10 on that day as a "Review of legal documents and</p> <p>11 preparation of a response." Do you see that?</p> <p>12    A.   I do.</p> <p>13    Q.   Do you have an understanding if that</p> <p>14 was him working as a turnaround expert or</p> <p>15 restructuring expert?</p> <p>16    A.   As I previously testified, I have no</p> <p>17 specific knowledge as to what he was doing in</p> <p>18 connection with this entry.</p> <p>19    Q.   So it's possible he was doing legal</p> <p>20 work?</p> <p>21    A.   It's possible, although I could</p> <p>22 record similar entries to my time analysis that</p> <p>23 would read exactly the same, and I'm not a</p> <p>24 lawyer.</p> <p>25    Q.   You often prepare responses to legal</p>	<p style="text-align: right;">Page 213</p> <p>1                   Quintero</p> <p>2     Q.   And on that date he recorded an hour</p> <p>3 and twelve minutes of time on the Felberbaum/</p> <p>4 FFA matter. Do you see that?</p> <p>5     A.   Yes, sir.</p> <p>6     Q.   And the description is "Multiple</p> <p>7 discussions about bar response and revisions</p> <p>8 thereto," correct?</p> <p>9     A.   Yes, sir.</p> <p>10    Q.   Is that restructuring or turnaround</p> <p>11 work?</p> <p>12    A.   Again, I don't have personal</p> <p>13 knowledge as to what he was doing. And so the</p> <p>14 only knowledge I would have would be the same</p> <p>15 as you have, is just what is reflected in this</p> <p>16 entry. And that would be the case with</p> <p>17 everything on these pages, if you want to go</p> <p>18 through all 60 pages.</p> <p>19    Q.   You've anticipated -- I think</p> <p>20 shortly I will ask if any -- if there is any</p> <p>21 reason you believe your answers would change</p> <p>22 for any of these, but not quite yet.</p> <p>23       MR. ESSNER: You're paying him by</p> <p>24 the hour. You can go until midnight.</p> <p>25       I'll just make another couple of calls and</p>

54 (Pages 210 - 213)

<p style="text-align: right;">Page 214</p> <p>1                   Quintero</p> <p>2     I'm sure Ron's more than happy.</p> <p>3     Q.   Back on the record. So March 8th to</p> <p>4     March 9th and March 10th are a period of one</p> <p>5     week or a portion of one week in 2011; is that</p> <p>6     correct?</p> <p>7     A.   Yes, sir.</p> <p>8     Q.   So for that week in 2011 it looks</p> <p>9     like - I'm just doing a little quick math - it</p> <p>10    looks like Mr. Kossoff reported on his time</p> <p>11    sheets to have devoted a little over three</p> <p>12    hours to the Felberbaum/FFA matter; is that</p> <p>13    correct?</p> <p>14    A.   Yes.</p> <p>15    Q.   Does that give you any pause with</p> <p>16    respect to the fact that you've estimated for</p> <p>17    purposes of your report that Mr. Kossoff worked</p> <p>18    30 hours a week on FFA matters?</p> <p>19    A.   No, sir, because of the fact that he</p> <p>20    informed me that he was not regularly recording</p> <p>21    his time.</p> <p>22    Q.   Let's look at the next entry for</p> <p>23    Mr. Kossoff, which I believe is 3/15, and it's</p> <p>24    third to last entry on that page we were just</p> <p>25    on, page 3. Do you see that?</p>	<p style="text-align: right;">Page 216</p> <p>1                   Quintero</p> <p>2    correspondence; discussion with JSG." Do you</p> <p>3    see that?</p> <p>4    A.   Yes, sir.</p> <p>5    Q.   Do you have any idea to what that</p> <p>6    refers?</p> <p>7    A.   No, sir.</p> <p>8    Q.   So we don't know one way or another</p> <p>9    if that is turnaround work or restructuring</p> <p>10   work or something else?</p> <p>11   A.   I do not know.</p> <p>12   Q.   The time reported by Mr. Kossoff for</p> <p>13   the week of -- that included March 15th and</p> <p>14   March 16th, the total amount of time is less</p> <p>15   than two hours; is that correct?</p> <p>16   A.   Yes, sir.</p> <p>17       MR. ASCHKENASY: Let's take -- if</p> <p>18   this is okay with everyone, let's go off</p> <p>19   the record for a couple of minutes. I</p> <p>20   just want to review a couple of things but</p> <p>21   I think there is a light at the end of the</p> <p>22   tunnel.</p> <p>23       (Off the record. Time noted:</p> <p>24   3:43 p.m. to 4:08 p.m.)</p> <p>25   Q.   Mr. Quintero, is it fair to say that</p>
<p style="text-align: right;">Page 215</p> <p>1                   Quintero</p> <p>2    A.   Yes, sir.</p> <p>3    Q.   And that's 48 minutes of time that</p> <p>4    Mr. Kossoff reported. Do you see that?</p> <p>5    A.   Yes, sir.</p> <p>6    Q.   And the description is "Final</p> <p>7    revisions to bar correspondence with JSG." Do</p> <p>8    you see that?</p> <p>9    A.   Yes, sir.</p> <p>10   Q.   Do you know who JSG is, by the way?</p> <p>11   A.   I do not.</p> <p>12   Q.   Do you know to what bar</p> <p>13   correspondence Mr. Kossoff is referring to in</p> <p>14   this entry?</p> <p>15   A.   No, sir.</p> <p>16   Q.   So you don't know if this refers to</p> <p>17   turnaround work or restructuring work then; is</p> <p>18   that correct?</p> <p>19   A.   That is correct.</p> <p>20   Q.   How about the next entry, which is</p> <p>21   for March 16th, 2011, and records 42 minutes of</p> <p>22   time reported to be worked by Mr. Kossoff on</p> <p>23   his time sheet. Do you see that?</p> <p>24   A.   Yes, sir.</p> <p>25   Q.   That is "Review of developments and</p>	<p style="text-align: right;">Page 217</p> <p>1                   Quintero</p> <p>2   the time sheets that we've marked as Exhibit 6</p> <p>3   did not play any role in your calculation of</p> <p>4   damages that appeared in your report?</p> <p>5   A.   It is reflected in none of the</p> <p>6   calculations.</p> <p>7   Q.   So Exhibit 6 did not play any role?</p> <p>8   A.   That is correct.</p> <p>9   Q.   Are you aware of any other documents</p> <p>10   that reflect the time that Kossoff allegedly</p> <p>11   dedicated to his work for FFA and Mr.</p> <p>12   Felberbaum?</p> <p>13   A.   I don't recall any.</p> <p>14   Q.   So sitting here today you're not</p> <p>15   aware of any?</p> <p>16   A.   No, sir.</p> <p>17   Q.   Did you make any independent</p> <p>18   assessment of whether Mr. Kossoff was doing</p> <p>19   legal work or some form of business work on</p> <p>20   behalf of FFA or Mr. Felberbaum?</p> <p>21   A.   Nothing other than what he told me.</p> <p>22   Q.   Going back to Exhibit 6 for a</p> <p>23   minute, did you ask Mr. Kossoff what any of</p> <p>24   these entries meant?</p> <p>25   A.   No, sir.</p>

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<p style="text-align: right;">Page 218</p> <p>1                   Quintero</p> <p>2     Q.   And why not?</p> <p>3     A.   Because I could see that it was an</p> <p>4 incomplete database and my objective was to be</p> <p>5 able to determine how much time he had spent</p> <p>6 and not necessarily what the composition of</p> <p>7 that time was, and I saw this was not going to</p> <p>8 be an adequate basis for me to determine the</p> <p>9 amount of time that he spent.</p> <p>10    MR. ASCHKENASY: Can we go off the</p> <p>11 record for one minute.</p> <p>12    (Off the record. Time noted: 4:10</p> <p>13 p.m. to 4:11 p.m.)</p> <p>14    (Whereupon Quintero Exhibit 7 was</p> <p>15 marked for identification.)</p> <p>16    Q.   Mr. Quintero, I'm handing you what</p> <p>17 we marked for identification purposes as</p> <p>18 Quintero Exhibit 7. It's an e-mail from Carol</p> <p>19 Kojnacki at TASAnet.com sent to M. Kossoff at</p> <p>20 kaulaw.com, and the subject matter is "The TASA</p> <p>21 Group," and it reflects that it was sent on</p> <p>22 August 14, 2015. Do you see that?</p> <p>23    A.   Yes, sir.</p> <p>24    Q.   Have you ever seen this e-mail</p> <p>25 before?</p>	<p style="text-align: right;">Page 220</p> <p>1                   Quintero</p> <p>2    appear under what appears to be whiteout</p> <p>3    on the page on Exhibit 7.</p> <p>4    Q.   Mr. Quintero, do you have any</p> <p>5 knowledge of who may have done that redacting?</p> <p>6    A.   No, sir.</p> <p>7    Q.   It certainly wasn't you, correct?</p> <p>8    A.   I've never even seen this document,</p> <p>9 as I previously testified.</p> <p>10   Q.   Exactly. Did Mr. Kossoff ever tell</p> <p>11 you that he never intended to bill</p> <p>12 Mr. Felberbaum or FFA for the work he performed</p> <p>13 or allegedly performed on their behalf?</p> <p>14   A.   Never.</p> <p>15   Q.   Did anything with respect to</p> <p>16 Mr. Kossoff's billing intentions ever come up</p> <p>17 in your conversations?</p> <p>18   A.   I know he said that he expected to</p> <p>19 get paid. I don't recall specifically talking</p> <p>20 about bills.</p> <p>21   Q.   Generally do you recall anything?</p> <p>22   A.   Nothing other than the fact that he</p> <p>23 expected to get paid, but I don't remember the</p> <p>24 details of how or when he expected to get paid.</p> <p>25 We may have discussed it. I just don't recall</p>
<p style="text-align: right;">Page 219</p> <p>1                   Quintero</p> <p>2    A.   No, sir.</p> <p>3    Q.   Do you note that there is some -- it</p> <p>4 appears a redaction made on that document. Do</p> <p>5 you see that?</p> <p>6    A.   Yes, sir.</p> <p>7    Q.   Do you know why that -- this</p> <p>8 document contains an apparent redaction?</p> <p>9    A.   I have no knowledge of that.</p> <p>10   Q.   Do you have any idea of what was</p> <p>11 redacted?</p> <p>12   A.   No, sir.</p> <p>13    MR. ASCHKENASY: Mr. Essner, to the</p> <p>14 extent that document appears to contain a</p> <p>15 redaction, I would ask that you provide an</p> <p>16 unredacted version of that document since</p> <p>17 I don't believe you've raised or produced</p> <p>18 any privilege issues or privilege log with</p> <p>19 respect to this document?</p> <p>20    MR. ESSNER: I would just say for</p> <p>21 the record, I don't believe it was</p> <p>22 redacted. It appears that there perhaps</p> <p>23 was some inadvertent scrawl or doodle on</p> <p>24 here, but I will try and obtain an</p> <p>25 original of this with whatever markings</p>	<p style="text-align: right;">Page 221</p> <p>1                   Quintero</p> <p>2 it.</p> <p>3    Q.   So other than the documents that I</p> <p>4 have called for being produced based on our</p> <p>5 conversations during the course of the</p> <p>6 deposition today, which I hope will be produced</p> <p>7 in the immediate future, I think with that</p> <p>8 reservation and to the extent we need to call</p> <p>9 you back based on those documents and what they</p> <p>10 may ultimately deal with. But other than that</p> <p>11 we are done for today, and I thank you for your</p> <p>12 time and I appreciate your patience and</p> <p>13 cooperation.</p> <p>14   A.   Okay. Thank you.</p> <p>15    MR. ESSNER: Before you close the</p> <p>16 record, briefly, to the extent there are</p> <p>17 documents which you will be requesting, I</p> <p>18 would just ask that you either e-mail or</p> <p>19 send me a letter. To the extent that</p> <p>20 documents -- well, upon receipt of that</p> <p>21 e-mail or letter we will make a diligent</p> <p>22 search and advise you accordingly, and</p> <p>23 either provide or advise you that such</p> <p>24 documents does not exist.</p> <p>25    MR. ASCHKENASY: Thank you very</p>

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Page 222	Page 224
1 Quintero	1
2 much.	2 VERITEXT REPORTING COMPANY
3 MR. ESSNER: Thank you and I have no	3 NAME OF CASE: KOSOFF V. FELBERBAUM
4 questions.	4 DATE OF DEPOSITION: JUNE 28, 2016
5 (Time noted: 4:17 p.m.)	4 NAME OF DEPONENT: RONALD QUINTERO
6	5 PAGE LINE(S) CHANGE REASON
7 A C K N O W L E D G M E N T	6
8	7
9 STATE OF NEW YORK :	8
10 :ss	9
10 COUNTY OF :	10
11	11
12 I, RONALD QUINTERO, hereby certify	12
13 that I have read the transcript of my testimony	13
14 taken under oath in my deposition on the 28th	14
15 day of June, 2016; that the transcript is a	15
16 true, complete record of my testimony and that	16
17 the answers on the record as given by me are	17
18 true and correct.	18
19	19
20	20
21 RONALD QUINTERO	21
21 Signed and subscribed to before	22 SUBSCRIBED AND SWORN TO BEFORE ME
22 me this day of	23 THIS__DAY OF ____, 2016.
23 , 2016.	24
24	25 (NOTARY PUBLIC) MY COMMISSION EXPIRES:
25 Notary Public of the State of New York	
Page 223	
1	
2 C E R T I F I C A T E	
3 I, FRAN INSLEY, hereby certify that the	
4 Deposition of RONALD QUINTERO was held before	
5 me on the 28th day of June, 2016; that said	
6 witness was duly sworn before the commencement	
7 of testimony; that the testimony was taken	
8 stenographically by myself and then transcribed	
9 by myself; that the party was represented by	
10 counsel as appears herein;	
11 That the within transcript is a true	
12 record of the Deposition of said witness;	
13 That I am not connected by blood or	
14 marriage with any of the parties; that I am not	
15 interested directly or indirectly in the	
16 outcome of this matter; that I am not in the	
17 employ of any of the counsel.	
18 IN WITNESS WHEREOF, I have hereunto set	
19 my hand this 8th day of July, 2016.	
20	
21	
22	
23	
24	
25	

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